





## NEWS: EUROPE

# CDU seeks majority voting in EU foreign policy

By Judy Dempsey in Berlin and Michael Lindemann in Bonn

Germany's governing Christian Democrats (CDU) yesterday unveiled a policy document calling for the introduction of majority voting on foreign policy issues in the European Union and the scrapping of the present consensus system.

But it omitted any mention of a two-track, or hard core, group of states which would set the pace of European political and economic union. These policies had been advo-

cated last September by Mr Karl Lamers, the CDU's foreign policy spokesman, and had provoked sharp criticism from several countries, Britain among them.

Yesterday, Mr Wolfgang Schäuble, parliamentary leader of the CDU, and the Christian Social Union, its Bavarian sister party, adopted a more conciliatory approach in the strategy paper for next year's inter-governmental conference on the future of the Union.

At a news conference in Berlin, Mr Schäuble said majority voting meant

that "those who are ready to act together should not be hindered by a minority." Instead of exercising a veto, countries could abstain, the document said. However, they could be obliged, for example, to finance military operations, even though they had abstained from the vote.

Mr Schäuble added that majority voting would not only increase the efficiency of the EU in foreign policy decisions, such a mechanism could provide a timetable for merging the EU and its fledgling Western European Union defence arm. However,

the document fell short of proposing what kind of institution, or minister, would oversee the EU's foreign policy.

The original draft of the CDU paper, which will be adopted as government policy later in the summer, had contained several references to a hard-core group of countries. But government sources said that Chancellor Helmut Kohl, Mr Rudolf Seiters, the former interior minister, and Mr Schäuble, had diluted the proposals. They wanted first to see what kind of policies France's new

president, Mr Jacques Chirac, would adopt, while at the same time leaving Germany room for manoeuvre at the intergovernmental conference.

During a news conference later in Bonn yesterday, Mr Klaus Kinkel, the foreign minister, said he was pleased that the expression "core Europe" had been dropped from the CDU's paper, and welcomed the fact that majority voting on matters of foreign policy had been given such prominence.

However, Mr Kinkel, who has often been forced by Mr Kohl to

assume a lower profile on matters of European policy, warned that majority voting should not necessarily be extended to all areas of EU policy-making. "I don't think that all problems can in practice be decided by majority voting," he said.

He added that funding for the EU's common foreign and security policies should be clearly identified and not decided on a case-by-case basis as suggested in the CDU paper. "Budgetary considerations cannot be allowed to decide foreign policy," Mr Kinkel said.

## Phone tap admission sparks row in Spain

By David White in Madrid

King Juan Carlos of Spain features among dozens of public figures and businessmen reported to have had telephone conversations taped by the Spanish intelligence service.

Yesterday's report in the daily El Mundo followed official confirmation of the eavesdropping practice, which the newspaper first disclosed on Monday and which has sparked a political row between the Socialist government and opposition parties.

The Ministry of Defence, which is responsible for the Csid intelligence branch, admitted that calls had been intercepted without authorisation from a judge. But it said that in the case of mobile telephone calls the practice "was not illegal" until laws on phone-tapping were tightened up late last year. The service had "revised its operations" following the new legislation.

"There was never any intention of spying on the people mentioned in the press reports," it said. On the occasions when the service had intercepted mobile telephone conversations of well-known figures "by chance", it had made no use of the information obtained.

El Mundo yesterday published what it said was a log of 33 recordings made between 1984 and 1991 and kept in a Csid archive.

One entry carried the initials S.M., interpreted as standing for Su Majestad (His Majesty). Other people reported to have conversations on file included known friends of the king, former prime minister Mr Adolfo Suárez, several Socialist ministers then serving in the cabinet, the editor of the conservative daily ABC, journalists, businessmen, foreign ambassadors, the security services of King Hassan of Morocco, the wife of a US envoy and the president of Real Madrid football club.

Mr Suárez said: "It seems intolerable to me that these things should go on." The centre-right Popular party opposition yesterday called for "an immediate explanation" from Mr Felipe González, the prime minister.

Spain's constitution protects the secrecy of telephone conversations "except by judicial decision".

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The row raises questions both as to who ordered the tapes and as to who was responsible for leaking the information to El Mundo, which has embarrassed the government on numerous occasions by publishing confidential documents.

The rival daily El País suggested that the publication of the documents might be linked to the disgraced financier Mr Mario Conde, who currently faces charges against the Csid to be behind the leak, and who was suspected of supplying the documents to Mr Conde.

## New French government looks for way to offset criticism of plan to increase VAT

### Juppé may put small squeeze on rich

By David Buchanan and John Riddington in Paris

France's new government, headed by Mr Alain Juppé, is considering increasing the wealth tax to offset criticism that a rise in value added tax - the main fiscal feature of the budget due to be presented on June 28 - will hit poorer consumers hardest.

The political symbolism of this tax - introduced by the Socialists in 1982, scrapped by the Chirac government in 1986 and reintroduced by the Socialists in 1988 - is out of all proportion to its yield last year of around FF8bn (£1bn) on the assets of France's 170,000 richest residents.

A possible 10 per cent increase would bring in less than FF300m, set against the FF37bn which raising the standard rate of VAT from 18.6 to 20 per cent would bring in. But squeezing the rich a bit more would be line with President Jacques Chirac's swing to the left in this year's presidential campaign and his rhetoric against the *rentier* class. It

The French council of ministers yesterday approved details of the traditional amnesty for minor offences given after the election of a new president, writes Andrew Jack in Paris. The amnesty, dating in its modern form from 1965, will be more restrictive than in 1981 and 1988, but will cover a range of contraventions and condemnations which took place before the inauguration of President Jacques Chirac on May 18.

Fines will be waived for some speeding offences, but driving licence points will not be restored. There will be pardons for some people sentenced to minor prison terms. In 1988 those sentenced to up to four months in prison or with suspended sentences of up to one year were let off. These limits will be reduced. Among the items not included are drunken driving and crimes related to financial or business corruption, terrorism, violence against minors and environmental offences.

Police and safety experts have criticised the amnesty, which they argue leads to reckless driving and additional deaths as people defy the rules in the knowledge that they are likely to be pardoned.

would also balance criticism that raising VAT is regressive. In designing his first budget, which is keenly-awaited by nervous financial markets, Mr Alain Juppé, the prime minister, has to reconcile a commitment to increase job subsidies (in order to reduce the 12.2 per cent unemployment rate) with his promise to reduce the 1995 budget deficit.

On present trends the 1995 deficit is sure to surpass the FF275bn goal set by the previous government, because the pattern of growth is yielding relatively little in extra tax receipts. According to data released yesterday by Insee, the national statistics office, gross domestic product rose by 0.7 per cent in the first quarter compared with the previous three months. In the final

quarter of 1994, GDP rose by a revised 0.8 per cent, an annual growth rate of 2.8 per cent.

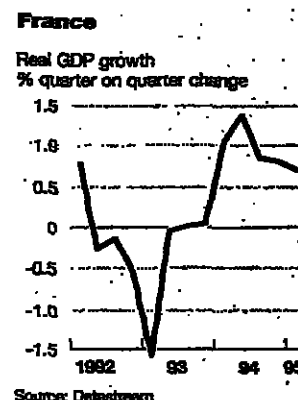
The first quarter performance was at the top end of forecasts. But the figures confirmed an underlying slowdown in economic activity, compared with the robust growth of 1994.

"It is not dramatic, but the figures support the view that we are returning to a trend annual growth rate of about 2.5 per cent," said Mr Jean-François Mercier, economist at Salomon Bros.

In the first quarter, as last year, exports remained a significant engine of growth, with the trade balance contributing 0.5 percentage points to the increase in GDP.

Exports outside the European Union are exempt from VAT which, however, bears fully on domestic consumption. But consumption remained sluggish in the first quarter, reflecting political uncertainties in the run up to the April/May presidential poll and the weight of unemployment.

With retail prices rising only



0.2 per cent in May, or at an annual pace of 1.6 per cent, France continues to run on the lowest inflation rates in Europe. However, the central bank has discreetly expressed concern about the impact on the consumer price index of the government's VAT plans and of the substantial increase proposed in the minimum wage on July 1.

As a result, the bank may redouble its caution in lowering interest rates.

## Referendums sideline Italy's parliament

Preparations are under way to hold 18 more referendums in Italy.

The issues range from demilitarising the Guardia di Finanza (the financial police) and making it easier to become a journalist to allowing abortions in private clinics and easing penalties on light drugs. Only 500,000 signatures are required for a referendum to be held, but the courts have to decide whether the issue is a valid one.

Coming in the wake of last Sunday's 12 referendums, the initiative has raised concerns that this form of direct democracy is getting out of control. Already there are calls for tighter rules, and an increase in the number of signatures necessary.

The real worry, however, is that the role of the Italian parliament is being eroded. The issues being put to the public in referendums are ones which any proper functioning parliament should take in its stride as elected representatives of the people.

Indeed, with the exception of the early referendums which touched "big" issues such as divorce and abortion, most have concerned minor aspects of those issues. Last Sunday, for instance, one of the votes involved the state's right to transfer suspected Mafia members to house arrest outside their home towns.

All but two of the newly proposed referendums concern matters which could be settled quickly by intelligent parliamentary debate. Should, for instance, the electorate be asked to decide whether or not hunters can enter private farmland without permission?

The blame for this state of affairs lies with the politicians, as successive parliaments have become slower and slower in dealing with legislation. This is partly because both houses have equal counter-balancing powers and the passage of laws is duplicated throughout. Blackages also reflect the power of the huge number of lobby groups and the proliferation of political parties.

Moreover, with governments lasting no more than nine months on average, each has imposed its own agenda. Thus, the referendums have been a direct response to the stifling of real debate in parliament and the latter's inability to set the agenda for reform.

Over the past decade governments have also resorted increasingly to the decree in legislation on every aspect of life. A decree has immediate effect, but has to be ratified by parliament within 60 days or lapse. However, it can be

renewed, and there are plenty of instances of this being done five or six times in a row.

Another reminder of parliament's diminishing role has been the way President Oscar Luigi Scalfaro has felt obliged twice in the past two years to call on non-parliamentarians to head the government. In both instances he has turned to the "technocratic" ranks of the Bank of Italy. Mr Carlo Azeglio Ciampi, the bank's governor, answered the call in May 1993, then last January it was the turn of Mr Lamberto Dini, its former director-general. Mr Dini's government, in fact, is the first since the second world war to be formed entirely of

people outside parliament. Although both men have been scrupulous in their respect for parliament, an important precedent has been established in choosing as premiers non-elected figures with no prior parliamentary experience. The precedent is all the more serious because it has tended to encourage the separation of the executive from the legislature.

The agenda for national debate and legislative innovation is also being usurped in another way. Where important legislation concerns specific interest groups, parliament is excluded in the formative stage of law-making. The most clear-cut example of late has been the way in which reform of the state pensions system has been agreed between two parties - the government and the leaders of the main union confederations.

Both the present government and its predecessor chose to deal with those most directly affected by pensions reform. Only after a deal was agreed in talks lasting from October to May was legislation submitted to parliament. The unions' high-profile role in imposing their own ideas on such a key issue has stung many deputies.

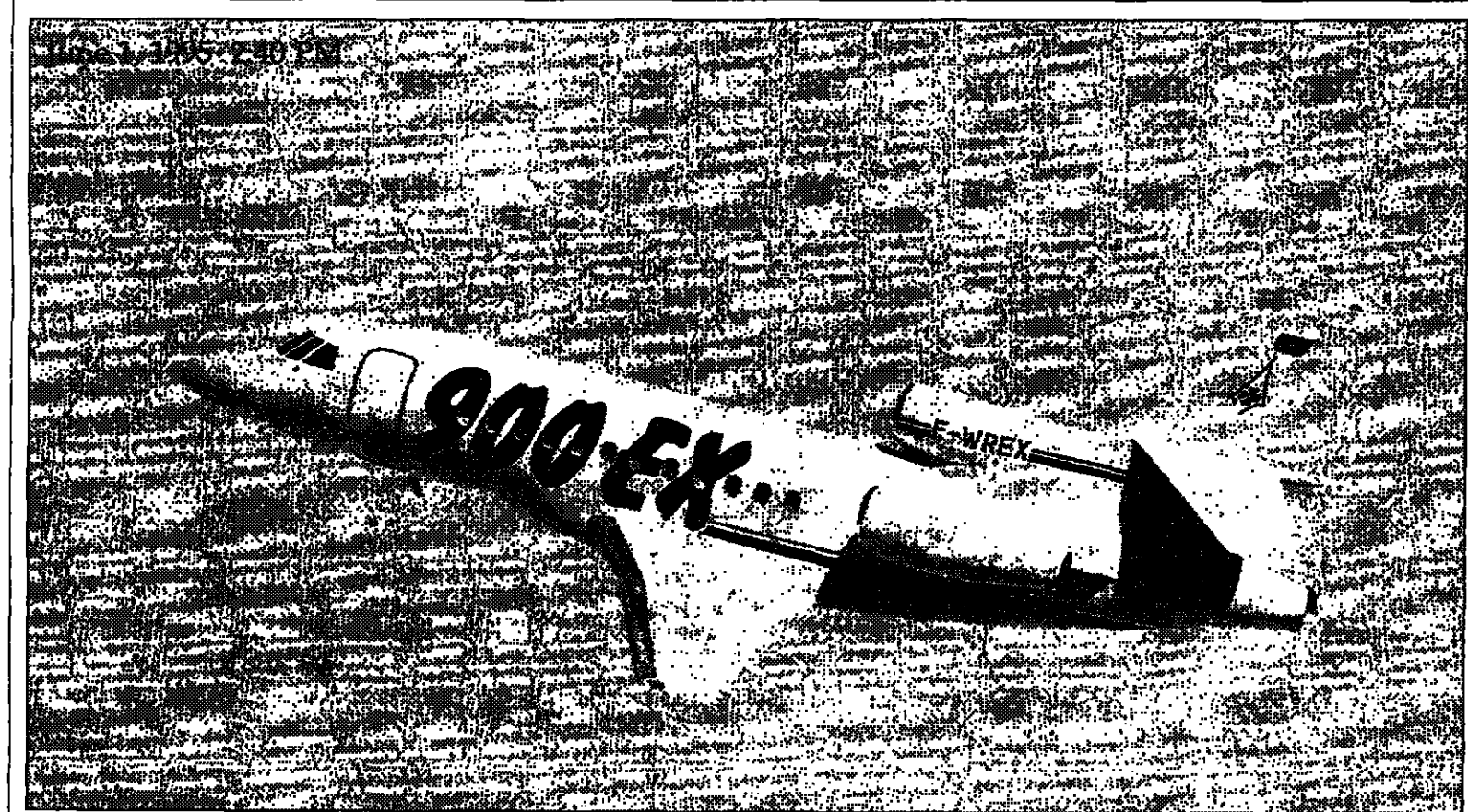
The fact that hundreds of amendments have been submitted to the bill in the past two weeks suggests that, this time at least, deputies believe parliament must recover some of its lost ground.

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## Russians Chechen

By David White in Moscow

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**Germany bars Iran**

Germany's Foreign Minister Hans Dietrich Genscher has announced that his country will ban Iranian airlines from flying to German airports.

Genscher said that the ban was a response to the Iranian government's refusal to allow German airlines to fly to Iran.

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## EUROPEAN NEWS DIGEST

## Russians 'take Chechen base'

Russian officials claimed yesterday to have captured Shatoi, the mountain village which was the last major stronghold of Chechen separatists. Russian military officials had said the seizure of Shatoi, some 50km south of Grozny, the Chechen capital, would break the unified command structure of the Chechen resistance and reduce the Chechens to disorganised guerrilla operations. Military officials quoted by Itar-Tass, the official government news agency, said Shatoi fell to Russian forces after a sustained assault over the weekend, using tanks and aircraft.

The apparent capture of Shatoi could prove a big setback for the separatists, who had said their mountain bases would be more difficult for Russian forces to penetrate than the lowland towns, but it is unlikely to bring a quick end to the six-month war. In an interview over the weekend Mr Dzhoikhar Dudayev, Chechen separatist leader, remained defiant, and Russian officials warned Chechens might launch a terrorist campaign within Russia if they felt they were losing the battle on their own territory.

Christina Freeland, Moscow

## Bomb injures German politician

A letter bomb mailed from Austria by suspected right-wing extremists injured a German politician when it exploded in his hands yesterday at the town hall of the northern city of Lübeck. It was the second letter bomb in Germany in a week. Police said Mr Thomas Rother, manager of the Social Democrat (SPD) faction in the municipal assembly, was taken to hospital with severe hand injuries. The letter was addressed to Mr Dietrich Szamietz, Lübeck's deputy mayor. The SPD suspected the party had been targeted for taking a firm line against the radical right after a firebomb attack on Lübeck's synagogue last year.

German authorities also suspect right-wing extremists of sending a letter bomb which exploded last Friday at a private television station in Munich, injuring a colleague of Austrian-born talk show host, Ms Arabella Kiesbauer, daughter of Ghanaian and German parents. Initial investigations point to a link with a series of letter bomb attacks in Austria in October 1994.

Reuter, Lübeck

## Russians protest over wages

More than 2,000 workers yesterday blocked the streets of Yekaterinburg, one of Russia's biggest industrial cities, in a protest over unpaid wages. Workers at Vektor, an air defence equipment manufacturer, have not been paid since February because government arrears have created a financial crisis at the factory. Yesterday's demonstration, which paralysed central Yekaterinburg, underscores the political and economic dilemma facing the Russian government. In an effort to stabilise the economy and bring down inflation, Moscow has imposed tough fiscal and monetary restraints on government spending, which yesterday helped push the rouble to a 12-week high against the dollar. But the price of this austerity has been the government's failure to pay its debts to many Russian enterprises.

Moscow faces a choice between continuing strict fiscal policies, and risking an outbreak of social unrest in the run up to December parliamentary elections, or loosening the treasury's purse strings and jeopardising economic stabilisation. Yekaterinburg officials yesterday sent a telegram to the defence ministry urging it immediately to pay its Rhs300m debt for delivered products. Vektor has sent 1,500 employees on compulsory unpaid leave, and workers are threatening further protests.

Christina Freeland, Moscow

## FDP in Shell petrol boycott

Germany's Free Democratic party, the junior partner in Chancellor Helmut Kohl's coalition, has ordered that party vehicles should not be refuelled at Shell service stations in protest at the oil company's planned sinking of the Brent Spar oil platform off the coast of Scotland. Mr Hans-Rolf Goebel, of the FDP, said yesterday the order was given by Mr Guido Westerwelle, the party's secretary general. Several members of the Christian Social Union, Bavarian sister party to Mr Kohl's Christian Democrats, have also said they will not use Shell stations.

The obsolete Brent Spar platform, owned by Shell UK Exploration and Production, is being towed from north-east of the Shetland Islands to a disposal site 240km west of Scotland. Environmental groups say the platform will poison the sea, although Shell says it has removed potentially polluting material. Mr Theo Walgel, finance minister, and Mr Edmund Stoiber, Bavaria's governor, said a solution must be found to prevent future sinkings. Mr Peter Duncan, German Shell chairman, said on Monday the platform issue was "a very uncomfortable problem" that was hurting revenues. He did not give specific figures, but Shell stations in Hamburg have reported a 10-20 per cent drop in business.

AP, Frankfurt

## Germany bars Iranian rebel

Germany, which is Iran's biggest trading partner, yesterday refused entry to Ms Maryam Rajavi, leader of Iranian National Council of Resistance (NCR), saying it could not allow her to plot the violent overthrow of the Tehran regime from German soil. The foreign minister said the interior ministry had been asked to turn back Ms Rajavi, who is based in Paris, when she reached the German border.

It said Ms Rajavi, who was elected Iran's president-in-exile by the Iranian resistance in 1979, regards herself as deputy commander of the National Liberation Army, an NCR armed force based in Iraq, and was planning to encourage supporters to bring about the violent overthrow of Iranian government at a rally in the German city of Dortmund planned for Friday. Germany last year exported goods worth of DM2.58bn (\$1.75bn) to Iran.

Michael Lindemann, Bonn

## ECONOMIC WATCH

## Spanish inflation marks time

Spain's inflation performance improved slightly in May, with no change in the consumer price index over the month. But the annual rate remained above the psychological threshold of 5 per cent for the third month running. The May figure, somewhat better than expected, reflected a largely seasonal fall in food prices of 0.5 per cent. Over the past 12 months inflation stood at 5.1 per cent, compared with 5.3 per cent in April. The recent upsurge brought a sharp warning from the Bank of Spain earlier this month, when it lifted its benchmark interest rate from 8.5 per cent to 9.25 per cent, the third increase this year. The bank left the rate unchanged yesterday. The economy ministry took an optimistic line, saying there were "solid grounds" to expect further reductions in inflation over the remainder of the year. However, concern has been increased by a sharp rise in factory-gate prices, which have accelerated from a 12-month rate of 3.9 per cent in August last year to 7.4 per cent in April.

■ Dutch consumer prices in May fell 0.2 per cent from April but were up 2.1 per cent year-on-year, the central bureau of statistics said.

■ Norway's trade surplus fell to Nkr4.34bn (\$522bn) in May, from Nkr4.89bn a year earlier, said the state statistics agency.

■ Swedish unemployment fell to 6.8 per cent in May, from 7.3 per cent in April, the central statistical bureau reported.

David White, Madrid

## Madrid reclassifies subsidies as part of restructuring package

## Brussels to probe Seat aid

By Emma Tucker in Luxembourg and Tom Burns in Madrid

The European Commission yesterday announced it was opening an investigation into Pta46bn (\$380m) of state subsidies paid to Seat, Volkswagen's loss-making Spanish subsidiary. It believes the payment could be illegal under EU competition rules.

However, in a move which could win Spain a reprieve, the Madrid government yesterday agreed to reclassify the payments and show they formed part of a restructuring package aimed at putting the company back on its feet.

This will allow the Commission to examine the aid under EU guidelines that sometimes allow state aid to be paid, provided its purpose is to rescue and restructure companies in difficulty.

Spain had previously argued that the aid was made for research purposes, unwilling to

admit that the company was in trouble, but Brussels was suspicious. "If we didn't investigate other carmakers, the US everyone would have started to make a fuss," an official said yesterday.

Madrid must now officially notify the Commission of the aid payment after which it and all other parties concerned, including the companies and competitors, will have a month to make their submissions to Brussels.

The inquiry into Seat had been agreed by the Commission last Wednesday, when the government was given a week to produce a restructuring document tailored to Brussels' requirements.

Although such a document has still not been drafted, industry ministry officials said the clash over Seat with Mr Karel Van Miert, the competition commissioner who ordered the investigations into the subsidies, should not be "over-dramatised" as there was

now agreement with Brussels over the procedure that should be followed.

The Pta46bn aid package, most of which has already been forwarded to Seat, was agreed in last July as Seat teetered on the brink of bankruptcy following losses of Pta151bn in 1993.

At issue is the original presentation by the Spanish authorities of the package as support for developing future Seat models and the fact that Pta38bn of the funding had already been advanced in the form of a bridging loan financed by ICO, the state credit institute, and by the Institut Català de Finances, the credit agency in Catalonia where Seat is located.

The onset of the Brussels probe in effect forces the industry ministry to admit that the funding was weighted towards bailing out Seat. Last Friday Spain informed the Commission that the aid formed part of a 1993 restructuring pro-

gramme under which the Spanish authorities provided grants in support of technological investments, modernisation, rationalisation and training.

If Brussels concludes that the payments break EU guidelines Seat could be forced to return those it has already received and thus undermine a recovery which has reduced net losses by nearly 80 per cent to Pta23.4bn last year.

The probe, along with the reclassification of the subsidies, could finally bring into the open an apparent divergence between the authorities in Madrid and Barcelona and the VW board in Wolfsburg over the future of Seat. Spanish officials have been at pains to secure Seat's trademark and independent technology - the company, formerly state-owned, the flagship of the domestic motor industry while the German parent is understood to want to scale it down and possibly absorb it wholly into the group.

## Van Miert renews attack on Franco-German telecoms link

By Emma Tucker in Luxembourg

Plans by two of the world's biggest telecoms companies France Telecom and Deutsche Telekom to form an alliance, yesterday came under renewed attack from Mr Karel Van Miert, the EU competition commissioner. He said France and Germany still had a long way to go in liberalising their domestic markets before Brussels could approve the deal.

At a meeting of EU telecoms ministers in Luxembourg, Mr Van Miert praised France for bringing forward plans to liberalise all potential telecom infrastructures - including the national rail network - but criticised Germany for moving too slowly.

Germany has indicated that while competing telecoms companies will be allowed to build their own infrastructures, they will not be allowed to use the existing national telecom network or the so-called alternative infrastructures until 1998 - the date set for full telecoms liberalisation in the EU.

Mr Van Miert's doubts about



Van Miert: German liberalisation too slow

ified its proposals.

These redrafted proposals have yet to be formally presented to the Commission for vetting by its competition authorities. Mr Van Miert is also waiting for notification of a further alliance between Atlas and Sprint, the third largest US long-distance carrier. Mr Van Miert felt sure the US competition authorities would have similar reservations about this venture, to be known as Phoenix.

"There is a likelihood that when the deal has been finally notified, the US authorities will heavily insist on the opening up of the domestic German and French markets," he said.

At the council meeting yesterday, ministers also discussed a regulatory framework for telecommunications in the EU after liberalisation in 1998. They were addressing the fear among telecoms companies that competition will be ineffective without proper rules to ensure that competing companies are treated fairly in cross-border deals.

The new rules - to be drawn up by the Commission before

the end of the year - will focus on the granting of licences, fair access to networks and the maintenance of a basic telephone service for everyone after liberalisation.

The Commission favours the idea of a pan-EU authority to deal with trans-border disputes, worried that national telecoms regulatory authorities will apply the law unevenly.

However, the council of ministers is wary of seeing further powers drift to Brussels, and a resolution adopted yesterday suggests that the settlement of disputes should be left to national regulatory authorities, after a set of principles has been agreed at EU level.

Ministers also backed a resolution to speed up the liberalisation of infrastructures for mobile telephone operators. However, the Commission has already drafted a directive which aims to prise open mobile infrastructures. It intends to do this under Article 90 of the Rome Treaty, which allows the commission to force through legislation without a vote from the council of ministers.

## Capitalist vow by Russia, China

By Christina Freeland in Moscow

Russian and Chinese officials vowed yesterday to reverse the decline in trade between the two reforming communist giants by adopting a more capitalist way of doing business.

Mr Li Lanqing, attending the third session of a joint Sino-Russian economic commission in Moscow, said Russia and China should abandon the harder deals which characterised the trade relationship before Soviet communism collapsed.

Instead, Mr Lanqing said trade between Moscow and Beijing should be regulated according to western-style contracts and conducted in hard currency. The attempt to introduce capitalism into the trading relationship between the world's erstwhile leading communist states shows how profound the shift in domestic policy has been in both countries.

In the past, the Sino-Russian relationship fluctuated between co-operation in

the shared struggle against the capitalist west and a rivalry for pre-eminence in the communist world.

Today, as both countries, in varying ways, are seeking to move towards the market, they have become rivals in the effort to attract western capital. Tension between the two, particularly along their border, has taken on a decidedly economic tone as Russians in the Far East fear competition from more aggressive Chinese traders.

The Sino-Russian economic commission is an attempt to reduce these hostilities and find ways to stimulate trade, which has slumped as both countries struggle to adjust to the market economy.

Mr Oleg Davydov, the Russian deputy prime minister, who represented Moscow at the talks, said he was confident a more capitalist relationship would help to boost trade. This year's trade turnover was likely to reach \$5.5bn.

Mr Davydov hoped the export of Russian technologies to China would

increase. In addition to 17 existing Russian projects in China, Mr Davydov lobbied his Chinese counterparts to award Russian companies a role in the construction of the San Xia hydro-electric power plant, planned to be the world's largest.

Moscow's effort to improve its trading relationship with China also reflects a wider shift in Russia's trade policy. Many Russian companies, which still rely on outdated Soviet technology, have been frustrated by their failure to capture a substantial share of western markets, leading to accusations of western protectionism in some Russian circles.

But the general failure of Russian companies to win big western clients has persuaded many businesses to shift their focus back to the former Soviet Union's traditional trading partners.

In addition to yesterday's efforts to increase Sino-Russian trade, this trend has also been reflected in a controversial decision to sell nuclear reactors to Iran and its attempt to reopen trade with Iraq.

## Uphill struggle for FDP leader

## Judy Dempsey on Gerhardt's chances of success at the party helm

Germany's Free Democratic party has a small biographical handbook of its parliamentary deputies. The sketches are in two sections: age, including marital status and hobbies, and political career.

Mr Wolfgang Gerhardt, 51, who was elected at the weekend to lead the FDP, is there in the book, but there is nothing about how he spends his leisure time. This chimes with the view of him held by many in the party - even those who voted for him at the weekend - as a somewhat colourless but worthy politician.

"We know he does not shine on the party platform," said a close friend. "But he is loyal to the party and he is a team player. He works hard."

Mr Gerhardt, who joined the FDP in 1965 and who has been elected to the state parliament of Hesse intermittently since 1978, needed a lot of energy to pull the party back into the Hesse assembly after 1982. That was when the FDP withdrew from the federal government coalition led by the Social Democrats and switched allegiance to Mr Kohl's Christian Democratic Union.

The voters of Hesse did not

forgive the FDP. It got 3.1 per cent of the votes that year. But a year later, a determined Mr Gerhardt, by then party head in the state, pushed the FDP's share of the vote up to 7.6 per cent. The party is still in the parliament, one of the few legislatures in which the FDP is still represented.

'He will not be under the cloud of Chancellor Helmut Kohl, who tolerates no dissent among his coalition partners'

The question is whether Mr Gerhardt's success in Hesse can be carried over to the four elections - in Berlin, Schleswig-Holstein, Rhineland-Palatinate and Baden-Württemberg - in the next 10 months.

Mr Gerhardt says he has a strategy for saving the party, which has lost 11 state elections over the past 18 months. Since he is not a minister, unlike his predecessor Mr Klaus Kinkel, the foreign minister, he will have, in the words of another close colleague, "a much freer hand now... He will not be under the cloud of Kohl, who tolerates no dissent among his

coalition partners."

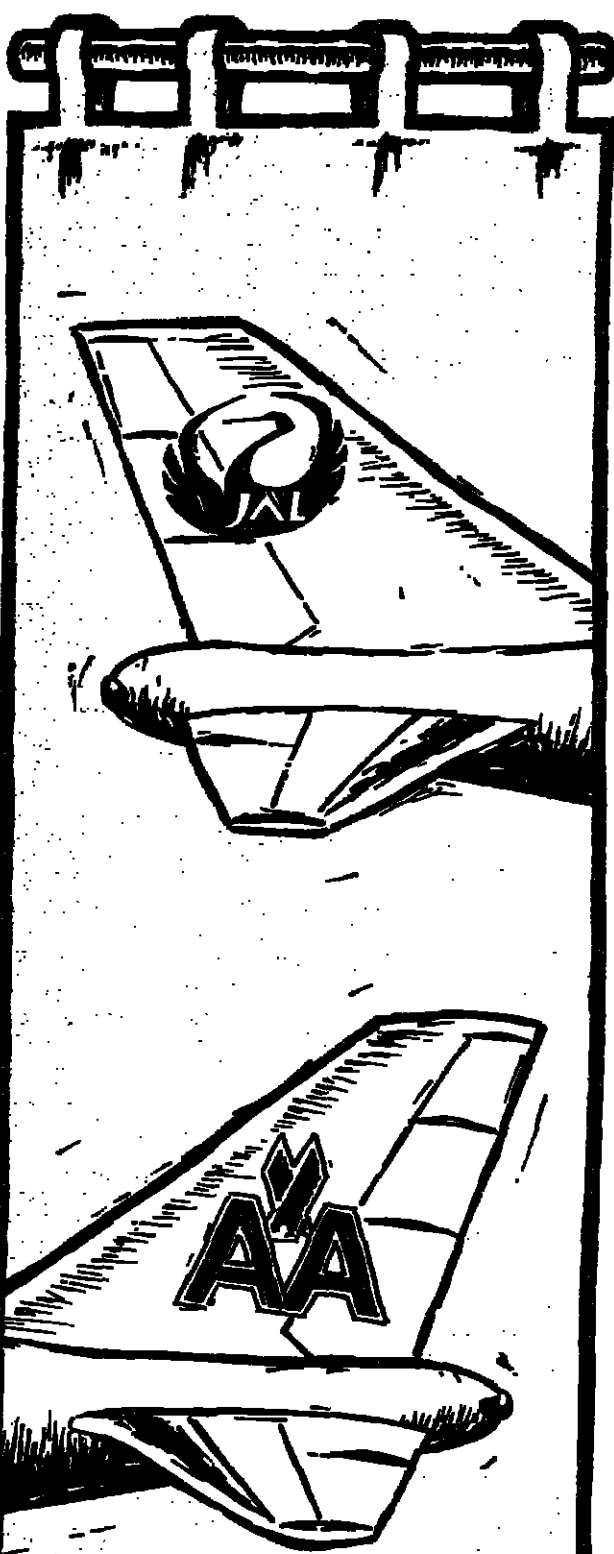
But is it too late to reverse the party's fortunes? The parliamentary deputies and the executive committee are far removed from the grassroots membership of the party, where disillusionment is widespread, as Mr Gerhardt admitted. And with dwindling

exploited this neglect, while the FDP believed that personalities alone would ensure the party's success.

Mr Gerhardt is no shining personality, unlike the popular Mr Guido Westerwelle, the party's 33-year-old general secretary, who is supported by the younger generation. According to a close adviser, Mr Westerwelle, who is being groomed to take over the leadership in two years, "will try to motivate the party with his enthusiasm and youth, while Gerhardt will sharpen the party's identity on the national and parliamentary level".

But this team, backed by some genuine liberal voices, including Ms Cornelia Schmalz-Jacobsen, one of the new deputy leaders and a staunch advocate of more rights for foreigners, may well be swimming against the tide. The party is divided between liberals and conservatives, between those who hanker after a genuine liberal party - even if it means breaking with the coalition - and those who favour a strong conservative-based platform.

Mr Gerhardt has little time to spare. Just as there will be little time for leisure.



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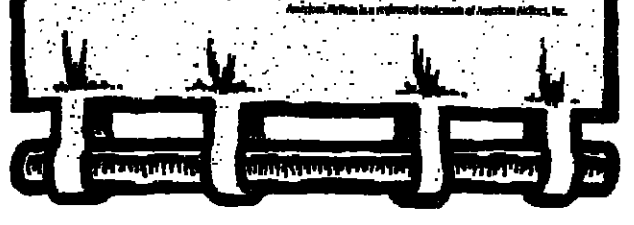
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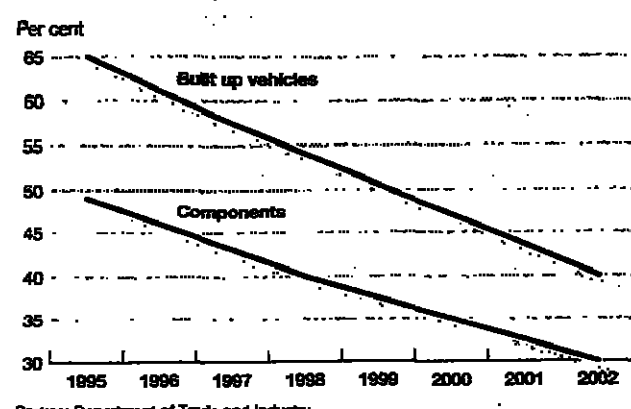




## NEWS: INTERNATIONAL

## South Africa set to cut tariffs on vehicles and textiles

## Import duties on motor vehicles



By Roger Matthews  
in Cape Town

South Africa has taken an important first step towards opening two of its most heavily protected industries to greater international competition.

Mr Trevor Mamel, minister of trade and industry, has announced a package of measures affecting the automotive and clothing and textiles industries which will progressively reduce tariffs on a range of products.

The government has been subjected to intense lobbying from some employers and unions fearful of the conse-

quences of reduced tariffs but Mr Mamel said after meeting industry representatives that the discussions had ended without acrimony. "These are the two hardest industrial sectors to deal with and the discussions on our proposals ended without any blood on the floor," he said.

The clothing and textiles industry has been given one month to respond to the minister's proposals, while a task group has been formed with the motor industry and a target date of September 1 set for implementing the new tariff structure.

A recent report by the Moni-

tor Company into South Africa's international competitiveness showed that vehicle prices in South Africa were between 30 per cent and 90 per cent higher than for equivalent products sold in the US. Mr Mamel is planning to cut the import duty on cars and commercial vehicles from the current 35 per cent to 40 per cent in 2002. The import duty on components would be reduced over the same period from 49 per cent to 30 per cent.

Motor vehicle manufacturers will be entitled to a 27 per cent duty free allowance on all parts to be used as original equipment, instead of the 35

per cent originally proposed. There is to be no minimum local content requirement.

By opening the industry to international exposure Mr Mamel is hoping to promote greater efficiencies of scale. South Africa's seven vehicle assemblers and manufacturers typically produce 12 models in a single plant, compared with an average of two models in Mexico and three in the US.

The average length of a model run in South Africa is 6,500 units, compared with 50,000 in Mexico and 120,000 in the US. One result is that it takes more than three times the number of labour hours to

produce a car in South Africa than it does in the US.

For commercial vehicles, Mr Mamel has proposed discontinuing all excise duties and applying an initial customs duty of 40 per cent on completely built-up vehicles which will be progressively cut to 20 per cent by July 1, 2000.

Mr Mamel said the new tariff structure for clothing and textiles had been adopted because pressure had to be put on the industry to restructure. "The next four years will be critical for the textiles industry," said Mr Mamel. "If they do not move quite soon to be more competitive than they are

going to die." The clothing sector is viewed as being more internationally competitive.

A complex series of measures has been proposed to bring down ad valorem tariff rates over the next eight years, and specific duties over a four-year period, with the possibility of a one-year extension. Typically the tariffs on household textiles would decline over eight years from 65 per cent to 30 per cent, fabrics from 45 per cent to 22 per cent, yarn from 32 per cent to 15 per cent, polyester fibre from 25 per cent to 7.5 per cent and clothing from 90 per cent to 40 per cent.

## Polls show most Israelis against withdrawal from Golan

## Likud intensifies its opposition to peace

By Mark Dennis in Jerusalem

Israel's rightwing opposition stepped up efforts to derail Middle East peace yesterday, promising to fight recent advances in negotiations with Syria and the Palestine Liberation Organisation.

Mr Binyamin Netanyahu, leader of the opposition Likud party and potential future prime minister, said he would not sign a peace agreement with Syria involving a withdrawal from the Israeli-occupied Golan Heights and reiterated his call for a referendum on the move. At the same time, hundreds of Jewish settlers seized a block of vacant houses in the occupied West Bank to protest at planned Israeli military redeployment

away from Palestinian towns.

Mr Netanyahu said Israel should not consider withdrawing from the strategic plateau, which he described as vital to the country's military and water security needs, until there is a change of regime in Damascus. He said the current state of "almost perfect non-belligerence" between the two countries should continue until Israel receives assurances that Syria really wants peace. Israel can afford to wait, he said, because Syria "is in no position to start a war".

Opinion polls show a majority of Israelis oppose relinquishing the Golan. The same polls give Mr Netanyahu a slight lead over Prime Minister Yitzhak Rabin in the race for prime minister.

Israeli and Syrian military leaders are due to start negotiations at the end of the month. At issue are demilitarised zones, early warning stations and other security-related points.

The US is pushing the talks and President Bill Clinton has indicated he might come to the region to finalise a peace agreement.

Observers say a peace deal between Israel and Syria will need to be completed by early next year, before American and Israeli election campaigns hit full stride.

In a related development, Syria-dominated Lebanon yesterday said it expects to open peace talks with Israel within two months.

The settlers' protest is the



Israeli settlers seize one of 13 deserted houses in the occupied West Bank yesterday

first volley in what they call "Land of Israel First" - a civil disobedience campaign designed to check Israeli plans to transfer control of several West Bank towns to the PLO. The settlers occupied 13 empty houses, built a decade ago for

Jewish settlers, at dawn yesterday. "We will ensure that any attempt to remove Jews from their homes will be as traumatic as possible," Mr Yechiel Leiter, a settler leader, told Israeli Radio from the protest site yesterday.

Most of Israel's 120,000 settlers want to retain all of the West Bank and intend to fight any Israeli withdrawal. Israeli and PLO negotiators are hammering out details ahead of the July 1 deadline to announce a timetable for withdrawal.

## Israel approves \$560m package to expand airport

By Mark Dennis

Israel said yesterday it had approved a \$560m (\$350.2m) funding package to expand its airport as part of a \$1.9bn investment plan to upgrade trade infrastructure and turn itself into a regional trade and transportation hub.

The Israel Airports Authority said the government economics committee

had approved a \$560m first stage expansion of Ben Gurion International Airport to increase both passenger and freight capacity. The airport package follows an announcement earlier this month that Israel would invest \$1bn over the next 15 years to expand the Mediterranean ports of Haifa and Ashdod.

The airport expansion will take place in three stages, designed to

increase the capacity of the airport to 16m passengers a year by 2013. At present, the airport handles more than 6m passengers a year in a terminal designed for 4.5m.

The first stage should be completed by 1998 and a further \$340m will be invested for the second stage at the end of the decade. Contracts worth \$30m for the design work of the terminal and related infrastructure have

already been awarded to US companies.

Since 1991 airport traffic has steadily increased - up 15 per cent this year alone. The Israel Airport Authority expects this trend to continue as peace makes Israel and the Middle East a more desirable tourist and business destination. Israel becomes a regional gateway for multi-destination tourist holidays

and a possible transit stop for long-haul flights from Europe to the Far East.

The project will be self-financed by the IAA, according to Mr Yitzhak Cohen, an IAA official. Half of the \$560m will come from operating revenue with the rest from an unspecified loan and bond package. US loan guarantees worth \$10bn over six years will back \$150m of the financing.

## Workers' rights abused in record 98 countries

By Robert Taylor,  
Employment Editor

The number of countries where workers' rights were violated rose to 98 last year, the highest total so far recorded, according to the International Confederation of Free Trade Unions, which published the figures yesterday.

The Brussels-based organisation represents trade unions around the world. Its annual survey provides the most comprehensive estimate of abuses of labour standards.

It estimates that last year 528 workers were murdered in 17 countries as a result of trade union activities, while a further 1,983 were injured and 4,353 arrested or detained.

However, the number of workers dismissed because of involvement in trade unions fell to 66,029 last year from 76,044 in 1993.

The largest number of killings of trade unionists took place in Algeria, where more than 300 died, followed by Colombia, with at least 178 violent deaths.

The confederation believes that among other worst offenders against workers' rights last year were China, Cuba, Sudan, Indonesia, Nigeria, Pakistan, Dominica and Honduras. But

the report said that there had been a marked improvement in South Africa, Haiti and Chile.

The report says the global statistics show a "disturbing trend" with a "general erosion of respect for human rights worldwide". Over the past three years there had been a 65 per cent increase in repressive government action against organised labour, with 323 recorded cases of state interference and 250 where legal measures have been taken against trade union activities.

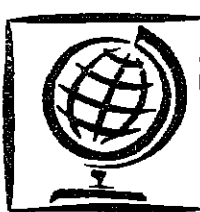
Mr Bill Jordan, the confederation's general secretary, yesterday said that while the number of repressive dictatorships had declined in 1994, a new trend had emerged where power was being transferred increasingly "to uncontrolled and unbridled free market forces and large financial trusts that control them, often with the collaboration of local political leaders".

The report claims a "growing anti-union offensive" has been launched across many parts of the world. "In many countries government authorities are active collaborators in the exploitation of workers by both local and multinational employers," it says.

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## FT CONFERENCES

TELECOMMUNICATIONS IN ASIA-PACIFIC  
Hong Kong, 15 & 16 June 1995

Issues to be addressed at the second conference in this series on the dynamic Asia-Pacific telecommunications sector include: the challenges facing state telecommunications companies in the region; investment prospects for international network operators; development of mobile communications; funding for expansion. Speakers include: Mr Linus Cheung, Hongkong Telecom; Mr Neil Tuckwell, AUSTEL; Mr R K Takkar, Chairman of the Telecom Commission and Secretary of the Department of Telecommunications in India; Dr Liu Zhenyuan, Shanghai Science & Technology Investment Corporation; Dr Michael Bates, Chief Executive Officer, Star Mining Corporation Ltd; Mr Neil Newitt, Managing Director, J Aron & Company (UK) Goldman Sachs; Dr Stewart Murray, Chief Executive, Gold Fields Mineral Services Ltd; Mr Peter Palmado, President, Sun Valley Gold Company; Mr Albert Heimig, Member of the Board of Directors, New York Mercantile Exchange and Mr Jeff Toshima, Area Manager, World Gold Council Ltd.

WORLD GOLD CONFERENCE  
Lugano, 19 & 20 June 1995

Authoritative speakers from North America, Europe, Africa and the Asia-Pacific Region will address this year's meeting, sharing their views on driving forces in the market, supply and demand trends, global opportunities and new initiatives in gold. Speakers will include: Mr Frank Arisman, Managing Director, Precious Metals, JP Morgan & Co Inc; Mr Ronald Cambra, Chairman, President & Chief Executive Officer, Newmont Mining Corporation; Dr Michael Bates, Chief Executive Officer, Star Mining Corporation Ltd; Mr Neil Newitt, Managing Director, J Aron & Company (UK) Goldman Sachs; Dr Stewart Murray, Chief Executive, Gold Fields Mineral Services Ltd; Mr Peter Palmado, President, Sun Valley Gold Company; Mr Albert Heimig, Member of the Board of Directors, New York Mercantile Exchange and Mr Jeff Toshima, Area Manager, World Gold Council Ltd.

CURBING STATE AID? NEW DIRECTIONS IN EC COMPETITION POLICY  
London, 14 July 1995

The EC is taking an increasingly tough line on grants of state aid - particularly when the recipients use it to keep uncompetitive activities going and undercut legitimate competition. But in applying competition policy more rigorously, the EC risks a backlash - and even where the principle is accepted, its application in practice is giving rise to some unexpected problems. These and other issues will be discussed at a one-day conference in July at which the EC Competition Commissioner, Mr Karel Van Miert, will be explaining how the application of EC policy has changed, and distinguished commentators - including Ms Rosemary Radcliffe of Coopers & Lybrand, Mr Philippe Chappatte of Slaughter & May and Mr Dirk Hudig of UNICE - will be discussing the implications for Europe's companies.

WORLD MOTOR CONFERENCE  
Frankfurt, 13 & 14 September 1995

The 1995 FT conference, timed to coincide with the biennial Frankfurt Motor Show, takes as its overall theme the globalisation of the auto industry and will examine how vehicle manufacturers around the world are restructuring to compete in world markets. Speakers include: Mr Robert A Lutz, President & Chief Operating Officer, Chrysler Corporation; Mr Louis Schweitzer, Chairman and Chief Executive Officer, Renault; Dr Martin Posth, Chairman and President, Volkswagen Asia-Pacific Limited; Mr Giovanni Battista Fazzoli, Vice President, International Direction, Fiat Auto SpA; Mr Volkhard Köhler, Chairman, Skoda Automobilová a.s.; Mr Peter W Johnson, Chief Executive, Inchcape Motors Retail and Professor Gani Rhy OBE, Professor of Motor Industry Economics, Cardiff Business School, University of Wales.

WORLD PULP AND PAPER CONFERENCE  
London, 12 & 13 December 1995

The pulp and paper industry is undergoing an extraordinary recovery - but is it doomed to crash again? The fourteenth FT World Pulp and Paper conference will provide a forum within which experts from the industry will analyse this and other tough questions, and provide up-to-the-minute information about price movements, supply and demand. At a time when pulp prices are soaring, no-one connected with the industry can afford to miss this chance to examine the issues with key decision-makers from around the world. Speakers include: Mr Dermot Smurfit, Chairman and Chief Executive, Smurfit Continental Europe Ltd; Mr Rainer Häggblom, President, Jaskko Pöyry Consulting Oy; Mr Michael Gruber, Chief Executive Officer, May-Melhoff Karton AG; Mr Roger Wright, Managing Director, Hawkins Wright; Mr Ronell Singer, Chief Executive Officer, Jamont.

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## Clinton lays down budget challenge

By Jurek Martin in Washington

President Bill Clinton was set last night to offer his first formal challenge to Republican domination of the debate on how best to balance the federal budget.

Mr Mike McCurry, White House press secretary, said Mr Clinton "believes that within a decade you can balance the budget consistent with his priorities and address what he sees as the negative consequences" of current Republican plans.

The White House, in the person of Vice President Al Gore, asked the commercial television networks for about five minutes of prime evening time to broadcast an address by the president. Normally such a request is conveyed by middle-ranking officials.

The brief time requested does not suggest the president will use the occasion to present a detailed long-term budget plan. But Mr Clinton, goaded by the Republicans for weeks for his refusal to match their hard proposals with his own, has recently hinted, over staff objections, that he is willing to offer some relatively concrete alternatives to achieve a balanced budget.

A weakness in his position all year, effectively exploited by the Republicans, is that his own budget, presented in February, outlined no path to eventual balance, but predicted continued deficits of about \$200bn a year for the foreseeable future.

The differences with the Republicans in Congress are, nonetheless, likely to remain

substantial. As Mr McCurry implied, the president seems to be thinking in terms of a 10-year plan, whereas the thrust of legislation in both House and Senate seeks balance by the year 2002.

In his Sunday New Hampshire debate with Congressman Newt Gingrich, the Speaker, Mr Clinton argued that savings on the health budget might be achieved over a longer period than envisaged by the Republicans. He advised against premature enactment of deep cuts in the Medicare programme when there was such volatility in healthcare inflation.

The president is almost certain again to make the case for smaller tax cuts than the Republicans and he may even scale back the \$63bn reduction he advanced earlier this year. The House Republican plan calls for a seven-year \$350bn reduction, while the Senate version is for a conditional \$170bn, to be applied only if a firm balanced budget plan is agreed.

Mr Clinton can be expected to attack "corporate welfare" on the grounds that budget-cutting should not principally affect the aged and the poor.

Mr Robert Reich, labour secretary, is among those who have pointed to savings of over \$100bn that could be achieved by closing corporate tax loopholes and ending some federal subsidies to the private sector.

Some administration officials have urged the president to come out in favour of a ceiling on home mortgage tax deductions. But that carries clear political risks for his re-election campaign next year.

## Energy research warning

By Robert Corzine

The US will be more vulnerable to disruptions in global oil supplies if there are further steep declines in government-sponsored energy research and development, according to a report published in Washington yesterday.

The report, compiled by senior energy industry executives and prominent academics for the Department of Energy, said some "prudent reductions are possible" in the department's \$2.5bn annual research budget.

However, large cuts could impair the country's ability to "shape an energy future which is sustainable over the long term".

Federal spending on energy R&D has fallen 75 per cent since the late 1970s.

It predicted "growing stress" in world oil markets if US dependence on petroleum imports grows, as expected, from around 50 per cent to 60 per cent by 2010.

Energy R&D: Shaping Our Nation's Future in a Competitive World. Secretary of Energy Advisory Board, US Department of Energy, Washington.

## Exit Iron Lady of the Caribbean

Canute James on the end of Dame Eugenia's 15 years as prime minister of Dominica



Eugenia Charles: tough on her Caribbean colleagues

Mr Edison James, a 51-year-old agriculturalist, is to be sworn in this week as the new premier of the island of Dominica, bringing to an end the political career of the "Iron Lady of the Caribbean".

As well as ending the 15-year reign of Dame Eugenia Charles as premier of this eastern Caribbean island, Monday's election also pushes the Freedom party, founded by Dame Eugenia 27 years ago, into opposition for the first time in a decade and a half.

Preliminary election results yesterday gave Mr James' United Workers party 11 of the 21 seats contested, with the others shared evenly by the Freedom party, now led by Mr Brian Alleyne, and the Labour party, led by Mr Rosie Douglas.

Dame Eugenia, 76, prime minister since 1980, exercised an influence on the region which belied the size of the 305 square mile island.

She attracted international attention when she appeared in Washington beside President Ronald Reagan in 1983 as he announced the controversial US invasion of Grenada, Dominica's neighbour. Her support for the invasion was attacked by several Caribbean

leaders, yet it was never simply the case of a small island bowing to Washington's wishes.

Last December, as leaders from the Americas gathered in Miami for an economic summit at President Bill Clinton's invitation, Dame Eugenia was among regional leaders indicating they might not attend unless the trade in bananas, the pillar of Dominica's economy, was put on the agenda. In the end, the US conceded.

She had not planned to follow her father, a planter, into politics, and appeared headed for a career in law after being called to the bar in London in 1947. But she changed her mind 27 years ago after a series of acidic letters to local editors led to what she said was an attempt to muzzle her.

"As a taxpayer I had the right to say that my money was not being properly spent," she says. "The letters did not please the authorities, so they planned a law to prevent me speaking out." This led her to form the Dominica Freedom party in 1968 and become a legislator two years later.

An impression of toughness, leading to her being called the "Iron Lady", was acquired in

her first term as prime minister in the early 1980s. She declared a state of emergency after reporting two attempted coups against her administration, then disbanded the army, whose commander was executed.

"Dame Eugenia was never one just to cut roses in her garden," said Mr John Compton, prime minister of St Lucia. "She has been devoted to regional unity. She has provided leadership and guidance during some of the most turbulent periods of the region."

Yet Caribbean colleagues will hardly forget her trenchant criticism of their lack of willingness to implement at home the many agreements they had reached in regional forums.

Dame Eugenia leaves office with one central question unanswered about Dominica's economic future. Mr James, the incoming premier, said yesterday his priority was increasing employment on the island. But this still depends largely on one single crop and the island's preferential access to the EU for its bananas is still under sharp attack by Latin American exporters and the US.

## Summers named for treasury job

By Jurek Martin

Mr Larry Summers, one of the Clinton administration's most visible economic policy-makers, was yesterday named as deputy secretary of the US treasury, following the resignation of Mr Frank Newman.

His nomination is subject to confirmation by the Senate and could be controversial.

Some Republicans may use the hearings to press Mr Summers, now under-secretary for international affairs, on this year's Mexican financial rescue, much criticised in Congress, and how much the administration knew of Mexico's financial difficulties ahead of the collapse of the peso last December.

Mr Newman took over from Mr Roger Altman last September after he had been forced to resign in connection with the Whitewater investigations.

Previously under-secretary for domestic affairs, Mr Newman cited "personal considerations, including my recent marriage," for his decision to return to the private sector. Mr Summers, still only 40 and a Harvard professor when just 28, was a candidate earlier this year to be next president

of the World Bank, at which he served as chief economist from 1991-93. But that position went to Mr James Wolfensohn.

He had also been mentioned in connection with vacancies on the Federal Reserve Board.

Mr Robert Rubin, the treasury secretary, issued a statement highlighting the central policy role played by Mr Summers on a host of issues - including the G7 summit, trade, foreign investment and exchange-rate policies and financial assistance to Russia as well as to Mexico.

Prior to the Mexican dénouement, perhaps his greatest external attention had been devoted to Russian reform and assistance.

The range of his interests and his powerful personality helped re-establish the treasury as a force in international economic policy-making.

Occasionally this involved sharp disagreements with other departments of the administration.

He objected strenuously earlier this year when Mr Mickey Kantor, trade representative, and Mr Ron Brown, commerce secretary, suggested that a weak dollar might help the US in its trade disputes with Japan.

## Menem backs Cavallo claims

By David Pilling in Buenos Aires

President Carlos Menem has moved to bolster his economy minister, Mr Domingo Cavallo, who has become embroiled in a damaging battle with Congress over intellectual property rights legislation.

In an emergency meeting on Monday night, Mr Menem persuaded Congress representatives to pass within 30 days a new law that would override some articles included in legislation passed last month.

Mr Cavallo said legislation as it currently stood would sully Argentina's reputation as a trustworthy destination for investment. It would do "tremendous damage to the country," he said.

So heated has the debate with Congress become that Mr Cavallo was last week forced to deny resignation rumours, and accused some officials of the governing Peronist party of angling for his dismissal.

In Monday night's meeting, Mr Menem also won the assurance of Congress that it would deal quickly with pending labour legislation, which Mr Cavallo deems essential to reduce unemployment and raise competitiveness.

Mr Cavallo must also seek to overcome unfortunate remarks he made last week suggesting Argentina was in recession. The minister's comments, used to justify disappointing tax receipts, contributed to panic on the Buenos Aires stock market, which slid by 10 per cent in two sessions.

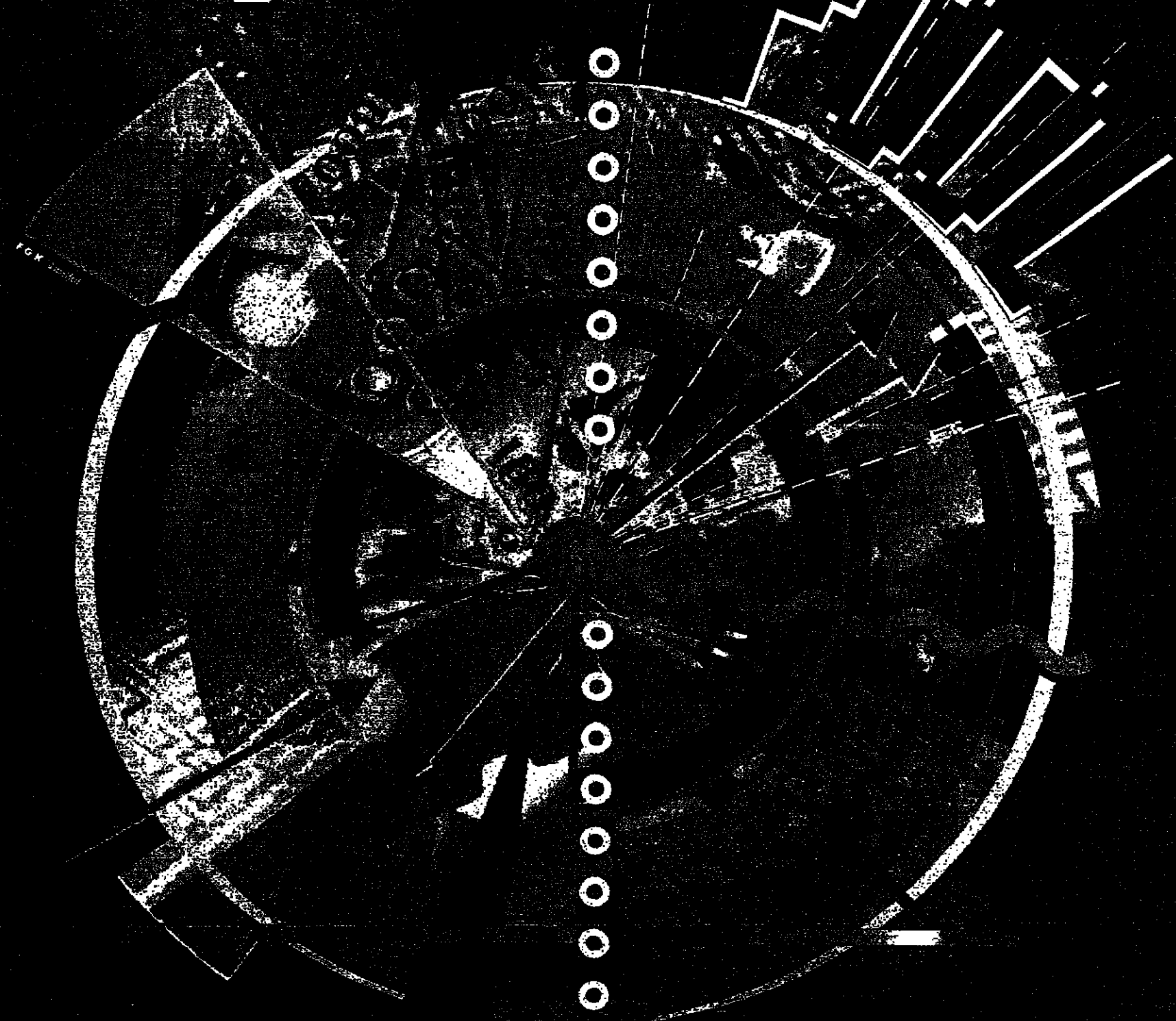
Mr Cavallo has since backtracked, saying he was referring to a decline in consumer demand. In fact, he said, early estimates suggested first-quarter growth was as high as 3.4 per cent.

Some economists believe Argentina is in danger of sliding into a vicious cycle of inadequate tax receipts, more budget cuts, less growth and consequently yet lower tax receipts. "There are some fiscal problems," Mr Cavallo admitted, especially on the tax side. But the inflow of nearly \$2bn since Mr Menem's election victory last month would restore credit, helping to push up growth and tax receipts in the second half, he said.

Mr Cavallo sharply disputed recent market speculation that Argentina might struggle to meet this year's payments of \$5.2bn in maturing debt and \$4bn in interest payments. Bitter pill, Page 8

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## NEWS: WORLD TRADE

## Kono urges top-level talks on car dispute

By William Dawkins and  
Quentin Peel in Tokyo

Mr Yohei Kono, the Japanese foreign minister, yesterday called for urgent new efforts to break the deadlock in the car dispute between the US and Japan.

He proposed further top-level talks both before and after this week's economic summit of the Group of Seven industrialised nations in Halifax, Nova Scotia, to defuse the trade row. The US is threatening to impose punitive tariffs on \$6bn of Japanese luxury car

imports. Although Mr Kono said he did not think the dispute would affect "the entirety of our bilateral relations", senior Japanese officials warned that a prolonged deadlock might harm the wider relationship.

Mr Kono's plea came after a day of talks in Geneva broke down in deadlock on Monday night, after Japan complained to the newly-formed World Trade Organisation over the US threat of sanctions.

The Japanese government is confident that the WTO would decide in its favour, but officials

warned that such a ruling would not satisfy either side.

Mr Kono expressed doubt about the chances of reaching any settlement before the G7 summit, where President Bill Clinton and Mr Tomichi Murayama, the Japanese prime minister, are due to meet for a last-ditch attempt at an agreement.

"Since the whole world is paying attention to this, we feel we have to come up with a solution," the foreign minister said. "We only have two or three days remaining (before the summit). There will have

to be talks before and after it. "A good relationship is not something that exists on its own without the people involved making great efforts," said Mr Kono. "We have been making efforts and we shall continue to do so."

The sticking point between the two sides remains Japan's refusal to accept US demands for a government-guaranteed numerical increase in imports of car parts. "We have been saying that is outside the government reach," he said.

Japanese officials added that a deal would be possible if

Washington dropped its insistence on a precise increase in imports underwritten by Tokyo. They say Japan is not considering counter-sanctions.

The bitterness in the latest trade dispute has aroused growing concern in the Japanese government, fearful that public opinion in both Japan and the US may challenge their traditional unquestioning alliance. Yet ironically, Japanese officials warn that any concession to the US might also provoke an anti-American backlash in Japan.

"If we keep on caving in to

the US at whatever cost, it would undermine national support for the Japan-US alliance," one senior official said. Japan is less able to accommodate US demands than in previous trade disputes, he said. Japan could no longer reach an agreement with the US at the potential expense of its trade partners in Europe and the rest of Asia.

Japan is insisting that any market-opening measures agreed with the US should be equally available to all its trading partners, on a most-favoured-nation basis.

## Ruggiero fears over financial services

By Nancy Dunne  
in Washington

Mr Renato Ruggiero, head of the World Trade Organisation, yesterday said failure to reach a trade agreement on financial services by June 30, as scheduled, would present a worse threat to the multilateral trade system than the US-Japan dispute over cars.

"There have been problems in the past and there will be problems in the future," he said of the US-Japan clash. The dispute over cars will be resolved either by negotiation - which he would prefer - or by the WTO dispute settlement system.

Agreement could not be reached on financial services when the bulk of the Uruguay Round was completed in December 1993. The contracting governments agreed to negotiate for 18 months more.

Thus far 80 countries have submitted offers. But the US says that, overall, they are inadequate and unless they improve, the US will not sign the financial services agreement. It would then turn to negotiating market openings on a bilateral basis.

This would endanger the progress made in the Uruguay Round, Mr Ruggiero said. "No one knows what will happen," he said. The EU has threatened to "scale down" its own offer, and Japan could do the same. Failure of the financial services negotiations could negatively affect talks to liberalise basic telecommunications services due to be completed next year.

Mr Ruggiero said he would keep the pressure on for better commitments.

## US asks Japan to halt bias by trade bodies

By Nancy Dunne

The US Justice Department is urging the Japan Fair Trade Commission to prohibit blacklists, direct and indirect boycotts and other discriminatory practices by Japanese trade associations which exclude foreign companies from the Japanese market.

The department's comments

were requested by the commission which is considering new anti-monopoly guidelines for trade groups. Japan's 1,500 trade associations cover about 90 per cent of the nation's market. Much foreign criticism that the Japanese market is resistant to imports is laid at their door.

In March, Japan announced a deregulation programme

which included a pledge to "prevent thoroughly all violations of the anti-monopoly act by industry associations". In the past decade, more than a third of the violations found by the JFTC were committed by industry associations.

The Justice Department says the proposed guidelines do not adequately address actions that exclude imports in rela-

tion to government-set standards and certification activities, blacklists, boycotts, discrimination in association membership and participation in decision-making bodies. Associations have not conducted their activities transparently and opened them to all affected.

However, the department conceded that the JFTC had

made substantial efforts in its proposed guidelines, and that they represent a significant improvement over the 1979 guidelines.

The JFTC cannot alone stamp out anti-competitive practices, the department says. All Japanese government agencies which oversee the activities of trade association

## Argentines spit out bitter patents pill

'Pirate's charter' versus 'abusive prices'. David Pilling reports on the drug patents battle

When Mr James Cheek, US ambassador to Buenos Aires, disparagingly referred to proposed Argentine legislation on patents protection as "befitting low-income countries", he could not have known what anger he would cause.

His comments were made earlier this year when Argentina's Congress, roused by nationalist sentiment and the arguments of the local pharmaceutical lobby, had passed legislation on intellectual property rights which US officials regarded as "a pirate's charter".

Aside from provoking calls for his expulsion from the country, Mr Cheek's aside stiffened the resolve of Congress to stick to its guns. President Carlos Menem, wishing to maintain good relations with Washington and to avoid the threat of US sanctions, vetoed the offending items. But most of these were subsequently reinstated by defiant parliamentarians, determined not to be bullied by their own executive or, worse still, by a foreign power.

President Menem this week has sought to break the impasse. In return for conceding some points to Congress, he has persuaded parliamentarians to pass a "corrective law" within 30 days. How far the law will go towards solving the problem, however, remains to be seen.

Most controversy has swirled around Argentina's \$3bn pharmaceutical sector, the 12th largest in the world. The battle has pitched the interests of 160 local laboratories, with 55 per cent of the market, against those of foreign companies which say their products are routinely copied.

US pharmaceutical companies alone claim they have lost royalties worth \$500m because of piracy.

The main points of contention are:

● Transition period. The US, backed by the European Union, wants new patents protection rules to come into force immediately. Argentina's Congress has voted for an eight-year phase-in, meaning pharmaceutical patents would remain largely unprotected until 2003. Under the General Agreement of Tariffs and Trade (GATT), least developed nations are allowed a transition period of up to 10 years. The US thinks that Argentina, a middle-income country, should aspire to a higher category.

● Compulsory licences. Under GATT, local companies can be

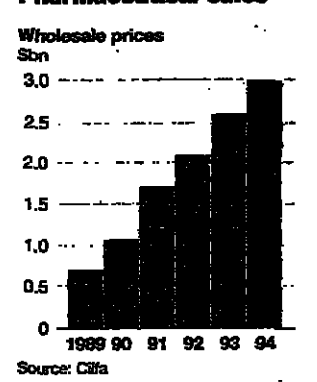
granted a compulsory licence to manufacture a product without the patent-holder's consent - in exceptional circumstances, such as an epidemic. Congress' bill would, in addition, allow such licences to be granted if a product were deemed "abusefully" expensive, or if the patent-holder were judged to be withholding its product from the market. The US says this is unacceptable.

● Regulatory body. Congress says an autonomous body, the National Institute of Industrial Property (Inpi) would arbitrate in disputes between a patent-holder and a local producer. Inpi would have power, for example, to set a "fair" royalty rate if the parties could not agree. Detractors say such a body would be open to arbitrariness and corruption.

Mr Pablo Chalid, executive director of Clifa, a lobby group for several Argentine pharmaceutical laboratories, denies that the Congress bill counters GATT norms. "We don't in any way want to avoid paying royalties," he says. "We just don't want to end up paying abusive prices by virtue of creating a monopolistic environment."

Mr Domingo Cavallo, economy minister, argues that Argentina needs very strong protection of intellectual prop-

## Pharmaceutical sales



several articles to ensure "mechanisms of competition," prices are likely to go up by 25-30 per cent, he says.

US diplomats argue that prices will not necessarily rise and that, because legislation is not retroactive, the cost of existing pharmaceuticals will not be affected.

Clifa also denies suggestions that Argentine laboratories currently avoid royalties altogether. It says under previous legislation local laboratories paid royalties worth an estimated \$100m last year.

Mr Domingo Cavallo, economy minister, argues that Argentina needs very strong protection of intellectual prop-

erty rights if it is to become thoroughly inserted in the world economy. He was backed by Mr Cheek, who said the new law would not bring "a single cent of additional investment" to Argentina.

Mr Cavallo, whose confrontation with Congress over the matter has led to murmurs that he should resign, argues that Argentina should use its well-educated population to become an inventor of products, not a copier. "Clifa is mistaken in its demands and has caused great damage to this country," he says.

The "corrective law" Congress is expected to pass would modify some articles and reduce the transition period for protection to five years. It is also expected to bring Inpi, the regulatory body, under stricter control, and narrow the scope of compulsory licensing.

It is not clear, however, how far compromise legislation will move towards US demands, or whether it will be enough to remove the threat of sanctions. Mr Cavallo, rarely one for compromises, made his views clear last week, when the idea of complementary legislation was first mooted. "The corrective law does not correct anything. It will leave the same problems as before."

## How are we going to stop Jonah?

Huw Richards on the new breed of big player

In the days when Wales dominated the British game, a wagish fan named Tom Ballion greened the news that JPR Williams had collided with a tanker while driving to a match with a poem called "And the tanker spent a comfortable night".

Had the juggernaut come into contact with Jonah Lomu, it would have gone straight to the breaker's yard. Always a game favouring the largest and strongest, rugby has taken gigantism to new extremes in recent years with men like the 6'10" Martin Bayfield increasingly the norm and those like Nigel Redman, an accomplished lock forward in every other way, deemed not quite large enough at around 6'4".

South Africa in particular has specialised in the weighty. Among the victims of the fabled 1974 British Lions was a 280lb transvaal flanker with the resounding Afrikaans name of Kippies Krivinger. The 1980s saw prop Flippe van der Merwe inflict similar punishment on bathroom scales.

The extra-big man has a mystique in any sport with a strong physical element. Boxing's Terry Lawless, mentor of Gary Mason and Frank Bruno, says: "There's a special appeal about heavyweights."

The impression made on the UK's American football fans by William "Refrigerator" Perry of the Chicago Bears was such that Perry was mobbed by the British press on arrival for a game in London while legendary running back Walter Payton wheeled his trolley unimpeded to the bus, the equivalent of David Campese being ignored while reserve lock Warwick Waugh is besieged by questioners.

Rugby crowds enjoy nothing more than the sight of a giant prop lumbering over the opposition try-line, hapless tacklers hanging from his frame.

But the important word there is "lumbering". No-one expected van der Merwe or

Krivinger to combine weight with speed. To play them anywhere in the backs would have been sheer lunacy, with the joy of fletcher opponents clouded only by the reflection that it was a long way round them.

Immutable law of mechanics it may be, but the equation "mass times acceleration equals momentum" has always been assumed, at physical extremes at least, to have an inverse element. Lomu, a 260lb man athletic enough to play on the wing, subverts rugby's eternal assumptions and sets opponents an entirely new of problems. In return replaced by the armoured tank.

Wales winger Wayne Proctor was giving away 90lb - more than half his own weight - when he faced Lomu: "He isn't exactly your conventional winger," he says with understatement. "I've not played against anyone like him. He's got terrific presence and you're very aware of him. You know you have to get close to him and not allow him to get away - but that can cause problems. The one time he escaped me was when I probably committed myself a bit early and he sidestepped me."

Ireland's Richard Wallace, giving away 85lb, said: "When it comes to tackling him, it takes two or three men to do it. What's the best way to defend against him? Just don't let him get the ball. He's a well balanced runner". Simon Geoghegan may just have demonstrated the one reliable way of halting him - using blinding pace to catch him and take him low from behind.

And while former Springbok and Wigan Rugby League winger Ray Mort is certainly correct when he says: "Lomu's dangerous, but not unstoppable...we're all made from the same stuff", he won't have to face him. England's Ian Hunter might. And he vividly conveys the reaction of most potential opponents when he argues:

"They say the bigger they are, the harder they fall. But I say the bigger they are, the harder they hurt you."

Lomu's capacity for inflicting hurt may be assessed by comparison with the game's previous best impersonator of the charging rhino seen here in world cup sponsors adverts. Australia's Willie O'Fengauke works as a pile driver. As such he prompts the accusation levelled at that great, robust Welsh flanker Clem Thomas, a butcher, of endangering his amateur status by practising his profession on the field of play.

When he first appeared in 1990, "Willie O" induced similar reactions to those now greeting Lomu. But he is a few pounds lighter and plays on the flank rather than the wing. Lomu also epitomises the change in the balance of the New Zealand team. The archetypal All Blacks XV is built round intimidating unsung forwards - farmers like Colin "Pinetree" Meade, once famously photographed with a sheep under either arm, or an earlier prop who trained by dragging his tractor around his farm on a rope. With the brake on. Backs are tough but functional, clearly subordinate.

This squad has two farmers and seven men from sales and marketing. Lomu works in a bank, is 25lb and two inches larger than the fabled Meade and provides the final devastating added element to a back division that even without him would be the best in this competition.

The forwards are still pretty good, but no better than two or three other packs, and New Zealand's status as favourites rests firmly on those lethal backs.

And he is still only 20. Opponents looking forward to a decade of trying to halt the charging rhino can take comfort in the likelihood that American football, which will pay him millions for a few min-



Lomu: new set of problems for opponents

utes intense effort a week and make no demands on his uncertain defensive skills, will claim him before long. But the relief may only be temporary - there was similar relief when his predecessor Valaiga Tuigamala, considered irreplaceably formidable, turned to rugby league with Wigan. On past New Zealand form there is probably somebody even bigger and quicker than Lomu working his way up the junior ranks.

## Authorities hesitate as violence on field spreads

Only a week after the South Africans were involved in a brawl during their 20-0 win over Canada, that saw hooker James Dalton and wing Pieter Hendriks suspended, they were involved in more controversy at the weekend against the aggressive Western Samoans.

Samoan fullback Mike Umaga was suspended for 90 days for dangerous tackling, which left South Africa's Andre Joubert with a broken hand. The punishment took into account a "previous head-butting offence" - in a New Zealand club match in 1989.

South African Rugby Football Union chief executive Edward Griffiths also promised an investigation into allegations by Pat Lam, the Western Samoa captain, that "unprintable" things were said to his players.

"I will immediately take up accusations that a South African player had sworn on the field, as we view this in a very serious light," Griffiths said. The RWC officials are anxious to clamp down on violent play but they are trying to turn back a dangerous tide.

Not only does union routinely turn a shamefully blind eye to some types of dangerously violent play but the players' tribal code - a rugby omertà that would gratify a Sicilian chieftain - ensures that the matter almost never reaches the courts.

Jonathan Callard, the England and Bath player who hardly forgot his visit to South Africa last summer. He nearly left his right eye on the pitch at Port Elizabeth after an encounter with lock forward Elandre van den Bergh. Prompt touchline action by the English team doctor put 25 stitches around the eye socket and saved Callard's sight.

The player's only recollection is of looking up and seeing the boot come down towards his face, with 17 stones of prime Afrikaner beef behind it.

The referee awarded a penalty and warned van den Bergh. SARFU's disciplinary committee subsequently found the player not guilty of foul play. The game quickly degenerated into one of the most violent brawls of recent memory.

England's Tim Rodber was sent off after a retaliatory fracas with the Eastern Province flanker Simon Tremain - only the second player in history to be sent off while wearing the England jersey. Callard was deeply upset by the incident, feeling that the normal physicality of international rugby had been left behind, as events entered a realm more appropriate to a prison riot.

He blames the authorities as much as the players involved. "Something should have been done, for the sake of the game," he said, shortly before leaving for the world cup. "You can't let these mindless acts of violence drift past you. Rakes and the odd kick on the body you expect, especially in the southern hemisphere where they have a different approach to rucking."

Callard says he considered taking proceedings himself against van den Bergh but two factors stopped him. The first was the lack of any backing from the English Union. "Just because I'm the one with the scar on my head it shouldn't be left to me to sort out. That makes the individual bigger than the game and I'm not," emphasised Callard. "It's for the union to make a stand, not the injured player."

The second was rugby's unwritten code of honour, a non-documented constitution as strong as any legal code. One player does not pursue another through the courts. "You'd be regarded as a creature from the outer darkness if you did," Callard agreed, reluctantly ceding the moral high ground.

His dilemma is far from unique. Nor should it be snoo-

tily thought that such outrages happen only outside England. In lovely west Cornwall, Phil De Glanville, another England and Bath player, nearly lost his eye when kicked by the face by an All Blacks in lay on the grass after a ruck during a divisional match against the tourists in December 1993.

Seeing his son's undeniably handsome face a mass of stitches after the attack led De Glanville's father to issue a statement threatening legal action against the culprit. The injured player demanded that the RFU take the strongest possible action.

Nothing significant happened because of an arcane technicality that an offender must be "eternally" within 12 hours of the incident. Try arguing that at the local police station after a serious assault. De Glanville says he never considered a private prosecution for reasons identical to Callard's. He persuaded his father to calm down and call off the lawyers. Yet he is deeply unhappy that the rugby authorities failed to pursue the matter to the utmost of their powers.

"They had a clear chance to send a message to players everywhere that if you don't play rugby for a very long time. Unfortunately that didn't happen," said De Glanville. "We don't want lawyers crawling all over our sport, turning it into something like football. No one in rugby wants that. But the unions have got to confront violent play and punish it ruthlessly if we're going to handle this issue inside the game."

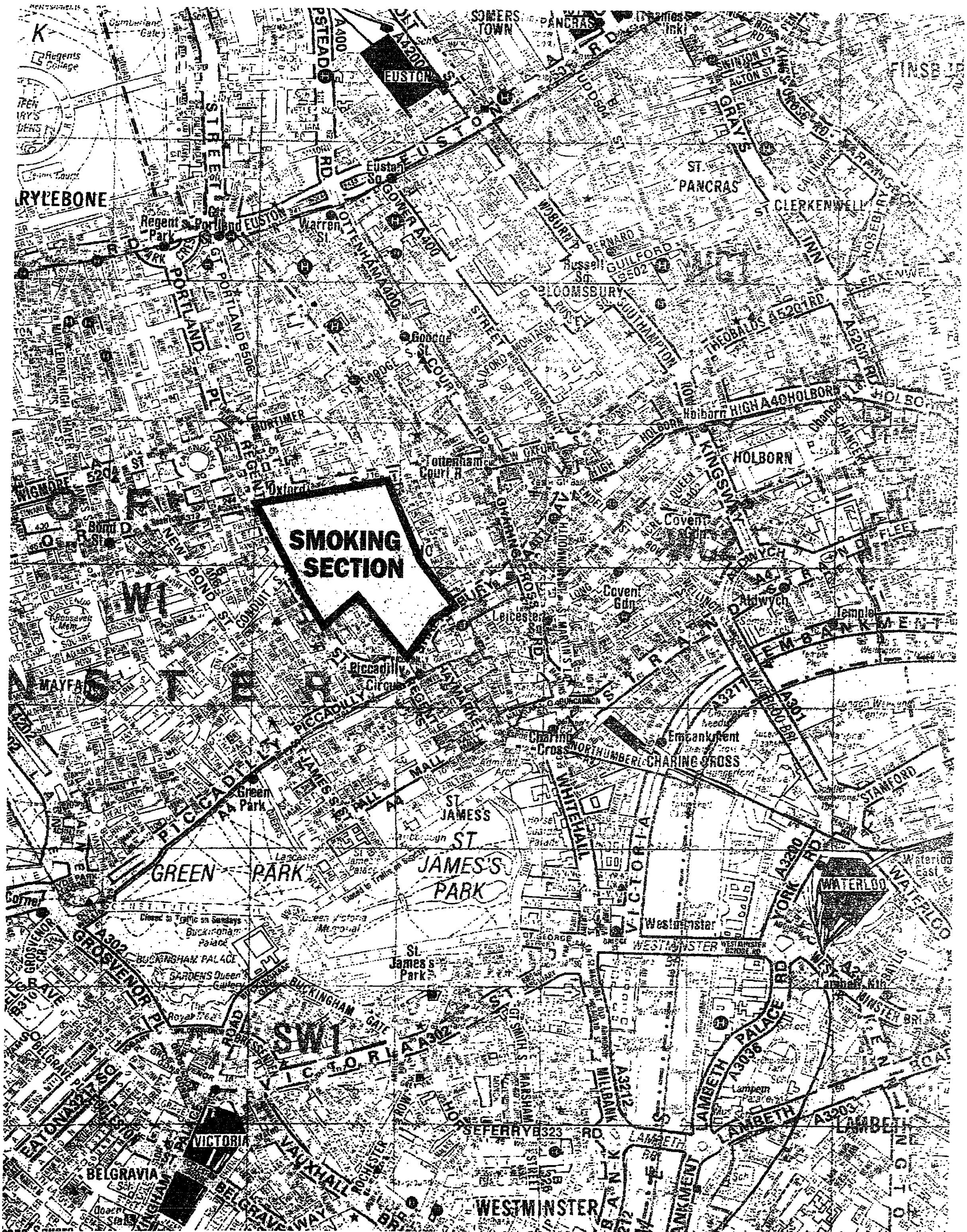
Would he sympathise with a fellow player who, for the greater good, broke the unwritten code and took proceedings against an opponent who had put him into a hospital bed? "That's the final frontier, isn't it?" mused De Glanville.

Keith Wheatley

WORLD CUP	
SEMI-FINALS	
Saturday, June 17	France v South Africa (Durban) 1300
Sunday, June 18	NZ v England (Cape Town) 1300
THIRD PLACE PLAY-OFF	
Thursday, June 22 (Pretoria)	
FINAL	
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## NEWS: ASIA-PACIFIC

## Seoul hopes nuclear pact will mean closer ties

By John Burton in Seoul

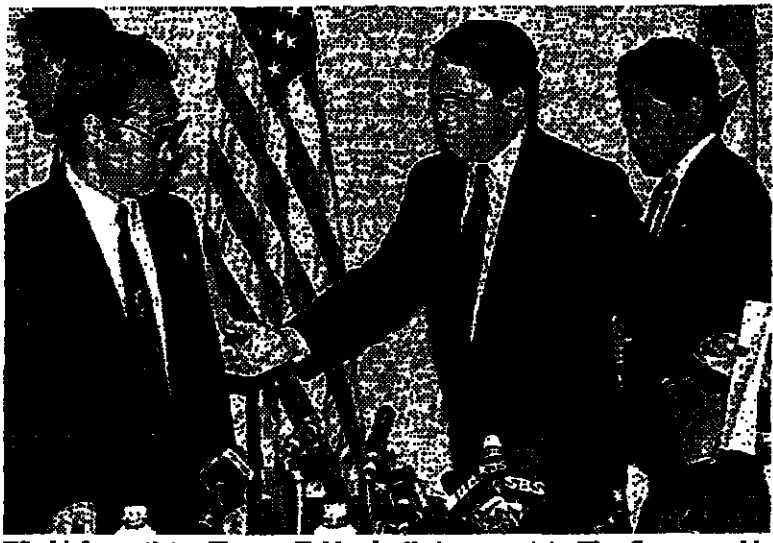
Officials in Seoul yesterday expressed hope that North Korea's acceptance of South Korean nuclear reactors will lead to closer ties between the two Koreas. "A new phase of inter-Korean relations is expected to develop into economic and personal exchanges after the nuclear issue is resolved," a government spokesman in Seoul said.

North Korea has boycotted talks with South Korea for the past year, while pursuing ties with the US and Japan. This has raised concerns in Seoul that Pyongyang was trying to isolate South Korea from its two main allies.

Pyongyang's diplomatic strategy included its demand that two light-water reactors promised to North Korea under its nuclear accord with Washington last October should come from the US or Europe instead of South Korea, which is financing more than half of the \$4bn (\$2.5bn) project.

The new reactors, which would replace facilities that can produce weapons-grade plutonium, were offered to Pyongyang in return for scrapping its suspected nuclear weapons programme. After three weeks' talks with the US in Kuala Lumpur, North Korea agreed to let South Korea supply the reactors.

Seoul believes early resumption of inter-Korean dialogue is likely as South Korea will play the main role in the reactor project. One reason for



US chief negotiator Thomas Hubbard offering a seat to Kim Gye-gwan, his North Korean opposite number, at talks in Kuala Lumpur yesterday

Seoul's insistence it should be the main reactor contractor was that it viewed the project as the main means to force North Korea to renew and maintain contacts with South Korea.

North Korea agreed to accept the South Korean reactors after the US offered a face-saving compromise that avoided naming Pyongyang's main foe as the source of the facilities.

The reactor contract to be signed between North Korea and the Korean Peninsula Energy Development

Organisation (KEDO), the US-led international consortium to supervise the project, will provide a technical description of the South Korean reactors without naming their country of origin.

North Korea and the US agreed that the "project will consist of two pressurised light-water reactors with two coolant loops and a generating capacity of about 1,000MW each. The reactor model, selected by KEDO, will be the advanced version of US-origin

design and technology currently under production."

The description conforms to the Korean standard nuclear power plant, a more advanced version of the reactor design and technology provided to South Korea by Combustion Engineering of the US.

Korea Electric Power, South Korea's state-run electricity utility, will be main contractor, but a US company, not yet selected, will serve as programme co-ordinator to supervise the project.

Analysts warn that North Korea may try to exploit possible loopholes in the new agreement to gain new concessions or try to keep South Korea from playing a key role.

One potential worry is that North Korea is expected to renew its demand that KEDO provide an extra \$1bn for related facilities. The issue is still subject to negotiations with KEDO. Another possible point of dispute is whether Pyongyang will let South Korean engineers and technicians enter the country, since it fears their presence could destabilise support for the Pyongyang government.

The new agreement stipulates only that the US will serve as the main point of contact with North Korea. "In this regard, US citizens will lead delegations and teams of KEDO to fulfil their role," Mr Gye-gwan, the South Korean foreign minister, was confident North Korea could not keep out South Korean personnel, since

Seoul is the main contractor. North Korea's attitude to future co-operation will be determined by its desire to set up diplomatic relations with the US and Japan, and its eagerness to attract foreign investment to aid its troubled economy.

Mr Robert Galucci, US ambassador to the nuclear talks, said yesterday that any improvement in US-North Korea links would depend on Pyongyang's willingness to resume dialogue with Seoul.

Washington is expected to open a liaison office in Pyongyang if talks between the two Koreas proceed, but Mr Galucci warned full diplomatic ties are unlikely until several problems are solved. "We have indeed other issues. They are North Korea's ballistic missile development programme and heavy conventional forces near the demilitarised zone," he said. Germany last week became the second European country to offer financial support for the US-North Korea nuclear deal, diplomats say. But, like Britain, it has offered only a token amount, thought to be about \$1m.

The US, Japan and South Korea, partners in KEDO, have been seeking financial contributions both in Europe and from Middle Eastern countries, which are to supply oil in the interim. The modest response, partly a reflection of the difficulties dogging the deal, has disappointed some of the KEDO partners.

## 'Office ladies' seen as a way of giving the stock market a boost

## Tokyo brokers woo well-off women

By Emiko Terazono in Tokyo

With the Nikkei at its lowest point for almost three years and institutional investors looking for the exit, the Tokyo stock exchange (TSE) has turned to the country's traditional trendsetters in the hope of turning the market around - the OLs, the "office ladies".

The OLs, who often live with their parents and are known for their substantial disposable income, have been the driving force behind Japanese consumption over the past few years. While the burst of the 1980s asset "bubble" is hitting the wallets of ordinary workers, women's magazines are still full of articles featuring

designer brand goods and expensive restaurants.

The TSE has followed the lead of the Japan Racing Association, which was concerned that horse racing's following was limited to unfashionable working-class men. With a clever marketing campaign, the JRA made racing seem exciting and even romantic. The OLs were attracted to the course, the image of the sport changed for the better and profits rose.

"It is like horse racing, where young women help to change the image," says a TSE official. The exchange has started to offer seminars for women, most of them single office workers, including a lec-

ture from brokerage officials on the floor of the exchange after trading hours.

TSE officials have already held two sessions this month and been pleasantly surprised by its popularity: in all they drew 240 participants. "We hope that the women and the people around them feel more familiar about stock investments" as a result, says the exchange official.

But while TSE officials say the seminar participants seem to understand the stock market better, they may have to try harder given the market's current weakness. "Stocks are a world I don't know about and it seems very scary," says Ms Keiko Kishi, an office

lady at a leading car company.

During the heady days of the stock market boom in the late 1980s, housewives, salarymen and pensioners all placed money in the stock market looking for quick profits. Following the crash in 1990, small investors have kept away from equity investments.

The Japanese broking community has been trying to rekindle private investor interest as large institutions have become increasingly averse to risk. Brokers have offered new products, and in April they proposed the creation of a "mini-market" where investors could trade shares in much smaller lots than the companies currently allow.

## No-confidence vote defeat shows coalition unity intact

By William Dawkins in Tokyo

Japan's three-party coalition government yesterday survived a no-confidence vote in parliament, proving that its tenuous unity is still intact, just over a month before an upper house election.

The motion, put by the opposition New Frontier party, a bid to raise its weak profile, was thrown out by 290 votes to 189. NFP hopes of splitting the dominant Liberal Democratic party were dashed, as all but three members of the coalition voted with the government.

Yesterday's challenge came after several weeks of debate within a deadlocked NFP. What finally prompted it to go on the offensive was the coalition's rejection last week of minor changes to the opposition's first parliamentary statement of contrition to its neighbours for the suffering they experienced at Japanese hands during the second world war.

The NFP wanted to add a "pledge never to repeat such actions again" to the government's motion, expressing deep remorse for Japan's wartime



Ichiro Ozawa: opposed vote

record. But the LDP leadership refused to tinker with a painstakingly crafted compromise draft, for fear of reopening the rift in its own ranks over whether Japan's war record is a matter for remorse, let alone apology.

In the event, the wartime statement got through the 511-seat parliament last week on an uncounted standing majority, in the absence of more than 50 members of the LDP's right wing, reluctant to apologise for the war, and

all 171 members of the NFP. In addition, to the war record, the NFP was upset by a decision to summon one of its former members and a senior cabinet member of the party - both former cabinet members - to testify before parliament next Saturday on allegations of financial corruption.

The NFP had also proposed the dismissal of Mr Takako Doi, lower house speaker, over the war statement, and Mr Shozaburo Nakamura, chairman of the lower house steering committee responsible for summoning the two politicians to testify. Both motions were defeated.

Mr Toshiki Kaifu, the NFP leader, and Mr Ichiro Ozawa, its head of strategy, had argued against launching a no-confidence vote, on the grounds that it was very likely to fail, given the coalition's 37-seat parliamentary majority.

Another school in the NFP, led by Mr Tsutomu Hata, former prime minister, argued that even a failed no-confidence vote would give the NFP a valuable chance to show its mettle in the run-up to upper house elections on July 23.

## Report sees only 'mild recovery'

The Japanese government's monthly report on the economy, published yesterday, gave weight to concerns among ministers and business leaders about the weakness of economic recovery, Emiko Terazono writes from Tokyo.

The Economic Planning Agency said in its June report that while the economy maintained its "trend of mild recovery", sentiment among small and medium-sized companies in the manufacturing sector was deteriorating. The report indicated that growth in housing starts was slowing, while noting severe conditions in the labour market.

Machinery orders for April, however, rose sharply from the month before. The leading indicator of capital spending, private sector machinery orders, rose 14.9 per cent from March, the first rise in four months, according to the EPA. Orders from manufacturing and non-manufacturing sectors expanded 18.1 per cent and 13 per cent respectively. However, orders from the public sector declined 24.6 per cent while overseas orders fell 18.2 per cent.

## ASIA-PACIFIC NEWS DIGEST

## Hijackers rob Macao jetfoil

Hijackers of a Hong Kong-bound Macao jetfoil yesterday stole some HK\$12m (\$170,000) after forcing the vessel and 129 passengers into Chinese waters. The gang, at least one of whom was armed, boarded the jetfoil in the Portuguese enclave of Macao and forced the captain to sail northwest into the Pearl River Delta towards the tiny Chinese island of Qiao, where they fled. Hong Kong mobilised air, naval and police resources to search for the gang, but said there were no indications the robbery was politically motivated.

The jetfoils, which regularly ply the 60km Macao-Hong Kong route, are owned by Shun Tak Holdings through its subsidiary Far East Hydrofoils. Shun Tak is controlled by Mr Stanley Ho, the Macao business tycoon who controls the gambling which is the enclave's chief attraction for Hong Kong visitors. The stolen money belonged to a Chinese bank and was being transferred to Hong Kong by a private security company, according to a Shun Tak official. Louise Lucas, Hong Kong

## Singapore PM defends integrity

Mr Goh Chok Tong, Singapore's prime minister, defended his and his government's integrity yesterday, saying a western journalist who wrote an article imputing nepotism "dipped his pen in arsenic". Testifying in the Supreme Court in his defamation suit against the Paris-based International Herald Tribune, he said the article last August suggested that "I was a lap dog" and a "stooge" of Mr Lee Kuan Yew, his predecessor. Along with Mr Lee, who is now senior minister, and his son Mr Lee Hsien Loong, deputy prime minister, Mr Goh is suing the Tribune for undisclosed damages. The article's writer, Mr Philip Bowring, and the newspaper have apologised. AP, Singapore

## Elections called in Nepal

Nepal's King Birendra, bowing to the demands of the Himalayan nation's communist government, dissolved parliament yesterday and called fresh general elections for November 23. The king asked Mr Man Mohan Adhikari, head of the Unified Marxist-Leninist (UML) Communist party, to remain as caretaker prime minister, the palace said. The communists wanted an election because they believe they can emerge with a strengthened hand. Reuters, Kathmandu

## Sri Lanka airport bomb warning

A little-known Tamil militant group has claimed responsibility for a car-bomb blast at Colombo airport and warned foreign tourists and airlines it would strike again. Ellalan Force, in a letter received by Reuters yesterday, said last week's bomb did not explode successfully but said next time there would be no mistake. "The Ellalan Force tried to demolish the Katunayake International Airport but due to the technical failure, the bomb didn't go off. So you are all lucky." Reuters, Colombo

## Head of Thai tuna canners dies

The president of Unicoird, the Thai seafood processor which owns the US tuna cannery giant Bumble Bee Seafoods, was found dead in his Bangkok office yesterday. Police said Mr Dumri Konuntakiet, 43, had shot himself. His company was under pressure from Thai and international creditor banks to make good on loans extended to Unicoird for its 1993 leveraged takeover of Bumble Bee for \$283m. Ted Bardack, Bangkok

## Indian Ocean grouping faces a big 'Maybe'

Interest is stirring but years of hard work will still be needed, writes Nikki Tait

In a world of proliferating regional economic groupings, could an Indian Ocean forum be the next to join the list? The answer, if three days of semi-official talks in Perth this week are any guide, is, at best, maybe.

The idea of co-operation around the Indian Ocean is not new. But it has met with little success in the past. An Indian Ocean Commission, set up in 1982 to foster regional economic development, has been confined to smaller island nations. On the defence front, an "Indian Ocean Zone of Peace" initiative, envisaging the ocean free of big power rivalry and pursued through a UN committee, has gone nowhere in more than two decades.

Perhaps even more significant, trade ties among nations abutting the ocean remain modest. Intra-regional trade accounts for little more than a fifth of their total trade and has grown modestly, from 17.9 per cent in 1980 to 20.9 per cent in 1993, in round terms, some \$170bn (\$106bn).

But recently, interest has stirred. South Africa's President Nelson Mandela pushed

the idea on a visit to India earlier this year. Officials from seven nations including Australia, India, South Africa and Singapore met in Mauritius in March, agreeing to set up a regional forum.

Separately, Australia offered to host a "second-track" discussion group of business, academic and government representatives, to debate economic, trade, security and social issues on an informal basis. This International Forum of the Indian Ocean Rim (Ifor) concluded its deliberations yesterday.

Enthusiasts for an Indian Ocean grouping say prospects have improved. They cite several factors. The first is the end of the cold war, diminishing the region's tendency to be a stage for superpower manoeuvring.

The second is the re-emergence on the world stage of South Africa (because of the ending of apartheid and the lifting of international trade restrictions) and India (as a result of its more open economic policies). The two coun-

tries, with Australia, account for about half the region's total gross domestic product.

But while these developments improve the prospects for regional co-operation, they hardly provide the catalyst. Here, the record of other regional groupings, perhaps most notably the neighbouring Asia-Pacific Economic Co-operation forum, may prove more potent.

Experience seems to suggest enhanced regional co-operation can speed growth in general. As Mr Anwarul Hoda, World Trade Organisation deputy director-general, told the Ifor conference, even "third-party" countries have generally gained from the stimulus to demand for exports arising from higher economic growth among member countries because of regional integration.

In the case of the Indian Ocean Rim, big stumbling blocks remain. The first is the low base for intra-regional trade, and the structure of the economies involved. As Ifor working papers have pointed

out, most economies, with a few exceptions such as Singapore and Australia, are dominated by agriculture, and are net borrowers.

Senator Bob McMullan, Australia's trade minister, while arguing that intra-regional trade will grow in proportional terms, refused to be drawn into quantifying the gain. "It's not conceivable this will reach Apec proportions," he said. Trade among Apec members accounts for about 66 per cent of their total trade.

A second, somewhat related, difficulty centres on defining who should belong to any Indian Ocean Rim grouping. South Africa, with its professed commitment to the Southern African Development Community, has stressed repeatedly that hinterland countries, influenced by Indian Ocean developments but not necessarily bordering the sea, must have a seat at the table.

Its delegates have made clear South Africa would not be interested in a repeat of the government-level Mauritius initiative if participation was

limited to just seven countries.

"We would want an expansion," said Mr Peter-John Botha, Pretoria's foreign affairs director for the Far East and Australasia. "It's crucial to the process."

The third problem is acute sensitivity over what issues should be on the table. Australia insisted on including security matters in the Ifor agenda, only to minimise the importance of this aspect of the talks when other participants blanched.

South African delegates declined to take part in security-related sessions; India expressed strong reservations. "We couldn't pretend it wasn't an issue, but we could say it wasn't an issue for now," was the reasoning offered by Mr John Dawkins, the former Australian treasurer called to chair Ifor's proceedings.

At the end of the day, enough consensus has been won for an inclusive "business network" to be formed, with a series of subsidiary working groups set up to examine a range of trade-related issues

ranging from customs barriers to telecommunications and information technology.

These, according to Mr Amit Mitra, secretary-general of the Federation of Indian Chambers of Commerce and Industry, will report back to Mauritius Initiative officials at their next meeting.

At various levels, from business to government, there would be a "fairly clear co-operation agenda" within one or two years, he forecast. But high hopes that an Indian Ocean Rim equivalent of the Pacific Economic Co-operation Council, which generated many of the ideas later adopted by Apec, could be created seem to be on hold for the present, while broader security and social issues have been sidelined into a second regional network involving academics.

"No magic will create an Indian Ocean Rim. You are not going to get overnight agreement when 28 or 32 countries are involved," warned one participant in Perth. "It will take years of hard work."

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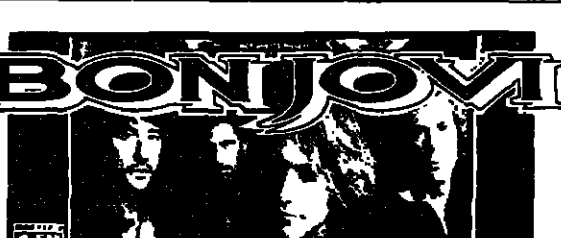
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## NEWS: UK

## Heseltine seeks to boost motor components

By Peter Marsh

Mr Michael Heseltine, the trade and industry secretary, has told the car industry to co-operate in an effort to persuade or coerce UK-based component suppliers to adopt "world-class" manufacturing techniques.

Mr Heseltine wants the car sector to identify areas of the component industry that could benefit from this approach, even though this might involve some reduction in competition between individual suppliers.

The trade and industry secretary

delivered his message at a dinner last week attended by senior executives from eight big UK-based car and automotive parts companies.

Representing the car industry were Mr Ian McAllister, chairman of Ford of Britain; Mr John Towers, chief executive of Rover, which is owned by BMW; Mr Ian Gibson, chief executive of Nissan Motor Manufacturing (UK); and Mr Charles Golden, chairman of Vauxhall, the UK subsidiary of General Motors.

Executives from component suppliers were Mr Trevor Bonner, chief

executive of GKN; Mr Colin Hope, chairman of T&N; Mr John Nell, chief executive of Unipart; and Mr Jack Fryer, director of strategic planning at Lucas Industries.

The gathering was part of Mr Heseltine's effort to ensure that British industry absorbs state of the art production and management methods. Last month he unveiled a white paper on the subject, pledging £165m to improve the international competitiveness of British industry.

He identified the car components sector, with annual sales of about

£5bn and encompassing about 4,000 companies, as strategically important. He believes that component makers will share the improved prosperity of the re-invigorated car sector only through a big effort on competitiveness.

"The car components industry in the UK has improved enormously in the past few years, but then so has the industry in other countries. There are still too few world-class companies in the sector and the car industry is going to have to do more to help them," a source

close to Mr Heseltine said. The Society of Motor Manufacturers and Traders helped to organise the dinner. It is working with the DTI on a programme to educate more component companies about the best practice in the industry, for instance through learning from the Japanese motor parts industry.

Mr Ernie Thompson, the society's chief executive, said Mr Heseltine showed "impatience" that many UK component makers were weaker than their foreign counterparts.

One way to improve matters

would be for the car sector through the SMMT to assign to specific companies the job of trying to educate set groups of component businesses.

"Otherwise the logistics of this could be a nightmare," said Mr Thompson. Mr Gibson of Nissan said the talks were part of a continuing effort by the trade and industry secretary to encourage the industry to help itself.

"He is still trying to build the edifice [of co-operation] when in the past many companies have been more concerned at doing each other down."

## Car mirror rivalry turns cut-throat

Manufacturers lock horns for share of increased parts market

If you are invited to Britax Wingard's factory in Portchester, Hampshire, do not expect a slap-up lunch. Last year the company, Britain's biggest supplier of wing mirror systems for cars, converted its directors' dining room into a workshop for analysing and improving on its rivals' products.

Concentrating on engineering instead of eating looks like paying off. On top of a 60 per cent increase in production over the past three years, Britax is on the brink of winning a substantial order from Volvo of Sweden at the expense of Hobe of Germany, Europe's biggest maker of wing mirrors.

Much of Britax's effort in lining up the order has been centred on its "teardown" room in Portchester where it has disassembled Hobe mirrors and come up with a new design for making essentially the same products at 20 per cent of the cost.

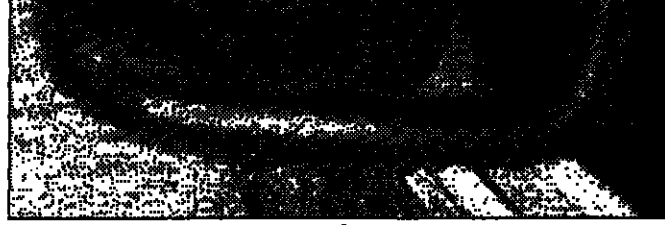
The likely switch of suppliers by Volvo illustrates the highly competitive nature of the car components industry - of which mirror systems are a small but particularly cut-throat segment - and the

recent turnaround in performance of the UK engineering sector. Of the 26m wing mirrors likely to be produced in western Europe this year for new cars, about a fifth will come from Britain. Of the UK production, worth about £70m, roughly a third will be exported.

UK manufacture of car wing mirrors - not to be confused with internal mirrors, which use different glass and are less technically sophisticated - has grown by about a quarter in volume in the past three years. Wing mirror systems normally consist of a glass reflector in a plastic shell, often with an electric actuator for adjustments. Depending on technical complexity, most mirrors cost the carmaker between £10 and £20 each.

Mirrors are viewed in the car industry as being of a technical sophistication roughly mid-way between a commodity and a highly engineered product such as a gearbox which has a large degree of design partnership between customer and supplier is needed.

The rise in UK production has been triggered largely by foreign investment, partly due to the impact of new UK car plants operated by Nissan and Toyota. The resulting rise in demand for car parts has boosted activity in the UK by the five companies which, between them, account for more than 80 per cent of the west European market for external car mirrors. Of these five, Hobe is being bought by Donnelly, a big US car parts maker. Britax is part of BSG, the British components group. The other three are Harman, jointly owned by Fiat of Italy and Raydel, a French components group; Alfred Engel-



Geoff Miles, managing director of Alfred Engelmann Manufacturing

mann of Germany, whose UK subsidiary is 49 per cent owned by Siemens; and Canadian-owned Magna.

Counting the new Hobe/Donnelly grouping, four of the five big makers have production bases in either the UK or Ireland, and more than anything else the looming deal between Britax and Volvo underscores the growing importance of mirror making to Britain's £5bn a year car components industry, and also the increasing success of many UK engineering companies in winning export orders.

The Volvo order for mirrors is for a new range of cars for production later in the 1990s. The Swedish company says it is talking both to Britax and to Hobe, its long-standing supplier which the industry had expected to win the deal.

Mr Werner Schiek, Hobe's managing director, said he was resigned to the UK supplier taking over an "interesting portion" of the Volvo business. "People jump in and out of contracts - that's the nature of the industry," he said.

In three years' time, the deal could be worth about £10m a year to Britax. But in the mirror business there are no easy pickings, with every success bitterly fought over and with margins cut to the bone, thanks to the increasingly aggressive approach to compo-

nent sourcing by the big vehicle companies.

The mirror purchasing manager at a British carmaker said: "It's in our interest to keep the mirror makers hungry. If someone loses their business to a rival they begin sharpening their pencils to grab someone else's. That helps us keep costs down and remain competitive." As well as driving hard bargains on

pricing and quality, the big companies show little hesitation about dumping one company for another if this can be justified on cost.

"In this industry nobody sits still for long," said Mr Rod Owen, technical sales director of Raydoyt, a Birmingham-based mirror company which specialises in systems for trucks and is trying to branch out into car mirrors. Last year Raydoyt lost an important mir-

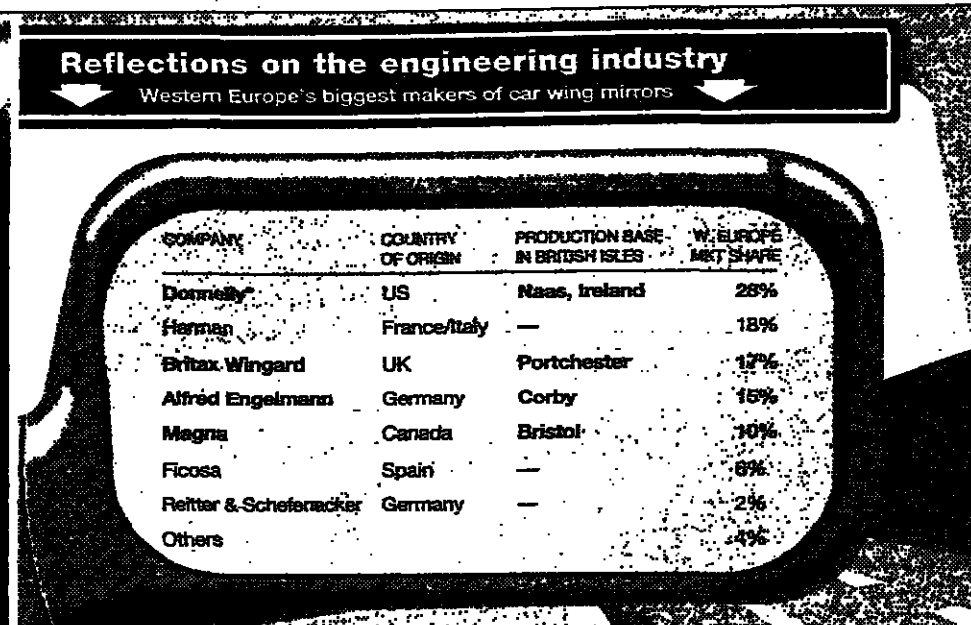
ror contract with IBC Vehicles, a joint venture between General Motors of the US and Isuzu of Japan, after IBC found it could buy equivalent products cheaper from the UK factory of Alfred Engelmann in Corby, Northamptonshire.

Engelmann, which has invested an estimated £20m in its Corby plant over the past seven years, is a big supplier to GM in both the UK and Germany. In picking up the contract for IBC's Frontiera (sold through Vauxhall), the group benefited from its experience in long production runs and cutting costs.

A similar strategy paid off last autumn for Magna, which has a factory in Bristol. It persuaded Rover that rather than buy the mirrors for its 600 model from Donnelly plants in Ireland, it could get them about 30 per cent cheaper using a re-design from Magna.

This switch, partly brought about by Rover's wish to reduce its number of suppliers and give more business to Magna, will take place in about six months and could save Rover about £1m a year.

Typically, the battles for orders are conducted behind the scenes. "There is little point in advertising what we do - that only gives our rivals ideas about how they can cut in," said one mirror executive. Companies frequently tear



apart each other's designs to work out improvements. In the redesign by Magna of the Rover 600 mirror, the company cut the number of parts in the rival Donnelly mirror by about a quarter to about 25, to make fabrication easier and cheaper.

In the equivalent development at Britax for the Volvo mirror, the company cut costs on the comparable Hobe design by reducing the use of metal and substituting plastic - which is easier to mould and saves on painting costs.

The big car companies frequently play off suppliers against each other in their efforts to minimise prices. In a recent contract award by Saab, the Swedish car group owned by General Motors, the company kept rival suppliers on tenterhooks by phoning them sometimes twice a day over two weeks to ask for lower quotes. One supplier said: "It was like telephone bidding at Sotheby's."

Led by GM, reputedly the most aggressive company on component sourcing, some carmakers insist in a five-year mirror contract that the supplier reduces its nominal prices by about 3 per cent a year, an even higher cut in real terms. "In the General Motors world, inflation does not exist," one mirror company executive complained.

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Companies frequently tear

## US group plans new chain of cinemas

By Alice Rawsthorn

American Multi-Cinema, the US company which opened the UK's first multiplex cinema, is returning to the UK with plans to launch a chain of second generation, multi-screen complexes, including shops, restaurants and at least 20 screens.

The return of AMC comes at a time of frenetic activity in the cinema market. The sale of MGM Cinemas is nearing its conclusion with a US-led consortium, including Mr Richard Branson's Virgin Group, as the frontrunner. Cine UK, a new company formed by a former Warner Bros. executive, has announced plans to open another new multi-screen chain.

AMC, the largest multiplex operator in the US, first ventured into the UK in 1985 when it opened The Point in Milton Keynes as a joint venture with Bass, the brewing and leisure group.

The Point was highly successful and became a catalyst for the rapid expansion of the UK multiplex market. There are now more than 70 multi-screen complexes in the country, representing 33 per cent of all screens and 40 per cent of box office takings.

Multiplexes are by far the most profitable area of the cinema business. Their expansion is a big factor behind the increase in cinema attendance from 54m in 1984 to 110m last year. It is also one of the main reasons for the high level of interest in MGM, the UK's largest cinema chain which has attracted offers from Rank Organisation, PolyGram, Carlton Communications and Time Warner, as well as Virgin.

AMC had ambitious plans to expand its UK interests in the mid-1980s but withdrew from the market in late 1988 to concentrate on expansion in the US. It sold its UK operation, including its stake in The Point, for \$88m.

The company has since established a chain of 256 multi-screen complexes in the US, with more than 1,600 screens, and plans to return to the UK. AMC has asked DTZ Debenham Thorpe, the chartered surveyors, to find suitable sites for its new chain. AMC plans to open two multi-screen complexes in the London area, one in the east and the other in the west. It has also targeted Leeds, Bristol, Cardiff and Birmingham as key sites for its cinemas.

The AMC complexes will be similar to the second generation multiplexes the company has been opening in the US. These complexes are larger than the first wave of multiplexes, with more screens and a wider range of leisure facilities.

Typically, the new complexes have 24 screens, against eight or more screens for existing multiplexes. The high number of screens means that films can be scheduled to start within five minutes of each other so people can go to the complex knowing there will always be a film to see.

The second generation of multiplexes also include a variety of restaurants, as well as shops selling related merchandise such as music, books and leisurewear.

Some of the new complexes also offer special types of film technology, such as three-dimensional movies and computer-simulated films in which the seats are programmed to replicate the action on the screen.

AMC is set to open one of these complexes in Indianapolis in September. Sony opened what it claims is the world's highest grossing cinema complex last autumn in New York, and is considering plans to open similar complexes elsewhere in the US.

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## Engineering unions renew push for shorter week

By Andrew Bolger, Employment Correspondent

Unions in the engineering industry are to launch a second phase of their campaign for a reduction in working hours, with a 35-hour week their ultimate goal.

Their initial targets are likely to include motor manufacturers such as Ford, Vauxhall and Peugeot-Talbot. During 1991 and 1992, a campaign led by the Confederation of Shipbuilding and Engineering Unions won a reduction in working hours from 39 hours to 37 hours for more than 1m employees in 1,800 companies.

The Trades Union Congress aims to negotiate with a future Labour government, not dictate to it. Mr John Monks, the TUC general secretary, told the AEEU engineering and electrical union conference yesterday.

He knew of enough good pubs that did beer and sandwiches, he said, without having to impose on Downing Street hospitality.

Speaking yesterday at the AEEU engineering and electrical union conference in Blackpool, Mr John Allen, an executive council member, said: "Our target has always been 35 hours for all workers, blue-collar and white-collar alike, in the engineering industry."

Mr Allen said it was not yet time to drive employers down

But Mr Monks said the TUC had policies which would be "in the interest of our members and of the country if they were implemented".

The TUC, Mr Monks said, had been met too often recently by closed minds in the government, so he welcomed the offer to unions by Mr Tony Blair, the Labour leader, of fairness not favours.

Our members are still being employed on 39 and 40 hours a week and the situation cannot be tolerated any longer," Mr Allen said.

The confederation raised a £15m campaign fund through workers contributing an hour's pay a week. This allowed colleagues to be paid generous strike pay when they took

selective action against large engineering groups such as British Aerospace and Lucas Industries. Mr Allen said this fund still contained £9m and would be used as a war chest for the second phase.

He declined to identify possible targets of the shorter working week campaign, published by the Department of Employment, but proved that the shorter hours agreements had not led to any of the disadvantages ministers had warned about.

"In fact, the number of new jobs increased, no jobs were lost, the amount of overtime did not rise, and productivity improved," he said.

European practices in marketing their products," Best European practice, he said, was a 35-hour week.

Mr Paul Gallagher, the general secretary of the AEEU, said a government investigation of the effects of the first phase of the shorter working week campaign, published by the Department of Employment, had proved that the shorter hours agreements had not led to any of the disadvantages ministers had warned about.

"In fact, the number of new jobs increased, no jobs were lost, the amount of overtime did not rise, and productivity improved," he said.

## Companies take NHS board directors criticised on more debt

By Robert Chote, Economics Correspondent

The financial position of Britain's biggest industrial and commercial companies became increasingly illiquid for a third successive quarter in the first three months of the year, as companies took on more short-term debt and ran down stocks of short-term assets.

The Central Statistical Office said yesterday that large company debts which have to be repaid within a year rose from £53.4bn in the fourth quarter of last year to £54.8bn in the first quarter of this year. Assets which can be cashed in within a year fell from £68.8bn to £67.1bn in the same period.

The liquidity ratio of big companies - short-term assets as a multiple of short-term liabilities - fell from 131 per cent in the final quarter of last year to 123 per cent in the succeeding three months. The liquidity ratio peaked at 148 per cent in the second quarter of last year.

Economists said that the figures demonstrated that companies were borrowing more because they were becoming increasingly confident about business prospects. This was in contrast to the fall in liquidity in 1990 as companies were forced to borrow because they were in financial difficulties.

The growth of company borrowing may point to a rise in the pace of capital investment, which has been subdued so far during the recovery. Many companies have found it more attractive to invest overseas than to build up their productive capacity at home.

Separate figures from the Bank of England showed that industrial and commercial companies raised £3.7bn from new issues of shares and bonds in the first quarter. This was well up on the £3.3bn raised in the previous quarter and the highest figure since spring last year. Financial institutions, in contrast, continued to scale down their new issues.

By Simon Kuper

Many members of National Health Service trust boards know too little about the NHS, according to a report published today by the Audit Commission, the public service watchdog.

The National Association of Health Authorities and Trusts responded with a statement that board members were being "overloaded" with work.

Nearly 4,000 non-executive directors have joined the boards of NHS trusts, health authorities and health commissions since 1991, when the government's NHS reforms started.

Particularly in the early years, many directors came from the private sector. Mr Andrew Foster, the commission's controller, said some knew little about the NHS and were therefore reluctant to question executives about medical issues.

Many newcomers to the NHS were confused by its accounting methods. "Lots of non-executives find them absolute gobbledegook," said Mr Foster.

## Tax warning on elderly care

The average worker will have to pay £330 more in taxes in real terms in 2021 than at present to fund the same services for older people, a report by Help the Aged says. The average worker now pays £1,300 in transfers to the elderly, Simon Kuper writes.

The charity said the increase would be needed because of the projected growth in the number of older people, from just over 8m in 1991 to nearly 12m in 2021. It called for a compulsory insurance scheme

to pay for long-term care, similar to that established in Germany this year, where employees and employers pay 1 per cent of eligible earnings.

Help the Aged said that since one-in-four voters was now a pensioner, care issues would be significant in the next general election.

The health needs of the average person aged over 75 cost £2,100 a year in 1991, it said. Coming Clean on Care Costs. Help the Aged, St James Walk, London EC1R 0BE.

Today more people with NHS backgrounds sat on trusts - perhaps too many, he said. "Some of the bureaucratic constipation of the public sector we don't need." The ideal board would include both members of the private sector and health experts.

"The things we most saw going wrong were either chairmen freezing out non-executives, or non-executives wanting to run the business,

and that is not their job," Mr Foster said. But many trust boards were functioning well. He said boards should set long-term strategy, hold executives to account, and listen to local communities.

The commission welcomed moves towards advertising for non-executives. There has been public debate about the number of Conservative party members recruited to boards.

The National Association of

Health Authorities and Trusts said non-executives were involved in "operational management, disciplinary hearings and grading appeals", and would soon have more to do under new NHS complaints procedures. Mr Philip Hunt, the association's director, called for "some radical new thinking about the role of non-executives".

Mr Ross Tristram, director of the NHS Trust Federation, said most board members were spending two days a week on their tasks, rather than the two days a month for which they were paid. They receive £5,000 a year.

But Mrs Elspeth Metcalfe, who heads the family health service authority for Hereford and Worcester, said: "Many are doing more than two days a month, but some are doing less."

Mr Tristram said it could take board members a year to understand the NHS. The boards of the longest-standing trusts, which are now four years old, were therefore at an advantage, he said.

Taken on Board. HMSO. 55

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US group  
plans new  
chain of  
cinemas

By Alice Rawsthorn

American Multi-Cinema, a US company which opened its first multiplex cinema in the UK in 1985, is planning to launch a chain of multiplexes, including restaurants and bars, in the UK.

The return of AMC came a year after the closure of the first AMC cinema in the UK. The company had been in a state of liquidation since 1993. The company had been in a state of liquidation since 1993. The company had been in a state of liquidation since 1993.

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Genetic  
planners  
hope for  
ideal tree

The pulp and paper industry is hoping genetic engineering will produce the perfect tree: quick to grow, easy to process and high in good-quality paper fibres.

Zeneca Plant Science, part of British biotechnology company Zeneca, has developed a gene that produces low-lignin trees, which are easier to process in pulp mills because less energy, water and bleach are needed to remove the lignin - a necessary step to obtain white, good-quality paper.

As well as the environmental benefits of lower chlorine and energy needs, the miller processing reduces fibre damage and allows pulp from fast-growing trees, such as eucalyptus and poplar, to yield better paper than through the traditional process. Zeneca claims cellulose yields are also higher from the low-lignin trees.

In April, Zeneca signed agreements to exploit the gene technology, which grew out of a European Union research programme, with Japanese paper maker Nippon Paper Industries and Shell Research.

Cassa, a Spanish forestry and pulp company, is also experimenting with gene technology. Unlike Zeneca, it wants to manipulate tree genes to produce paper with the specific characteristics sought by paper buyers, such as strength, print quality and surface finish.

By mixing different pulps, paper mills should be able to produce a paper with the desired end-user qualities. "The aim is to know on an interactive basis how a fibre will behave," says Rob Wilson, forestry director. The company, part of AngloFrench paper group Arjo Wiggins Appleton, started using genetic engineering in 1992 on its 2,000ha plantation of eucalyptus trees in northern Spain.

The first three years were spent determining the links between genes and papermaking characteristics. This year, the project moved into its second stage: DNA is being manipulated to perpetuate trees with the desired qualities.

Cassa is encouraging local smallholders to take part planting its eucalyptus seedlings and hopes eventually to have 20,000 hectares of genetically manipulated trees feeding its pulp mills.

Recent price rises apart, the long-term future of the pulp and paper industry rests on product innovation and minimising the environmental effects of its processes. Biotechnology has much to offer in both these areas, and the industry is waking up to its potential after a slow start.

The most common method of producing pulp uses harsh chemical reagents to break down wood pulp and bleach the resulting cellulose to the required brightness. Invented in Germany, it is known as the kraft process. It consumes large quantities of water, chemicals and energy, and produces considerable effluent, while product consistency is difficult to control.

As the industry focuses increasingly on value-added markets, research is being done into using biotechnology to help develop new paper products. Researchers at North Carolina State University have developed a process for making paper from chitosan, derived from shellfish waste. Chitosan is better than cellulose for antifungal paper applications such as wound dressings and water filters.

Scientists elsewhere are using bacterial celluloses to give papers a smooth coating, for easier printing, while short-life, biodegradable packaging is another promising application of biotechnology.

Most research effort, however, is devoted to the industry's main challenge: the environmentally friendly pulp mill. While unbleached cellulose is acceptable for some products, papermaking still requires bleached cellulose and it is the bleaching process that causes most environmental problems.

A decade ago, the US Environmental Protection Agency detected dioxin in the effluent of bleached kraft pulp mills. The chlorine gas used as a bleaching agent was found to react with the pulp to produce dioxin and other toxic chlorinated organic compounds.

Pulp mills have since optimised their processes to improve effluent quality and, more recently, substituted some or all of the chlorine gas with chlorine dioxide, held to be less environmentally damaging. The complete substitution of chlorine gas with chlorine dioxide allows mills to claim their pulp is "elemental" chlorine-free (ECF). This is not sufficient for some consumers, who insist on the more expensive totally chlorine-free (TCF) pulp, produced without chlorine-based chemicals.

Environmental legislation is also tightening: this year Finland halved the limit for chlorine in mill effluent and the Canadian province of Ontario plans to ban it in 2002. Future mills will have to be designed to be largely effluent-free and so minor improvements to

Pulp  
frictions

Paper producers are recognising the potential of biotechnology, writes Geoff Nairn



existing process technologies will soon no longer suffice.

The pulp and paper industry is thus evaluating more radical solutions, including biotechnology.

Bacterial strains, such as methylobacter, are already used in the effluent tanks of some pulp mills to reduce the levels of organic halides and other toxic chemicals. The effectiveness of the bacteria is variable, however, and environmentalists frown on such "end-of-pipe" treatment, preferring pollutants to be reduced at source.

One way to do this is to add enzymes to the pulp before

bleaching, which improves the effectiveness of the bleaching chemicals, reducing the quantity needed. According to a recent study by UK consultants PA Consulting Group, enzyme treatment is one of the most attractive applications of biotechnology in the pulp and paper sector.

Enzymes are proteins that speed up biochemical reactions in the same way that catalysts accelerate chemical reactions. The xylanase enzyme most commonly used in kraft pulp mills helps break down the substance that binds the paper fibres to the lignin - the part which

gives wood its strength and brown colour. This allows the chemical bleaches to remove the lignin more effectively, leaving white pulp.

The Canadian biotechnology firm Iogen, a leading enzyme supplier, claims xylanase treatment of kraft pulp before conventional bleaching reduces the quantity of bleach needed by up to 15 per cent, so reducing chemical costs, and cuts the amount of organic halides in effluent by up to 25 per cent.

"The economic argument [for enzymes] is persuasive, as well as the environmental argument," says Brian Foody, Iogen president. Nevertheless, only 8 per cent of Canada's bleached kraft pulp production is treated with xylanase and he admits many mills find the enzyme difficult to use.

Finland's pulp and paper company Enso-Gutzeit was one of the first to experiment with enzymes but has not taken the technology beyond the trial stage. "Enzymes are so expensive and the benefits are so small," says Veikko Jokela, head of pulp technology.

Foody says the price of enzymes has dropped considerably and it costs between \$2 and \$4 to treat a ton of pulp. "Enzymes cost half the price of chlorine per unit of bleaching power," he maintains.

Enso-Gutzeit found other problems using enzymes. The low temperature and acidic conditions required by the enzymes were incompatible with the bleaching process. "We had to cool the pulp to add enzymes and then reheat it for the bleaching stage, which is wasteful," says Jokela. The acidic enzyme-containing solution also attacked the steel pulp tanks.

After their initial enthusiasm, pulp makers are today more sceptical of enzymes, particularly because ozone and other newer chemical technologies can also reduce chlorine use.

A new generation of more resilient enzymes is under development that could make enzymes a mainstream technology. Researchers in Iceland, for example, are investigating enzymes extracted from microbes in hot springs, which can stand higher temperatures.

Lignozym, a German biotechnology firm, claims to have an enzyme technology that could eliminate chemical bleaching in pulp mills. Its patented system mimics the way white rotting fungi attack trees and is based on the laccase enzyme with a secret "mediator" chemical.

Unlike today's enzyme additives, which have no bleaching effect, the laccase/mediator system is an effective bleach. According to managing director Hans-Peter Call, it could be used to substitute some or all of the chemical bleaching stages in today's pulp mills, and allow them to produce TCF pulp for less than it currently costs to make ECF pulp.

Denmark's move on emissions is  
against the tide, says Leyla BoultonHigher carbon tax  
heats up debate

At a time when the world appears to be going off the idea, Denmark, one of the smallest members of the European Union, has just introduced a revamped carbon tax to fight climate change.

"Our policy is to be out in front... to have the process move forward by taking the first step ourselves," says Flemming Nielsen, a top official at the Danish Ministry of Energy and Environment.

Since industrialised countries committed themselves to reducing the carbon emissions seen as threatening the world with global warming, both the US and the EU have tried and failed to introduce such a tax.

"Having signed the Rio declaration, we are trying to live up to it," says Nielsen, referring to the document which almost three years ago to this day pledged signatories to come up with a plan to tackle climate change. "Others are signing things but not doing so much."

The only other country to impose a full carbon tax on all industrial users and households is Sweden. Half-way house arrangements have been devised by others such as Norway, where punitive taxes discourage oil companies from burning gas off North Sea oil platforms.

The latest Danish measure, which comes in next January pending approval by the European Commission, increases taxation from an average of DKK25 (£4) to gradually reach DKK190m per ton of CO<sub>2</sub> by 1998.

Nielsen says the plan, which ploughs this revenue back into lowering companies' social security contributions and providing energy saving subsidies, will enable Denmark to meet an international target of stabilising emissions in 2000 at 1990's level.

But Danish industry is wringing its hands over the legislation, which includes a tax on sulphur emissions and on plastic carrier bags.

Klaus Rasmussen, who monitors economic policy for the Confederation of Danish Industries, claims the plan

threatens the international competitiveness of Danish companies because a list of energy-intensive processes qualifying for tax relief "looks a little like a lottery". He says: "Some firms will have to pay a lot but others, which may be in a similar position, will be discriminated against."

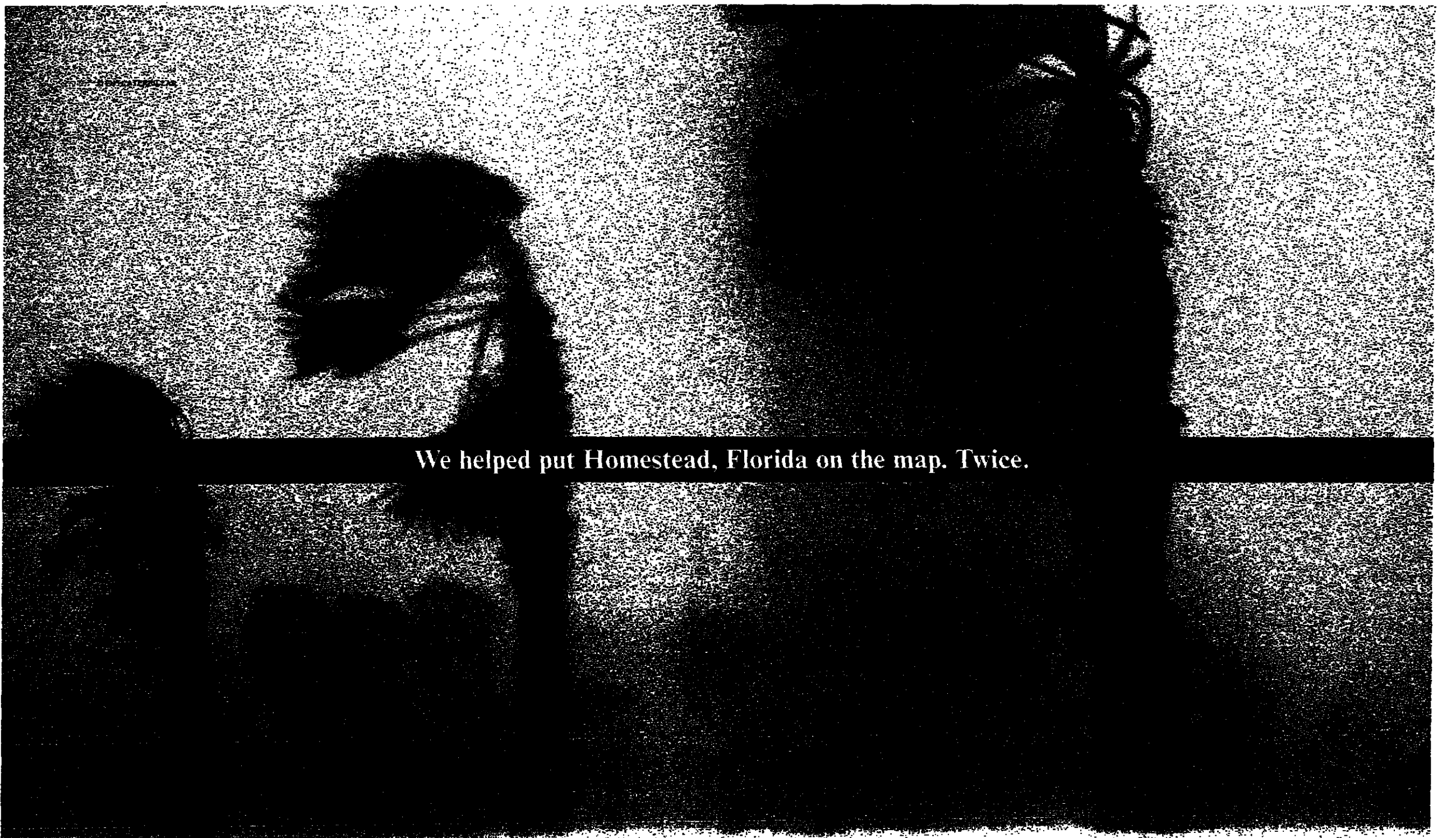
He resents the fact that Danish companies can reclaim only 30 per cent of the investment they make in energy-saving technology after implementing an audit on further possible energy savings. To reclaim the DKK1.8bn set aside by the government for the subsidies, he says that companies would need to spend DKK6bn - or "about 30 per cent of one year of investment by industry".

He also longingly cites the covenants between the Dutch government and industry committing the latter to voluntary reductions of emissions.

While some of Rasmussen's complaints may be part of an effort to extract maximum concessions from Copenhagen before the plan goes into effect, they also demonstrate the truism that the more advanced pollution control becomes, the more it costs companies and countries.

For Anna Lindh, the Swedish environment minister, the carbon tax is not only about the industrial world's "moral duty" to take the lead. "It's one of the few efficient tools for reducing CO<sub>2</sub> emissions because when it comes to economy and industry, this task requires the market's own tools," she says. She adds it gives industry an edge by encouraging energy-saving innovation ahead of foreign competition.

Angela Merkel, the German environment minister, says the Danish case emphasises a need for "further harmonisation of the European tax system" to prevent citizens from shopping around the internal market. It will also take more than the Scandinavian example to overcome political opposition to any new taxes in the US, which generates 25 per cent of emissions and has some of the lowest petrol prices in the industrialised world.



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## TECHNOLOGY

Louise Kehoe and Paul Taylor preview the August launch of Microsoft's latest operating system

# A new window on the world

The \$100bn world personal computer industry is awaiting, with a mixture of excitement and trepidation, Microsoft's planned August 24 launch of Windows 95, a new version of the operating system that is used on the majority of PCs worldwide.

The program could boost sales of PCs to unprecedented levels, but in the short term some industry executives fear it might dampen the market as corporate buyers pause to evaluate the new program.

There is new uncertainty about the launch date following the decision by the US Justice Department to launch an antitrust investigation into the on-line element of the new program. But one thing is clear: Microsoft is calling the time. Every one else in the industry is being forced to sing along. Never before has Microsoft's power to orchestrate the pace of change in the industry been so clearly demonstrated.

Assuming that the program is introduced as planned, some 100-300 million copies of Windows 95 will be sold before the end of this year and 1996 sales could top 500 million, say analysts at Computer Intelligence InfoCorp, a US market research group.

"Within 60 days, Windows 95 will be the dominant operating system on new PCs," predicts Gordon Eubanks, chief executive of Symantec, a PC software company. By the end of next year, industry executives expect close to 90 per cent of all PCs to be running the new Microsoft operating system program.

Home PC users will adopt Windows 95 almost "overnight," says Lorie Strong, Compaq Computer vice-president of marketing.

"Consumers are anxious to get the latest and greatest product and to be sure that they are not spending their money on old, obsolete technology."

The transition is expected to be

more gradual among corporate users with large numbers of PCs operating in networks.

"For commercial customers this is a big step," says Greg Falzon of Computer Intelligence InfoCorp. Some businesses will delay buying until Windows 95 has been proven free of "bugs", he predicts.

As with any new software, users face a period of learning. Although "ease of use" is one of the most praised features of Windows 95, the vast numbers of people expected to install the program could create an avalanche of calls to technical support services.

Microsoft plans to quadruple the number of technicians answering telephone calls in the US to 1,600 by contracting with other companies to share the load. Similar arrangements have been made elsewhere. PC manufacturers and application software developers are also braced for an onslaught of customer calls.

In the corporate arena, the transition will place increased demands on companies' "help desks". Businesses could face significant increases in the cost of training and support as they adapt.

Many PC users face the additional expense of a hardware upgrade. Although Microsoft insists that Windows 95 can be used on a PC with a 386 microprocessor and just 4MB of memory, optimal perfor-

mance requires a more powerful PC with more memory. The consensus within the industry is that 8MB-16MB is needed to take full advantage of Windows 95 functions such as "multitasking" which enables the PC to run more than one application program simultaneously.

"I would not feel comfortable recommending less than 8MB of memory to users," says Michael Culver, director of product marketing for Acer America. "Nor, however, do I believe the vast majority of customers will need 16MB."

While Compaq, Acer and other leading PC manufacturers have included 8MB of memory in most of their products sold over the past year, there is a large installed base of PCs that will need extra memory chips to run Windows 95.

The anticipated high demand for PC memory upgrades comes, however, at a time when there is a shortage of dynamic random access memory chips. "Memory chip prices are exorbitant," says Jim Handy, semiconductor industry analyst at Dataquest, a US market research company.

Most businesses have PCs ranging from old 386 machines to the more powerful Pentium PCs. They face the dilemma of spending heavily on upgrading old machines that will probably become surplus within 12 months, buying new PCs

to accommodate Windows 95, or increasing their support and systems management costs by using two generations of software.

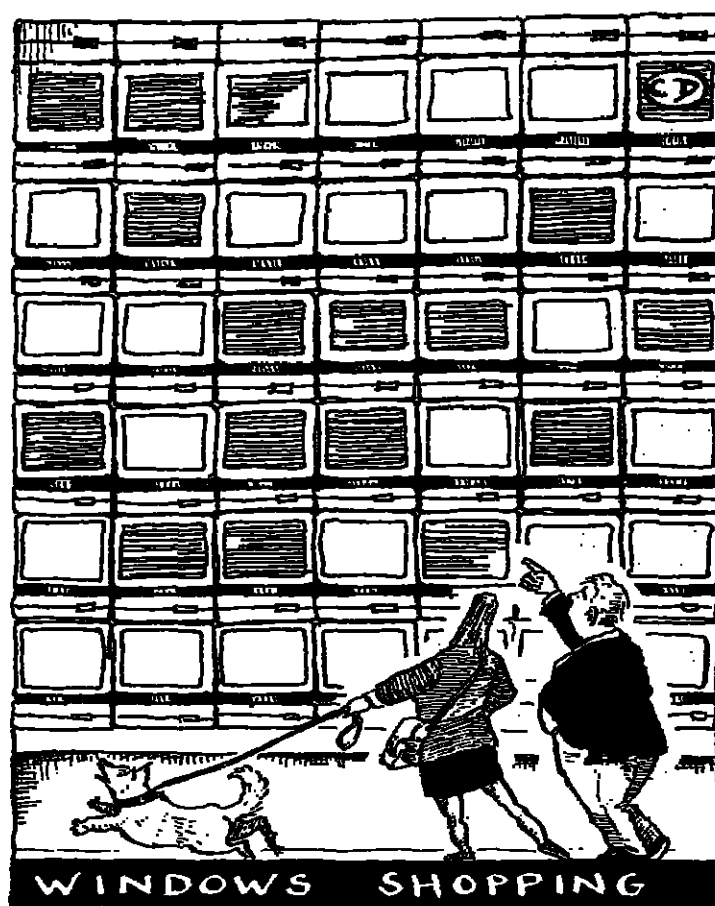
In the longer term, Windows 95 is expected to provide cost benefits. "We believe Windows 95 will lead to significantly reduced total cost of ownership compared to Dos or Windows 3.1," say analysts at the Gartner market research group.

The savings are expected to come through increased ease of use coupled with more functions supplied in one package. This could increase productivity and cut technical and administration costs.

Windows 95 is designed to reduce administration costs by incorporating a feature called the Registry - a single point of reference for hardware, software and individual user profiles and for systems policies. This enables network administrators centrally to monitor and control use of individual PCs.

Other features include enhanced security, "plug-and-play" technology, and dial-in network support for portable computers. Gartner suggests Windows 95 should save about \$1.80 per user per year compared over the total costs of running a Windows 3.1 system.

"Migration costs [system software only] will typically be recouped within three to six months," Gartner believes.



For PC manufacturers, Windows 95 appears to be good news. Arriving in time for the peak PC selling season before Christmas, the new program could ensure that consumer interest in PCs does not flag. "1995 may be the biggest year ever in the PC industry, and a lot of that will be driven by the new operating system," says Falzon.

But industry executives are not so sure. PC producers are hoping that Windows 95 will magically

make everyone want to buy a Pentium PC with 8MB of memory," says Bob Frankenberg, chairman and chief executive of Novell, Microsoft's largest competitor in the PC software market. "I don't think it will happen quite that fast."

Culver says: "Only Microsoft really believes that Windows 95 will give the PC industry a boost. In the short term it will have a significant negative impact by increasing PC manufacturers' support and transi-

tion costs." Compaq and several other PC makers plan to let corporate customers set the pace of the transition to Windows 95 by installing both current and new versions of Windows on PCs for the business market. Customers will have a one-time-only opportunity to choose which operating system they want to implement.

Microsoft's competitors in the market for applications software also have mixed feelings about the Windows 95 launch, even though it is expected to create demand for a new generation of "native" applications - programs designed to take full advantage of the new operating system.

Within a month of the launch of Windows 95, Microsoft plans to unveil a new version of its widely used "Office" suite of applications. Competitors such as Lotus and Novell are also rushing to bring Windows 95 versions of their products to market, but they start out at a disadvantage.

"It is not by coincidence that Microsoft's applications products will be available almost simultaneously with the introduction of the new operating system," says Allen Carney, Lotus development vice president of desktop marketing. "Very few independent software vendors have been able to time development cycles so that it happens to work out that way." Windows 95 will serve as a bitter reminder of "whose playing field we are on."

While PC industry executives are hoping that Microsoft will introduce Windows 95 in August, after years of delays, there is still the Justice Department's antitrust action to worry about.

Microsoft would not be the only victim if there is a last-minute hitch. Windows 95 will open on August 24, or leave the entire PC industry covered in broken glass.

the Microsoft Network, Microsoft's new commercial on-line information service which, subject to a review now under way by the US Justice Department, will be launched at the same time as Windows 95. Once set up, access to the network is just a desktop mouse-click away.

Microsoft claims that for personal computer users at home and in the office the imminent arrival of Windows 95 will mark a turning point in terms of ease of use, features, power and performance.

In most areas the software lives up to, or exceeds, expectations.

Paul Taylor installed a beta test version of Windows 95 on his home personal computer in December.

## Powerful performance sets the pace

Windows 95 is a heavyweight, as operating systems go. Installation from 15 floppy discs or, more conveniently, a single CD-ROM disc takes between 30 and 45 minutes.

One of the most lively debates over Windows 95 is likely to be over what type of machine and how much memory it needs to run effectively.

The official word is that as long as a user has at least a computer based on an Intel 386DX chip with 4MB of memory or better, Windows 95 will run at least as fast as Windows 3.1, and in many cases faster.

In practice, however, most users will appreciate the extra speed and flexibility that a 486 or Pentium PC with at least 8MB of memory will

deliver - probably the most effective upgrade users can make to a Windows 95 computer will be to add memory.

Installing Windows 95 is straightforward and for those upgrading from Windows 3.1 there is an integrated tutorial and help system. For 3.1 users already hankering after the familiar program manager, there is even an option during installation to load a lookalike when Windows 95 is fired up.

But Microsoft has also listened to customers who complained about the look of 3.1 user interface. The basic Windows 95 main screen is a

clean and simple "desktop" with program icons to the left, a new start button in the lower left corner and a "task bar" along the bottom that allows the user to switch between applications quickly.

Windows 3.1 put what Microsoft describes as a "friendly face" on top of Dos commands to make day-to-day PC tasks easier. In Windows 95 the goal is to make those tasks more intuitive or, where possible, automatic.

The addition and configuration of new hardware devices such as a CD-ROM drive is one example. Windows 95 examines the new hardware, automatically loads the

right software drivers, sets technical parameters and tells other applications about the existence of the new device without intervention by the user - Windows 95 also includes improved multimedia support.

New peripherals, such as printers, that are compatible with the plug-and-play standard will automatically work immediately they are installed.

Nevertheless, given the range of hardware devices and software available for PCs, it seems inevitable that compatibility problems will be an important issue for Windows 95 users, and a

primary cause of help desk calls. For business users, heavily customised and purpose-built Windows applications could prove particularly troublesome.

Because Windows 95 is a 32-bit operating system, it is faster, more flexible, robust and secure than its predecessors. System crashes, annoyingly frequent under Windows 3.1, could be a thing of the past. Running more than one application at a time is also much easier and faster.

Windows 95 includes advanced memory management features and support for older MS-Dos based applications which should resolve

annoying problems with cranky MS-Dos based games that refuse to run under Windows 3.1.

New utilities include a program for checking and repairing discs, although most business users will probably also want the added security provided by the tools - including virus-checkers - available from third-party software vendors such as Symantec.

Windows 95 provides extensive networking features including support connections to the Internet - although this involves complex adjustment and settings and is one area that could be improved. It is also closely integrated with



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FINANCIAL TIMES  
Conferences

## CURBING STATE AID? NEW DIRECTIONS IN EC COMPETITION POLICY

14 July 1995

London, Hotel Inter-Continental

State Aid causes trouble. It causes trouble to politicians; it causes trouble to taxpayers; it causes trouble to companies competing with those supported by state aid; and it can even cause trouble to the recipients - particularly if it has not been cleared with the European Commission.

Recently there have been signs that EC Competition Commissioner Karel Van Miert intends to ensure that the competition rules are applied much more rigorously to recipients - and potential recipients - of state aid. What will this mean for the companies that receive state aid - whether overtly (in the form of subsidies) or less obviously (in the form of guarantees)? What will it mean to the bankers? What are the potential implications for their investors, and for their professional advisers? And last but not least, what could it mean for their competitors?

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Television/Christopher Dunkley

## Sporting with the remote control

After the most astonishing weekend of television sport - World Cup rugby, French Open tennis, the Derby, international soccer, the Isle of Man TT, the Canadian formula one grand prix, and England's first Test against the West Indies - it is possible to formulate some viewers' rules: 1. If you choose to concentrate on one event you will later discover that the others were more exciting. 2. If you try to keep up with several events, tedium will prevail in whichever you are watching, but all hell will break loose the minute you stop watching and switch to another event. 3. Whenever there is a mayhem the cameras will be looking elsewhere. 4. It is vital whenever you leave the room that you set the VCR to record; otherwise someone will score/crash/dramatically lose a set. 5. Live soccer may be enthralling but on television it continues to be the most boring game imaginable.

The weekend also inspired these thoughts:

**SATURDAY MORNING.** Commentators can dramatically colour your view of an event. The Radio 5 Live

commentary on the Ireland/France rugby match is so pessimistic about Ireland's chances that you begin to wonder how they got this far in the tournament. Switch from radio to television commentary and it all seems much less gloomy. The radio voice sounds Welsh, so could this be a question of intra Celtic rivalry?

With cable you no longer have to put up with the dictatorship of the broadcaster's choice but can - for instance - stay with the French Open if you wish. But why is everybody so mean with captions in tennis? Given the amount of on-screen information routinely supplied these days for rugby and cricket, it seems odd that tennis scores are not kept on screen. It means you cannot stay between rugby and tennis and stay abreast of both. Perhaps that is the idea.

Television technology makes experts of us all. In the rugby

match between South Africa and Western Samoa, the commentators claim that Umaga should have been sent off for a tackle on van der Westhuizen which was not only high but late. Clearly it was high, but the slow replays suggest that Umaga was launched into his tackle while the South African was still holding the ball. You cannot stop a tackle in mid-air.

**SATURDAY AFTERNOON.** The demands made of sportsmen and women today in the name of television would have horrified their predecessors. No sooner has Walter Swinburn dismounted after riding Lammtarra to that extraordinary Derby win than he is installed before the camera and required to give a coherent account of the race, the preparations, and his feelings. Lester Piggott has still not mastered this art.

In mid afternoon bad light at

Headingley stops play in the first Test. Richie Benaud, one of the best commentators in any sport, thoughtfully explains that conditions may look perfectly acceptable to television viewers, but this is only because the cameramen adjust their equipment to compensate for bad light.

Naturally not every sports champion is loquacious. Steffi Graf, having won the women's singles title in Paris, tells us "I just want to say I'm really happy" and bursts into tears. The charm induced by Graf and Sanchez Vicario is promptly destroyed by the ghostliness of the BBC's Wimbledon trailer which features, of all people, Norman Wisdom. He pulls his usual embarrassing faces and squeaks "Mr Grimdale". Why? Does the BBC now see Wimbledon in terms of second rate clowning?

**SATURDAY NIGHT.** Broadcasters

have little time for motorcycle sport, and even that little is inaccessible. Coverage of the Isle of Man 77 Races on ITV begins at 1.45 in the morning and the commentary sounds as though it is being read from the columns of a local newspaper. Clichés jostle for precedence: "A legend in his own lifetime... Duffus will try all he knows... Dunlop has stamped his authority..."

**SUNDAY MORNING.** Watching England play their rugby quarter final against Australia on television is not the same as being there. But being there is not the same as watching it on television. No sooner had Tony Underwood scored that sublime try - like an illustration from a pre-war schoolboy story book - than we were watching it from reverse angles, first with Cant in the background roaring his man on, then with Guscott screaming

joyful support. You do not see all that sitting in a windy stand. **SUNDAY AFTERNOON.** The Scotland/All Blacks match makes you realise what a pity it was that ITV outbid the BBC for this rugby coverage. Their commentating and summarising has been woeful. Thank goodness for the incomparable Bill McLaren, supplying commentary on Radio 5 Live. Just as the ideal way to experience Test cricket is to watch television with the sound turned down and Test Match Special on BBC radio, so the best of rugby broadcasting now consists of television pictures with BBC radio commentaries. At the end of this game McLaren, with typically elegant phrasing, says "Really this has been an adornment to rugby union".

Watching Muster systematically thrash Chang is hard not to reflect on how nasty, compared

with Wimbledon, the Paris tennis venue looks on television. Wimbledon fills the screen with an elegant combination of dark green and purple, etched with white and topped by pale blue skies. It is one of the great sights of summer television: supremely chic. Roland Garros, on the other hand, is dominated by the lurid ginger of the "clay" and framed by the unpleasant eau de nil of the surrounds. And did you see the line judges' outfits? *Sacre bleu!*

**SUNDAY NIGHT.** Murray Walker, surely the most indefatigable enthusiast among all sports commentators, is presumably so much a part of the travelling circus of Formula 1 motor racing that he cannot afford to identify his own favourite drivers or cars openly on the air. Yet you could hardly mistake his feelings today when Schumacher's Benetton finally developed a fault, pushing him back from first to seventh place, allowing Jean Alesi and his Ferrari to go through. Walker's standard note of frenzy shot up an octave to burbling hysteria. "I don't know how you're feeling at home but I can tell you I'm through the roof here," he shrieked, as though we needed telling.

## Schnittke's 'Gesualdo'

For the past year Alfred Schnittke has not written a note, and yet the Schnittke oeuvre continues to grow at a remarkable rate. Seven works have been premiered recently - the latest being his second opera, *Gesualdo*, in Vienna. And there is more. His third opera, *Historia von D. Johann Faust*, will be staged this month in Hamburg, and the Royal Liverpool Philharmonic Orchestra will premiere another new work in September.

All these were completed before Schnittke suffered two strokes in quick succession in June 1994 (from which he is said to be making a slow recovery). The music we are hearing is the fruit of a burst of creativity after a previous stroke in 1981: in three years he wrote 26 works, including three operas, three symphonies, eight orchestral pieces, and various chamber and choral works.

*Gesualdo* is a complete contrast to Schnittke's first opera, *Life with an Idiot*, much of which was written before 1991. The new work is subdued, spare and sketchy, with a Germanic astringency that reveals little of Schnittke's quirky vigour. Despite a polished performance at the Vienna State Opera, *Gesualdo* was coolly received.

This is the State Opera's first commission for 20 years. The idea for an opera about the 16th century Neapolitan aristocrat-composer came from the company's chief dramaturg, Richard Eletschaker, who has the libretto and seems to have made all the running in the way the project was shaped.

That is one of the problems with *Gesualdo*. Here is a con-

ventional operatic drama about love and death, a perfectly serviceable vehicle for a traditional composer - but not the kind of material to fire the musical fantasy of Schnittke.

*Gesualdo*'s life-story is tailor-made for the stage. He was the most noble-born of all major composers, the creator of madrigals of unusual power and harmonic complexity. He also murdered his wife and her lover. This combination has led to a fascination with *Gesualdo* the centuries.

The opera is divided into

**Andrew Clark**  
reviews the world  
premiere of the  
opera in Vienna

seven scenes, with a prologue and epilogue sung *a capella* by five voices. Each scene has several interlocking sections. We witness the betrothal of Don Carlo Gesualdo and his beautiful cousin Donna Maria, the doubts of family elders about his suitability for marriage, Maria's disinterest in her husband's music, her seduction by the cavalier Don Fabrizio, and Gesualdo's revenge - brutally stabbing the lovers after trapping them in *flagrant delicto*. In the final scene Gesualdo kills the child of his marriage, fearing it might be a bastard.

Given the passions involved and Schnittke's track record for strong, emotive gestures, *Gesualdo* is disappointingly flat and inward-looking. Schnittke has drawn on the musical forms of Gesualdo's time, and fed them through a modernist palette. The orchestra plays a distant, shadowy

role. There are prominent parts for organ, harpsichord, mandolin, and some amplified church bells, but only in the tense build-up to the double murder does Schnittke tap the power of brass and percussion, and allow us a glimpse of his own dramatic resources.

Such restraint has one benefit: the words are audible. But apart from some daring vocal leaps and snatches of falsetto, the solo lines rarely break out of a see-sawing monotony. Schnittke's one master-stroke is the scene where madrigalists interpret music which Gesualdo is simultaneously composing. This *Lied* about the all-consuming power of love is echoed by Fabrizio and Maria on either side of the stage, writing letters to each other in terms worthy of Tristan and Isolde.

The Vienna production was well sung by a cast of State Opera regulars, and smoothly conducted by Mstislav Rostropovich. Cesare Lievi's flawless staging did nothing to flatter the work, which was confined within Davide Pizzoni's all-purpose grey interior. In the baritone title role, Peter Weber suggested not so much the "defenceless dreamer" described in the libretto, as a man seeking revenge. He looked commandingly distraught, and sang beautifully. Graciela Araya was the exotic, erotic Maria, full of voluptuous mezzo tones. With his Germanic tenor and plain looks, John Dickie was not the most natural casting for Fabrizio, but he threw himself into the part convincingly. There was strong support in smaller roles from Adrienne Pieczonka, Rudolf Mazzola, Peter Wimberger and Heinz Zednik.



Peter Weber and Graciela Araya in the murder scene

Opera/David Murray  
Stiffelio revived

At the Royal Opera, Eliajah Moshinsky's exemplary production of *Stiffelio* is back (revived by David Edwards) - and not a moment too soon, though it was first put on in 1993. For this staging of the 37-year-old Verdi's opera, in the edition newly prepared by its conductor Edward Downes, makes a formidable argument for elevating the piece to the "mature" Verdi canon forthwith, next to its immediate successor *Rigoletto*; indeed, it seems extraordinary that it should have gone (literally) unused for so long.

Everything Verdi wrote after *Stiffelio* is famous: the sole exception, *Aroldo* (to be heard at the Royal Opera in a concert version on July 19 and 22), was a revised version of *Stiffelio* - the last of many. You might casually suppose that Verdi had simply hit his full stride with *Rigoletto*. Yet not only *Luisa Miller*, which came a year before *Stiffelio*, better known; so are his immature and very uneven *Ernani*, *Nabucco* and *Macbeth*. In fact the eclipse of *Stiffelio* seems to have been mere bad luck, the eventual result of (a) the enforced chopping-and-changing that it suffered from the start, (b) its later transformation into *Aroldo*, implausibly re-located to the era of the Crusades, and (c) the consequent neglect (and unavailability) of the original score.

Thanks to Downes and Moshinsky, we now have a *Stiffelio* that speaks for itself most eloquently. It is remarkably dense and compact, in just over two hours of music - partly at the cost of motivations which the play spelled out; any programme-synopsis

ought really to make good that lack. But the immediate feelings of everyone involved are rendered into music, sung music, that is concentrated and shapely, tingles with vital invention and drives the drama home.

From Moshinsky's first cast, Catherine Malfitano, Robin Leggate and Gwynne Howell return as Lina, Raffaele and the kindly old priest Jorg. They are, respectively, impassioned (if slightly harsh-voiced); faultlessly sensitive, elegant and anxious; and - well, Howell is *always* seventh to a fault. His pitch was off in two or three places that mattered. Leah-Marina Jones and Timothy Robinson made pleasing impressions in underwritten roles.

The new *Stiffelio* is the Argentinian tenor José Cura, formerly a conductor and composer. The voice has plenty of character, if so far not much inflected, and impressive power (the Royal Opera has already asked him back for *Il corsaro* and *Gloriano's Fedora*, and *Boccanegra* in concert). Not having seen the first cast, I cannot say whether the decision to play the hero with the mien of a prophet-fanatic was Moshinsky's or Cura's own: it seemed a bit of lily-gilding.

The fourth member of the principal quartet is Lina's outraged father Stankar, who reels from covering the guilty couple's traces to vengeful murder. Anthony Michaels-Moore sang him at full throttle, and admittedly to great effect (he can act, too). The New Grove Opera says that Stankar's homicidal cabaletta "O gioia inespugnabile" is "performed almost entirely *sotto voce*": here, no way!

Theatre/Sarah Hemming

## 'Jozi Jozi' and fireworks launch the LIFT festival

The biennial London International Festival of Theatre (LIFT) has become an illuminating event in the theatre calendar. The month-long festival this year includes work from the new South Africa and, among many, underground drama from China, a many, underground and experimental performance work (including Silvii Pucarete's hypnotic *Phaedra* from Romania, reviewed by this paper in Brighton) and celebrations of spaces in London.

The opening fireworks on Sunday night, staged on the Thames in front of County Hall, came into the last category and gave the festival an aptly theatrical lift-off. The more serious launch, however, came on Monday night with the first show under

cover - *Jozi Jozi* at the Theatre Royal, Stratford East.

This mischievous *a capella* revue from the Market Theatre, Johannesburg, offers a glimpse of life in the "not so new South Africa" by detailing street life in Hillbrow, a run down part of the city where apartheid might no longer figure, but where every other social ill does.

John Ledwaba's show is a guided tour to the corruption, crime and violence of the area. Text firms stage open warfare, bumps

rub shoulders with the new black businessmen and robbery is performed with panache. Everything is presented with determined jauntness: even the glue-sniffers perform a dizzy little number. Scenes melt into songs, songs into scenes, and the whole thing is linked together by a loose-limbed, likeable MC.

The success of Ledwaba's show lies in the ironic friction between its downbeat subject matter and its upbeat style, a combination of sarcasm and celebration that

seems to offer a spot on theatrical response to the contradictory feelings of those living in this "city of complications". Ledwaba uses traditional African chants, choruses and dances, and combines them with barber's shop singing and blues, changing mood in an instant. And all are dazzlingly and precisely performed by the 10-strong, all-male, all-black cast.

But the show raises interesting questions about transporting culture. *Jozi Jozi*'s style is irresistible, as is the enor-

mously engaging, skilful cast. The sketches, however, are not so subtle and, to succeed, depend largely on recognition. We do not have recognition. We have curiosity, which takes us a long way, but not far enough. You begin to want something more: stronger punchlines, deeper characterisation, wittier writing - material to match the precision of the performances.

At its best, the show does bring all together, in the strongest, most sophisticated and eloquent scene a down-and-out

does a thrilling Michael Jackson routine while the chorus try to drown him out with a traditional dance. This clash of styles is funny and exciting, but also succinctly expresses complex cultural contradictions. If the whole show were at this level, it would be excellent.

But you cannot resist its generosity, or the warmth of the performers. And, at the end, the company gives a beautiful, solemn rendition of the new anthem for South Africa: a moving moment that captures all the spirit and hope that still underpins this mischievous show.

Theatre Royal, Stratford East to June 24 (0171 312-1995). Then tours to Colchester, Manchester, Leeds and Newcastle.

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Het Concertgebouw Tel: (020) 671 8345

● Royal Concertgebouw Orchestra: with violinist Jaap van Zweden. Zoltan Pesko conducts Rijn and Stockhausen; 8.15pm; Jun 17

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● Salvador Dalí - Sculptures and illustrations: retrospective of sculptural work from the 1930's onwards; to Aug 20

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● The Magic Flute: by Mozart. A semi-staged performance conducted by John Eliot Gardiner. With the English Baroque Soloists and the Monteverdi Choir; 7.30pm; Jun 20

● Die Meistersinger von Nürnberg: by Wagner. Hartmut Haenchen conducts the Netherlands Philharmonic Orchestra and soloists Jan Hendrik Rootering and Siegfried

Vogel; 5.30pm; Jun 16, 20

## BERLIN

**CONCERTS**  
Konzerthaus Tel: (030) 309 21 02/ 21 03

● Berlin Symphony Orchestra: Kurt Sanderling conducts Beethoven and Mozart; 8pm; Jun 15, 17

● Catalan Festival: soprano Victoria de los Angeles is accompanied by the Guitar Quartet from Barcelona to play Guerrero, Sor, Giuliani and Montsalvage; 7.30pm; Jun 18

● Radio Symphony Orchestra

Berlin: with soprano Celine Lindsley, alto Jane Henschel and tenor Donald George. Rafael Frickbeck de Burgos conducts Mendelssohn; 7.30pm; Jun 18

**OPERA/BALLET**  
Deutsche Oper Tel: (030) 34384-01

● Der Rosenkavalier: by Strauss. Conductor Jiri Kout, production by Götz Friedrich; 7.30pm; Jun 15

● Martha oder Der Markt zu Richmond: by Friedrich von Flotow. Premiere conducted by Sebastian Lang-Lessing and produced by Winfried Bauerfeind; 7.30pm; Jun 16

● Tristan und Isolde: by Wagner. Conducted by Jiri Kout and produced by Götz Friedrich; 5.30pm; Jun 18

**BRUSSELS**

**CONCERTS**  
De Munt/La Monnaie Tel: (02) 218 2211

● Juliane Banse: soprano accompanied by pianist Wolfram Rieger; 8pm; Jun 16

**OPERA/BALLET**

De Munt/La Monnaie Tel: (02) 218 2211

● The Masked Ball: by Verdi. Conducted by Antonio Pappano and produced by Guy Joosten. Soloists include Franco Farnia/Richard Margison, Edouardo Tumsanyan/William Stone and Elena Zaremba; 8pm; Jun 14, 15, 17, 18 (3pm), 20

**FRANKFURT**

**OPERA/BALLET**  
Oper Frankfurt Tel: (069) 23 60 81

● Lady Macbeth of Mtsensk: by Shostakovich. Conducted by Guido Johannes Runstedt and produced by Werner Schroefer. Soloists include Valeri Alexeev, Ryszard Karczykowski and Christine Cieslinski; 7.30pm; Jun 15, 18 (3.30pm)

**LONDON**

**CONCERTS**  
Barbican Tel: (0171) 638 8891

● London Symphony Orchestra: with soprano Cheryl Studer and cellist Tim Hugh. Andre Previn conducts Mozart, Beethoven and Strauss; 7.30pm; Jun 15

● London Symphony Orchestra: with soprano Cheryl Studer. Andre Previn conducts Strauss' "Four Last Songs" and "Alpine Symphony"; 7.30pm; Jun 18

● Peter Grimes: by Britten. Richard Hickox conducts the City of London Sinfonia and soloists Philip Langridge, Janice Watson and Alan Ogie for a concert performance; 7.30pm; Jun 20

● Royal Philharmonic Orchestra: with violinist Jonathan Carey.

Yehudi Menuhin conducts Mozart, Takemitsu and Brahms and Sir Peter Maxwell Davies conducts the London premiere of his "Time and the Raven: United Nations Overture", written for the 50th anniversary celebrations of the United Nations; 7.30pm; Jun 14

Royal Festival Hall Tel: (0171) 928 8800

● Itzhak Perlman: Yoel Levi conducts Bernstein, Barber and Tchaikovsky; 7.30pm; Jun 15

● Itzhak Perlman: Yoel Levi conducts Sibelius and Mendelssohn; 7.30pm; Jun 17

● New York Philharmonic: Kurt Masur conducts Strauss' "Metamorphosen" and Beethoven's "Symphony No. 3"; 7.30pm; Jun 16

● Philharmonia Orchestra: with pianist Paul Crossley. Esa-Pekka Salonen conducts Messiaen's "Turangala Symphony"; 7.30pm; Jun 20

**GALLERIES**  
Barbican Tel: (0171) 638 8891

● George Rodger: approximately 250 pictures in a retrospective which includes pictures taken during WWII; to Aug 27

Riverside Studios Tel: (0181) 741 2251

● Yevgeny Khaldei: artist who was employed by the Tass news agency during WWII; to Jun 17

**OPERA/BALLET**  
Royal Opera House Tel: (0171) 304 4000

● Billy Budd: by Britten. A new production conducted by Robert Spano and directed by Francesca Zambello. Soloists include Graham Clark, Francis Egerton, John Dufkys and Rodney Gilby/Peter Coleman-Wright; 7.30pm; Jun 15

**THEATRE**  
National, Cottesloe Tel: (0171) 928 2252

● Richard II: by Shakespeare. Deborah Warner's new production featuring Fiona Shaw as the king; 7.15pm; Jun 14 (2pm)

National, Olivier Tel: (0171) 928 2252

● Under Milk Wood: by Dylan Thomas. Directed by Roger Michell and stars Robert Blythe; 7.15pm; Jun 14

● Women of Troy: by Euripides, translated by Kenneth McLeish and directed by Annie Castledine; 7.15pm; Jun 19, 20

**NEW YORK**

**THEATRE**  
Plymouth Theater Tel: (212) 239 6200

● Chronicle of a Death Foretold: book by Gabriel Garcia Marquez, adapted, choreographed and directed by Graciela Daniele; 8pm; from Jun 15 (not Mon)

**PARIS**

**CONCERTS**  
Châtelet Tel: (1) 40 28 28 40

● Choir and Orchestra of Les Arts Florissants: with soprano Susan Bullock, alto Susan Bickley, tenor Mark Padmore and bass Thierry Félix. William Christie conducts Beethoven; 8pm; Jun 16

● Champs Elysées Tel: (1) 49 52 50 50

● National Orchestra of France: with soprano Monica Pick-Horowitz, mezzo-soprano Nadia Hecouët, tenor Thomas Dewald and bass Michael

Volle. Charles Dutoit conducts Beethoven's "Symphony No. 1" and "Symphony No. 9"; 8pm; Jun 14, 15

**GALLERIES**  
Louvre Tel: (1) 42 60 39 26

● Hans Memling: exhibition of paintings by the Dutch master to commemorate the 500th anniversary of his death; to Aug 14

**VIENNA**

**CONCERTS**  
Gesellschaft der Musikfreunde Tel: (1) 505 1363

● Austrian Radio Symphony Orchestra: accompanied by the Viennese Youth Choir and soprano Nina Stemme, alto Claudia Schubert and bass Robert Holl. Martin Sieghart conducts Ruben and Haydn in a concert to commemorate the 50th anniversary of the end of WWII; 7.30pm; Jun 19

● Les Arts Florissants: William Christie conducts soprano Susan Bullock, mezzo-soprano Susan Bickley and tenor Marc Padmore to play Beethoven; 7.30pm; Jun 14

**WASHINGTON**

**GALLERIES**  
National Gallery Tel: (202) 737 4215

● Piet Mondrian: exhibition of 147 works on the 50th anniversary of the artist's death; to Sep 4

**THEATRE**  
Kennedy Center Tel: (202) 467 4600

● Angels in America: Perestroika. Part Two of the Tony Kushner award-winning play about politics, sex and religion. Stars Jonathan Hadary; 7.30pm; to Jul 9 (not Mon)

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Mexican assets have rarely been so cheap. After the chaotic devaluation of the peso, many companies are in distress and vulnerable to predators as a result of a sudden recession and the central bank's stranglehold on credit. Others are actively searching for foreign partners.

Plenty of foreign investors see opportunities in Mexico's financial woes, which came to a head in December when the government's rising short-term foreign debt burden and the current account deficit became unmanageable.

Equity fund managers abandoned Mexico's sinking stock market, but the trade and industry ministry authorised \$3.7bn of direct foreign investment in the first two months of the year. Not all this money enters the country immediately, but the figure points to an encouraging trend: foreign direct investment has increased four-fold compared with the same period in 1994, and it is a more reliable source of funds than the speculative capital that flowed into Mexico's equity and money markets before the crisis.

Mexican banks are leading the search for foreign equity partners; the loan defaults after the devaluation of the peso have eroded their capital base. Banco Bilbao Vizcaya of Spain last month became the first foreign bank to acquire a majority shareholding in a Mexican financial group when it took control of Probrusa, a small bank burdened with a large portfolio of bad debts. The government helped the transaction by agreeing to take \$800m of loan losses off Probrusa's balance sheet.

The government, which has channelled billions of dollars into the banking system to prevent its collapse, hopes other foreign banks will follow in Banco Bilbao Vizcaya's footsteps. The World Bank is about to approve a \$1.5bn loan to help the government sanitise portfolios of the weakest institutions to make them more attractive to foreign buyers.

"The Probrusa deal has provided the template for more foreign takeovers," says Mr Eduardo Cepeda, director-general of J.P. Morgan in Mexico. "Foreign banks may begin to show an interest in Mexico's financial groups now that the government has indicated it is prepared to absorb a large part of the loan losses."

Hotels are also for sale, as the dearth and the cost of domestic credit have halted the development of tourism pro-

## Bargain time in Mexico

Leslie Crawford and Lisa Bransten on rising foreign investment after the peso's fall

jects. Situr, the country's largest holiday resort developer, says it is discussing a joint venture with US insurance group AEW which would give the latter an equity stake in 15 of Situr's prime hotels.

"The devaluation has speeded Mexico's integration into the US economy," says Mr Kenneth Pryor-Jones, Situr's managing director. He believes joint ventures with foreign partners will become the preferred mode of survival for most of Mexico's property developers.

The franchising industry, which relied on the taste for foreign goods acquired by Mexico's newly-affluent middle classes, is also in trouble as a result of the collapse in real wages. Fast-food chains, clothes stores and video outlets bearing well-known US logos are struggling with dwindling sales and heavy franchise costs.

Grupo Mexicano de Video, which held the Blockbuster video rental franchise in Mexico, was the first to be taken over. It was bought by Blockbuster Corp of the US, which injected \$35m to clear debts. Mr Guillermo Rotman, Blockbuster's vice-president for Latin America, has placed its Mexican subsidiary under new management. And despite the recession, he says 20 stores will be opened this year.

Mr John Liegey of the Weston Group, a specialty emerging markets investment bank in New York, expects to see many acquisitions within the next two months, particularly in the property sector.

He says: "US companies that are already down there have lost a lot of money and they are timid, but there are other companies that don't have

exposure who are saying that now is a very good time to go in and buy cheap assets."

The Mexican Investment Board also has examples of the interest generated by the peso's halving in value against the dollar over the past six months. It says Lithonia Lighting of the US, a subsidiary of National Service Industries, was looking for a manufacturing site in the northern city of Monterrey last year. After the devaluation, it decided to buy an entire industrial park.

J.P. Morgan says it has a "full pipeline of deals" that will soon see the light of day now that Mexico's financial situation appears to have stabilised. The peso has steadied at around 6.20 to the dollar, compared with 7.45 during the worst of the financial turmoil in early March. Inflation is under control, and fears that Mexico might default on its foreign debt have receded.

J.P. Morgan advised C-Tec, a New Jersey-based cable television and telephone company, on its \$24m acquisition of a 40 per cent stake in Megacable, Mexico's second biggest cable operator.

Negotiations began before the crisis and the deal was finalised in the midst of the financial turmoil in January. It was the first major equity investment in Mexico following the initial devaluation in December, and the reduced value of the peso allowed C-Tec to pay substantially less in dollars than it had first offered.

"We went in because we got a renegotiated deal that reflected the changed conditions," says Mr Mark Haverkate, C-Tec's executive vice-president. "People who are in the market sooner than others have an advantage."

Some investment bankers add a note of caution. Mexico is in the trough of a recession, out of which only a few sectors of the economy, such as exports and tourism, are expected to emerge unscathed.

"Prior to the devaluation, Mexico was on the top of everyone's list along with other countries," says Mr William de Jonge, a managing director for Latin American mergers and acquisitions at J.P. Morgan. "Now it is not at the top. It is not as hot as it was."

Many foreign businesses, however, believe the low price of Mexican assets is a chance too good to be missed. "We focused on Mexico's long-term growth potential," says C-Tec's Mr Haverkate. "We think Mexico has a lot of growth ahead."



Edward Mortimer

One issue will not be on the formal agenda of tomorrow's Halifax summit, but will - in some form or other - be in the minds of all those present. As they shake hands with President Bill Clinton, the leaders of the other six leading industrial countries are bound to be thinking: "This man is supposed to be the leader of the free world. Does he know what he's doing? Is he really in charge? Do his countrymen know or care what happens to the rest of us?"

Anxiety about the US among its allies is not a new phenomenon. It was a recurrent, almost constant, feature of the cold war.

Many Americans regarded the Europeans as wimps for their concern over relations with their Russian neighbour, and the Japanese as free riders for developing economic power behind a US shield. For their part, the Europeans and Japanese worried alternately that the US might lose interest in their security or that it would involve them in an unnecessary and possibly terminal confrontation with the "evil empire".

In the 1970s, and again in the late 1980s, there was also the fear that the US would be so weakened by economic decline or internal divisions that it would no longer be able to sustain its overseas commitments.

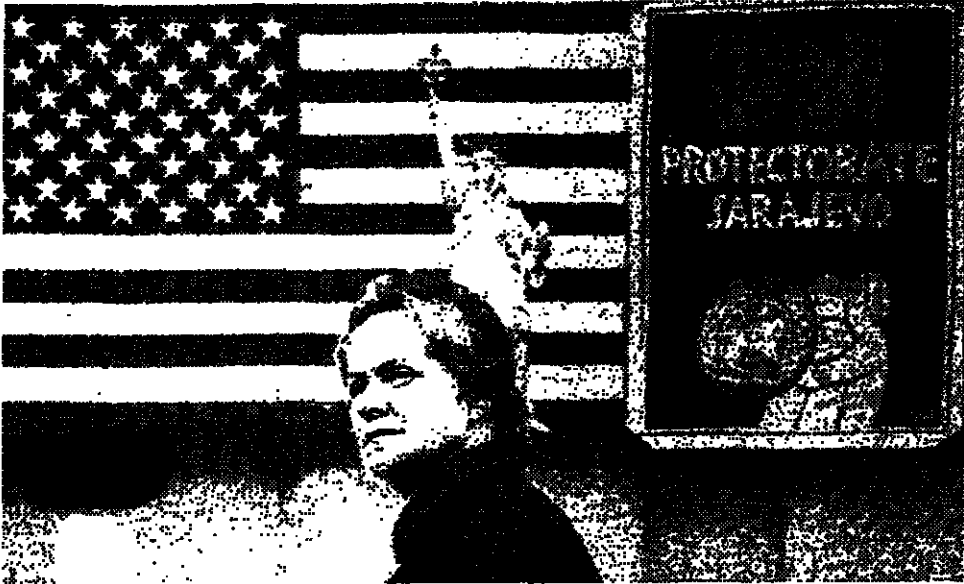
By and large those fears were exaggerated. The US retained its position as the world's largest and strongest economy. It also remained capable of translating that economic strength into military power and political influence in a way that none of its allies or rivals could. There were zigzags and hesitations, but the overall purpose of containing Soviet power held steady.

Today's anxieties are different because there is no longer any clear overall purpose: no "mission statement" to which the workforce of America Inc. can respond. Two years ago Mr Anthony Lake, Mr Clinton's national security adviser, had a stab at drafting one. The goal of US foreign policy, he suggested, should now be the "enlargement" of the "community of market democracies".

Somehow the slogan failed to catch on. Mr Clinton came to power alleging that his predecessor, Mr George Bush, had devoted too much time to foreign policy at the expense of domestic problems. Of course, he did not

## No end in sight to uncertainty

The US increasingly believes that unilateral action is more effective than working with allies



Unconvinced by its own arguments, the US has been unable to impose its view of Bosnia on its allies

expect to be able to ignore foreign policy altogether. No president could. But he obviously wanted to focus more on domestic issues.

That being so, he made a crucial and puzzling mistake right at the beginning, in his choice of secretary of state. Mr Warren Christopher is a patient and skilful negotiator, but no one could call him a man of big ideas or strategic vision, or one capable of imposing his point of view on colleagues by sheer force of personality. He might have been just the man to implement foreign policy for a president with clear ideas of his own, who wanted to keep strategic decisions firmly in his own hands. But Mr Clinton is not such a president.

The result has been drift and uncertainty on all too many issues.

● Somalia was, admittedly, a time bomb left behind by Mr Bush, but Mr Clinton spectacularly failed to defuse it. First he dragged the UN into an ill-thought-out confrontation with a Somali warlord, then precipitately withdrew US forces,

leaving everyone else in the lurch. The episode severely damaged the UN's reputation, and especially the willingness of the US body politic to commit troops to UN operations.

● Bosnia, where the administration has been unable to impose its view of the conflict on its allies, at least partly because it has never seemed fully convinced by its own arguments.

Formally, the US has joined western Europe and Russia in seeking a negotiated solution based on acceptance of the unpleasant reality of Serb military gains. This apparent betrayal of the Bosnians has infuriated many people in Washington, including powerful members of Congress; and the administration has sought to deflect criticism by insisting on sporadic use of force, which in turn has infuriated the UK and France by making the position of their troops on the ground even more difficult. Not only is there no strategy; there are tactics that make it impossible for anyone else to have a strategy.

Even if one takes the view

that those two crises are side-shows of limited strategic significance, the administration cannot escape criticism for allowing them to do so much damage to the UN and Nato.

On bigger issues, its policy is hardly much more coherent: ● In its relations with China, the US insisted on linking trade to human rights for a year and a half, only to reverse when it found itself driving straight into a brick wall - a wise decision, on balance, but one it would have been wiser still to avoid needing to take.

● After completing the Uruguay Round and setting up the World Trade Organisation, the US is now undermining that success by trying to beat down alleged Japanese trade barriers with a unilateral blunt instrument.

● On the difficult issue of relations with Russia and central and eastern Europe, the administration has also failed to give a clear lead. It has come out in favour of expanding Nato without as yet saying clearly which countries should be admitted, or adequately articulating the rationale for their

inclusion. This has upset the Russians while leaving the central and eastern Europeans in a state of uncertainty. States unlikely to be included, such as the Baltic republics, fear an "Acheson effect" whereby they would be implicitly consigned to a Russian sphere of influence.

Mr Clinton's foreign policy has had some successes: ratification of the North American Free Trade Agreement as well as the Uruguay round; withdrawal of Russian troops from the Baltic states; removal of nuclear weapons from Ukraine; the Middle East peace process; and indefinite extension of the nuclear non-proliferation treaty.

But the overall impression of drift remains. If possible, things have become even worse since last November, because the administration has had, at best, only partial control of foreign policy. Many of its initiatives, from the trade embargo on Iran to the demand for air strikes in Bosnia, seem to spring from the need to pre-empt more radical moves in Congress rather than a considered analysis of the issues. And its ability to spend money on foreign policy is tightly circumscribed.

Many of the new congressional intakes have little or no interest in foreign affairs. The result is not isolationism, but unilateralism: a belief that the US can act more effectively on its own, and should not let faint-hearted allies get in its way.

Senator Robert Dole, now emerging as the probable challenger to Mr Clinton in next year's election, may not share that belief in his heart. He might even, once elected, return to a foreign policy quite similar to that of Mr Bush. But neither he nor Mr Clinton can hope to win many votes by stressing the need for the US to work with allies or to contribute to multilateral institutions, whereas they may hope to win some by reacting "forcefully" to unpleasant events, of which there will be no shortage in Russia and elsewhere.

The next year and a half will not be a good time to look to the US for wise and far-sighted leadership.

*"So called after a famous speech by Mr Dean Acheson, the US secretary of state in 1950, listing east Asian countries the US was committed to defend. He omitted South Korea, which was invaded by the north a few weeks later."*

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5938 (please set fax to "time"). Translation may be available for letters written in the main international languages.

### Meaning of research unclear

From Mr A.J. Tinsley.

Sir, Henrietta Irving is right to point out (Letters, June 1) that there is in the UK an incentive to spend on scientific research.

It is a pity, however, that much of the incentive value is lost because of uncertainty about what is meant by "scientific research" in the legislation. The relevant definition in section 139 of the Capital Allowances Act 1990 is singularly unhelpful and clarity is difficult to find elsewhere.

A prerequisite for an incentive to produce a desired effect is that the promised benefit should be certain.

The amounts involved in relation to research projects are likely to be significant to investing businesses and the cash flow difference between a 100 per cent immediate tax write-off and 25 per cent per annum depreciation on a reducing balance basis might well be crucial to a capital proposal.

If, indeed, a scientific research allowance is intended to encourage businesses to invest in research, there is surely nothing to be lost by having a transparent explanation of the scope of the accelerated allowance.

A.J. Tinsley, Duimveldtlaan 4, 2243 GL Wassenaar, The Netherlands

### Limit fund flow to avert crises

From Dr S. Griffith-Jones and Prof Sir Hans Singer.

Sir, The measures to be discussed at Halifax by the G7 which you report ("Move to boost IMF crisis funds", June 8) are to be greatly welcomed. It seems valuable to enhance International Monetary Fund resources to handle Mexico-style financial emergencies.

Equally, or more important, as you report, are measures to prevent such crises occurring. This would require enhanced surveillance of countries' macro-economic policies, a subject on which there is much agreement. However, there is

somewhat less agreement on another important measure: if the volatility of short-term capital inflows is an important factor in explaining Mexican-style financial crises, should countries receiving excessive short-term flows not discourage them temporarily?

For example, Chile designed in the early 1990s a number of measures, such as reserve requirement and a tax on inflows of less than one year. These measures were successful, and, together with other policies, allowed that country to cope better than Mexico with surges in capital flows.

Similar experience of Asian countries like Malaysia also seems to show that temporary discouragement of short-term flows may actually increase the sustainability of more long-term capital inflows, and decrease the likelihood of costly Mexican-style financial crises. Apart from actions by recipient countries, should not the IMF take steps to discourage excessive short-term flows?

S. Griffith-Jones, Institute of Development Studies, University of Sussex, Brighton BN1 9RE, UK

### Leave utilities to the private sector

From Mr William J. Heard.

Sir, As a shareholder in a number of privatised utilities, I now long for the first successful takeover.

These valuable enterprises are starting to look like beached whales waiting to be picked to pieces by the politicians. The reaction of the utilities' senior executives has become alarming: racked with the guilt of huge pay rises and excessive bonuses, some have now decided to "share" many millions of pounds of what they are calling "unbudgeted cost savings" - but which I would call profits - between shareholders and customers.

This is absurd. A company's profits belong to its shareholders and to no one else. While

any monopolistic advantage remains, there will be a need for regulation, but the regulatory regime should be formalised and predictable. Professor Stephen Littlechild, the electricity regulator, and his colleagues may act, but, having acted, they should retire to the sidelines until the next review becomes due. Nor should those managing the utilities be afraid to appeal against regulators' findings when it is in the financial interests of their shareholders to do so.

I am confident that with the first successful bid by a conglomerate such as Trafalgar House, Hanson or BTR, the mood will change; these businesses will then be removed from the political limelight and

start to be run as fully fledged members of the private sector to which they rightly belong. The control of executives' remuneration would follow naturally. Lord Hanson is not known for allowing unmerited remuneration among his divisional executives.

We must also take care to separate the management of these businesses from responsibility for the development of the policies which affect the resources on which the businesses are based (Letters, June 12). Resource management policy is for those managing utilities to observe but for government alone to establish.

William J. Heard, 49 Park Lane (5th floor), London W1Y 3LB, UK

### Bosnia a problem for Europe to resolve

From Mr Michael Dundon.

Sir, I have read many articles during the past few years concerning the tragic events in the former Yugoslavia, in particular those commenting on the participation (or lack thereof) of the US. My letter is in response to Joe Rogaly's column headlined "The lion's distant roar" (June 3/4). It seems to me that Europe's attitude toward the US has been a bit schizophrenic with regards to this conflict. It is plain that the US, and, more importantly, the American people, do not want to be embroiled in a Balkan land war.

As a non-isolationist member

of the American public, I consider this episode to be a European problem. Instead of complaining about the non-participation of American forces, Europeans should be clamouring loud and clear for German soldiers to be put in the line of fire.

Europe, particularly France, has been telling successive US administrations of the need to accept, whether we like it or not, a stronger Europe.

Clearly, this stronger Europe cannot be brought about without Germany. Instead of highlighting a trend towards neo-isolationism in America, the events in Bosnia have shown France and the UK to be mid-

dle size powers in a big power problem.

Yes, the US could tip the scales in this conflict, but so could Germany. Why should Americans go to die in a far away place that means nothing to us strategically when the people who should be there are hiding behind a constitution which should be amended given sufficient political, and national, courage.

Only then would large scale US intervention be reasonable. Michael Dundon, 16339 Palmer Avenue, Unit 1K, Larchmont, New York 10538, US

### Not in our back yard

From Mr Howard Leigh.

Sir, I note that in the June 12 issue of the Financial Times a part of London which is particularly close to our offices has been marked by Philip Morris in its advertisement as a smoking section.

May I make a formal request that this area be formally moved further away from the inconvenience and the unpleasantness that this will cause.

Howard Leigh, Director, Covenish Corporate Finance, 12 Covenish Place, London W1M 0NT, UK

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FINANCIAL TIMES WEDNESDAY JUNE 14 1995

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## FINANCIAL TIMES

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Wednesday June 14 1995

## Kohl treads carefully

Last September Helmut Kohl's Christian Democratic Union caused near-panic in some European capitals by publishing a set of "reflections on European policy". These included a proposal to strengthen "the existing hard core of countries oriented to greater integration and closer co-operation", and called for a "federal state", with the European parliament and council of ministers as equal partners in a two-chamber legislature and the Commission having "features of a European government".

That paper now seems to have been a "softening up" exercise, aimed at making other Europeans aware of Germany's federalist vision, rather than as a serious basis for negotiation.

If so, it has had the desired effect, in as much as the new documents published yesterday, after a meeting which the chancellor himself attended, looks modest by comparison. Mr Kohl does not expect next year's intergovernmental conference to be easy, but he does want it to reach agreement. That means making proposals that have some chance of acceptance by other member states.

German objectives and arguments have been re-cast in a form intended to cause minimum offence in Paris and even in London (although the working assumption in Bonn and Brussels is now that full agreement will not be reached until after the next British general election). Accordingly, all talk of a hard core and a

federal state has been dropped. There is much less emphasis than before on increasing the powers of parliament, and nothing about the Commission being a government.

The new documents concentrate on arguing for greater efficiency in the two new areas of co-operation designated by the Maastricht treaty: the common foreign and security policy (pillar two) and justice and home affairs (pillar three). The Germans never liked these separate, intergovernmental "pillars", but they do not go as far as the Spaniards in suggesting they should now be abolished altogether and folded into the supra-national community structure.

In effect, they accept the separate character of foreign and security policy. They call for it to be serviced by a separate department - more like a national security council than a mere secretariat - and streamlined by a double majority voting system making it possible for small states, but rarely large ones, to be outvoted, with an opt-out clause in the case of decisions that have military implications. In the case of the third pillar, which involves the making and enforcement of rules, they are more insistent on having a proper legislative and judicial process.

These proposals will not of course be accepted as they stand. But they do form a basis for serious discussion among states that want the union to work, while preserving the sovereignty and national character of the member states.

## Clarke's task

With only one Budget a year, the annual Mansion House speech by the UK's chancellor of the exchequer has gained in importance. This year it is even more important than usual. The background to the chancellor's speech includes presumed differences on interest-rate policy with the Bank of England and pressure for all kinds of silliness from the Tory backbenchers. Mr Clarke's task as politician and chancellor, is to provide a robust defence of sensible Conservative policies: low inflation, a modest overall tax burden, sustainable public finances and flexible labour markets, combined with support for the low paid.

Lady Thatcher complains about the tax increases of the past two years. But these were inescapable, given the depth of a recession dictated far more by the need to lower inflation than by ERM membership. She also complains about the cuts in public spending. But that policy has been little short of disastrous. Far too many people now have all their financial eggs invested in their nests. Worst of all, they also have a strong desire to see the onset of higher inflation.

The present monetary regime, put together in great haste immediately after sterling's exit from the exchange rate mechanism in September 1992, is a classic example of British improvisation. On the whole, it is a good example. Intermediate targets failed; so target the ultimate objective. Higher output cannot be secured in the long term by tax monetary policy, so target inflation. Cyclical condi-

tions cannot be ignored, so provide a range for that target. Decision-makers need to be held accountable for failure or success; so target a range, not a single point that can never be achieved. The confusion of responsibility between the Bank of England and the chancellor is open to criticism. But the Bank's inflation report, together with publication of the minutes of the meeting of the Bank of England's governor, has improved the regime immeasurably.

A new target range is needed. When the 1-4 per cent target was first enunciated, in October 1992, the long-term aim was held to be price stability, defined as inflation at 2 per cent or less. If the new target were 0-4 per cent, it would be perceived, perhaps rightly, as the first in a series of relaxations. 0-3 per cent would be better, even if hitting it would be more difficult. Some suggest there should be a point target of, say, 2 per cent. Instead, it would be far better if a point target were offered in addition to the range. It would be in the middle of the range.

The aim must never be forgotten. Too many British politicians remain wedded to the "pragmatic" view that sovereignty means being able to do whatever they like in response to short-term pressures. This is not pragmatic. This is not pragmatic. This is not pragmatic. The question of the British people is whether they are able to resist the appeal of infantile inflationary gratification. Mr Clarke's job is that of all chancellors: to stand up for the grown ups.

## Murdoch in China

At first sight they are an ill-matched pair. Mr Rupert Murdoch is the swash-buckling entrepreneur whose media empire is the epitome of Western capitalism. The People's Daily is the staid mouthpiece of Chinese communist party, so renowned for its orthodoxy that it is known as the party's "throat and tongue". Yet the two have combined in a unique publishing venture that could give Mr Murdoch the edge as a foreign participant in China's growing media market.

Look closely and the partnership seems less unnatural. Communism of the Chinese variety does not frown on entrepreneurs, but it is concerned with control of information flows.

Mr Murdoch has never been particularly concerned with ideology when dealing with governments. He changed his nationality to further his commercial interests in the US. He offended Beijing two years ago by saying that satellite television and other telecommunications were an unambiguous threat to totalitarian regimes. But then he quickly removed the BBC World channel from the satellite that reaches China in order to improve his business prospects with Beijing.

That may make him the sort of media person with whom China likes to deal. Like other Asian countries, China is fascinated by the technological revolution of the media.

Indeed, through its involvement in electronics manufacturing, its growth aspirations are intimately

bound up in that revolution. Inevitably the People's Daily wants to explore the possibilities like any other paper.

Yet its flirtation with the new world of information is also a nervous one. Even hardened communists know in their hearts that Mr Murdoch had a point about totalitarian regimes. In today's world, information is harder to control.

Mr Murdoch, who has worked long and hard for this deal, not least through his assiduous cultivation of the family of paramount leader Deng Xiaoping, looks as safe a pair of hands as any. The advantage for him is that he is getting into the Chinese market on the ground floor.

While the Chinese media remains strictly controlled, there may not be many similar opportunities for others. That lends the collaboration a certain aura of exclusivity which must suit both sides. The Chinese authorities can harness the new technology without running serious risks.

Yet the unpalatable truth for the Beijing leadership is that information flows cannot be controlled indefinitely. Sooner or later developments like the Internet will put too much information beyond the censor's reach. Then it will be harder for the party to retain its grip on power, and China's media market will perform become a free for all. But presumably Mr Murdoch, ever the shrewd deal-maker, will already have earned a good return from his still modest investment.

The significance of international meetings usually only becomes clear long after the event.

This will be especially true of this year's Group of Seven summit meeting at Halifax, Nova Scotia. For the test of the summit, which starts on Thursday in this east Canadian port, will be how far it succeeds in coaxing a response from countries not represented around the conference table.

The big industrialised countries now account for less than 50 per cent of global economic output, and they need the support of the developing world to push forward their plans for reform of international institutions. Although the summit's communiqué on the economic and political issues facing the world will be phrased to convey an aura of power and confidence, the G7 nations and their leaders have seen their stature much diminished.

A quick glance at the US, Japan, Germany, France, Britain, Italy and Canada shows that most of the leaders are deeply unpopular with their own electorates. That is particularly true of Mr John Major, the UK prime minister. In the US, power has been shifting to Mr Newt Gingrich, the Republican House speaker, from President Bill Clinton who will be at the summit.

Although endowed with more executive power than most of his fellow leaders, Mr Jacques Chirac, the newly elected Gaullist president of France, only achieved his present pre-eminence after coming second to a socialist in the first round of the French presidential elections.

Mr Tomichi Murayama, the Japanese leader at the head of a fragile coalition, has been having to fend off calls for his resignation this month. In Italy, the position of Mr Lamberto Dini, heading a government of technocrats, was looking less secure this week after the victory of Mr Silvio Berlusconi, the former prime minister, in a weekend referendum on his television interests.

Mr Helmut Kohl, Germany's chancellor, is the longest serving summitter and Europe's most powerful political figure. But he has to look over his shoulder and bear in mind the chronic weakness of his small Free Democrat coalition partner.

Even the summit host, Mr Jean Chrétien, the Canadian prime minister, has seen some of the lustre fade from his dominant position at home with the heavy defeat of his Liberal party in the Ontario provincial elections by the Conservatives.

Weakness at home has been matched by a lack of appetite for international policy co-operation. The G7, which in the late 1980s began to fancy itself as a directorate giving a lead to the global economy,

## Limitations to a leadership role

The G7 may have to be more conciliatory if it is to win support for institutional reforms, says Peter Norman

The big three: currency turmoil slows global growth



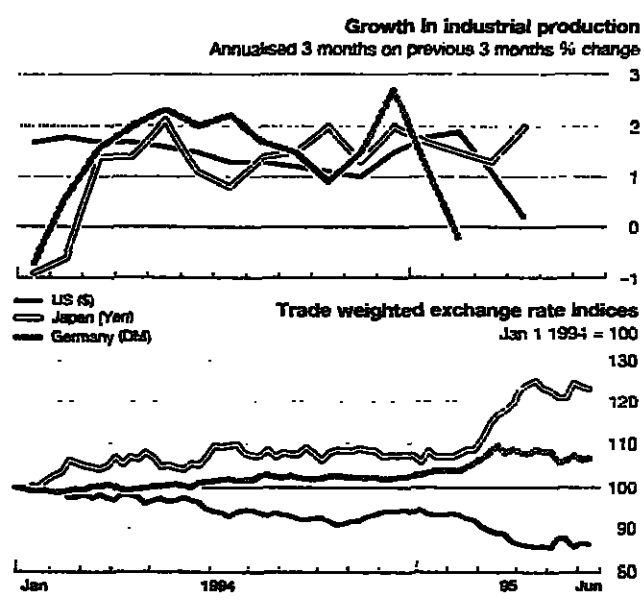
Jean Chrétien, G7 host Source: Datascope

has been trailing behind events in the approach to the Halifax summit.

The US and Japan, the two biggest G7 economies, will come to the summit embroiled in a bitter trade dispute over cars that could undermine the authority of the newly created World Trade Organisation before the WTO has been able to get on its feet.

Not surprisingly, in an age of large, free-flowing capital movements, the G7 has been unable to prevent this year's potentially damaging depreciation of the dollar against the Japanese yen and D-Mark. A bout of concerted central bank intervention to prop up the US currency at the end of last month has probably been sufficient to neutralise any heavy selling ahead of the meeting. At most, the summit will agree that the way to greater currency stability lies through sound economic and financial policies at home.

It is probably to the good that the G7 will reject quick-fix measures as a response to the divergence of their currencies. Many economists are concerned that the leaders appear unruffled by signs of a



slowdown in the growth of their economies at a time when unemployment and budget deficits remain high.

Then there is Bosnia. It would be wholly in keeping with the tradition of past G7 summits if as yet unforeseen twists to the Bosnian crisis were to dominate the two days of

It is probably to the good that the G7 will reject quick fixes as a response to the divergence of their currencies

talks. At least the Halifax meeting should be a good place to discuss the crisis.

All five members of the Bosnian contact group - the US, Russia, France, Britain and Germany - will be there once Mr Boris Yeltsin, the Russian president, has joined the talks at a working dinner on Friday. Italy is geographically close to the crisis area and Canada has its

nationals among the UN peacekeepers in Bosnia. But it is unclear how far the G7 will be in a position to give leadership following last week's US House of Representatives vote for a unilateral lifting of the arms embargo against Bosnia.

This bleak appraisal of the G7 and their place in the world, however, does not mean that Halifax need be a non-event. On one important issue - the review of international institutions initiated at last year's G7 summit in Naples - relative weakness could turn out to be a virtue.

A more conciliatory G7, which recognises that it can no longer aspire to setting a global agenda on its own, may find a better chance of winning support for improvements in the operation of such bodies as the International Monetary Fund and World Bank and reform of the United Nations and its many agencies.

Fifty years ago, a handful of countries, led by the US, Britain and the then Soviet Union, could dictate the shape of the institutions of the post-second world war world. This week, at their 21st annual summit, the big

firmly against all numerical quotas and subject existing programmes to rigid cost-benefit analyses.

The federal government currently has about 180 different statutes, executive orders and regulations intended to help women and minorities, and prior to Monday, legal challenges to them had been generally unsuccessful. Over 100,000 companies and universities with federal contracts worth more than \$50,000 must commit themselves to the hiring and promotion of women and minorities.

This has proved less of a problem for large corporations, most of which have adopted, often for reasons of their own, affirmative action programmes which they claim are working well enough. But small businesses, often dependent on federal contracts, have objected they cannot meet the required standards. They may be in the forefront of litigation in the wake of the Court's ruling.

The test case half-resolved on Monday was very typical - a small white-owned sub-contractor had put

in the lowest bid to install guardrails on a federal highway in Colorado but lost out to an Hispanic-owned firm because, it alleged, of the transportation department's financial incentives. These were available to the main contractor if at least 10 per cent of the total work went to minority companies.

In effect, the Court found that particular programme went too far, reversing at least two earlier verdicts in the same area. But it did not disqualify the federal government from trying to make amends for past discrimination. Instead it said the federal government must apply the same "strict scrutiny", or "narrowly tailored" standards to which the states have been subject by the Court since 1989. Justice O'Connor was at pains to write: "We wish to dispel the notion that strict scrutiny is strict in theory but fatal in fact."

Reactions to the verdict were predictable. Conservative legal think-tank experts, like Mr Clint Bolick, predicted an end "to the era of

industrialised democracies will acknowledge that they can only proceed and prosper in partnership with a host of others.

Although the draft of the economic communiqué that was leaked last week will probably be extensively rewritten - if only to prove to the outside world that G7 communiqués are not prepared entirely in advance - it is unlikely to reject the view that "the world economy has changed beyond all recognition over the last 50 years".

Globalisation has led to increased economic interdependence. In the words of the draft: "The major challenge confronting us is to manage this increased interdependence, while working with the grain of markets, and recognising the growing number of important players."

G7 members have already been trying to spread the idea of reforming institutions of international co-operation among developing countries. The response from some countries such as Brazil has been positive, especially at finance minister level.

Among the seven there is broad agreement on which improvements they should propose to make the IMF and other international financial institutions more effective in the wake of Mexico's financial crisis earlier this year.

They centre on strengthening the IMF's early-warning systems and lining up sufficient liquidity to tackle emergencies, in particular through a doubling of the SDRs in funds made available by leading industrialised countries and other reserve-rich nations through the fund's "general arrangements to borrow".

Although the leaked draft has made clear that the G7 leaders will find it more difficult to reach a consensus on reforming the UN and its various agencies - often criticised for high spending and inefficiency - the differences are more of approach than substance.

The text makes clear that all G7 countries agree that the process of reforming the UN "must be broadened and deepened". But some countries, such as the US and Britain, want to give specific pointers as to which UN institutions should be reformed or even closed; while others, notably Germany and France, prefer a vaguer approach for fear of offending influential developing countries whose support will be essential for reform.

There should therefore be sufficient common ground on institutional reform among the G7 countries for Mr Chrétien to declare the summit a success. If so, the problem for the rest of us will be that it will take at least two years to find out whether he is right.

Affirmative action to right past wrongs is under close scrutiny, says Jurek Martin

## In pursuit of a middle way

Nowhere is it written in tablets that all three branches of the US government must tackle the same subject simultaneously.

But when the presidency, the legislature and the judiciary are in rough lockstep, it is more than a fair bet that change is in the wind and that, in this case, 30 years of affirmative action programmes designed to redress past injustices to minorities and women are about to be put on a much tighter rein, if they continue to gallop at all.

On Monday morning, the US Supreme Court presumed to suggest that if the federal government set broader affirmative action standards than the states, which are restricted by a previous 1989 Court ruling, it might be in breach of the Constitution. The ruling was not definitive - it merely sent a test case back to the lower courts - but, as Justice Sandra Day O'Connor wrote for the five-four majority on the bench, it "alters the playing field in some important respects".

It was enough for Senator Robert Dole. On Monday afternoon, the majority leader and leading Republican presidential contender said Congress should review all preference programmes. He is not the first to take this stand. Two weeks ago, Governor Pete Wilson of California, another potential Republican candidate, struck down all state affirmative action programmes in his remit. Among leading conservatives, only Mr Newt Gingrich, the Speaker, was relatively circumspect in his reaction, but even he thought that at a minimum congressional hearings were in order.

Over at the White House, President Bill Clinton is already deep into an internal policy review on the subject, convinced that it looms as a major election issue next year. He has spoken all year of the understandable concerns of the "angry white male" about reverse discrimination, without offending his liberal constituency by saying that affirmative action has outlived its usefulness. Progress reports of the review say that it will come out

favouring less of a problem for large corporations, most of which have adopted, often for reasons of their own, affirmative action programmes which they claim are working well enough. But small businesses, often dependent on federal contracts, have objected they cannot meet the required standards. They may be in the forefront of litigation in the wake of the Court's ruling.

The test case half-resolved on Monday was very typical - a small white-owned sub-contractor had put

## OBSERVER

## Come back Uncle Joe

Russia has its problems, but Vladimir Putin is a bright solution. If the surname sounds familiar, full marks for your memory; Dzhugashevili is the grandson of former communist dictator Josef Stalin, whose real surname was also Dzhugashevili.

The grandson, a 59-year-old retired military man and communist member of the Russian parliament, yesterday launched an effort to rehabilitate his grandfather's image and pave the way for another tough guy at the top. "I believe that Russia will produce a strong personality who will establish order in the country," said Dzhugashevili.

Omar Begov, deputy head of a committee in the State Duma lower house, who is also lending his weight to the campaign, said a new Stalin would be just the ticket: "You would not be afraid to walk out on the streets at night."

That would be like old times - when it was safer to trudge the streets than stay at home waiting for the knock of the boys in trench coats.

## A critic writes

The Bill Clinton-Newt Gingrich love-in was designed to return civility to politics. Unfortunately, the word didn't quite reach

Washington's literary critics, some of whom obviously feel that a good opening paragraph shouldn't be dropped just because the politicians tone it down.

Take Jonathan Yardley, a Washington Post book reviewer, discharging his duties on a newish novelist: "Given American culture's bottomless capacity for insanity it is entirely possible that the year... will see the publication of a work of fiction more morose than 1945, the new novel 'by' the speaker of the House of Representatives, Newt Gingrich and his collaborator... Possible that is, but not bloody likely."

## Join the gang

Lehman Brothers is proving to be a headhunter's dream client. It seems to have an insatiable appetite for big names to add to the letterheads of its various overseas operations.

Sir Paul Newall, a former lord mayor of London, and Ray Seitz, former US ambassador in Britain, have been hired to improve the connections of Lehman's London team, while S. G. Warburg's Kiyoshi Tsugawa, a former Bank of Tokyo headshot, has been headhunted to lead his Japanese business. Now Léopold Jeorge, 63, one of the top three at France's Société Générale, has been hired as the next chairman and chief executive of Banque Lehman Brothers in Paris.

Lehman is not the first investment bank to pursue a strategy of recruiting a few high-profile individuals with good local connections. But as other investment banks have found to their cost it can occasionally prove an expensive strategy.

## Medallion men

The Vietnam war ended 20 years ago, but the Australian government is only now catching up; it's just awarded medals to those who served in the conflict the Australian Vietnam Logistics and Support Medal.

At the presentation ceremony the scribbles will most absent friends - several of the medals are awarded posthumously - as well as their sudden qualification for ex-servicemen's benefits.

## Foot shooting

Doctors at the University of California at Davis have just published a study suggesting that the average cost of a hospital stay for treatment of non-fatal gunshot wounds is more than \$52,000 at one major medical centre in California. They also reckon that this year the national bill - footed largely by private insurance - for treating gunshot wounds will be as much as \$4bn.

It's surely reaching the point where some inventive US politician will come up with a bill imposing a

healthcare tax on each and every gun sold. It might be called the dumb-dumb levy.

## Almost there

As if France didn't have enough problems with its over-supplied physical property market - which has suffered slumping prices over several years - along comes a bank determined to elevate the crisis to another dimension.

Crédit Mutuel de Bretagne announced yesterday that it is opening a virtual shopping mall (called Citelis) on the Internet system for computer users. Techno-freaks will, via Citelis, be able to shop for all their goods. Simplicity itself.

Apart from one small problem. The directors admitted at yesterday's press conference to launch the idea that they had not yet found any tenants to fill their electronic high street.

That's okay - things are so tight at the moment that Observer only has virtual cash.

## Card sharper

Torsten Hakansson of Eco Card Sweden AB says his company has developed an environmentally friendly credit card, made of birch and biodegradable glue. It will still burn a hole in your pocket, but leave nice friendly ashes rather than a sticky mess.

## Financial Times

## 100 years ago

Uganda on affairs. In the committee on the Civil Service estimates Sir Edward Grey made an important statement as to the policy of the Government in reference to Uganda. The interests of the British East Africa Company between Uganda and the coast were to be taken over. This country, which was now a British sphere of influence, would be declared a British protectorate, and a railway would be begun as soon as the necessary arrangements could be made.

## 50 years ago

Rhodesian gold. The Rhodesian market has so far failed to respond to the announcement in yesterday's paper to the effect that the Southern Rhodesian Minister of Finance announced in Parliament on Tuesday that the Rhodesian Government, in its desire to assist the gold-mining industry, had decided that the benefit of the increase in the price of gold shall accrue to the producer as from the 9th of June. Holders of West African shares would be ill-advised to part from their interests at a time so interesting as the present.



## Bosnian Serbs claim deal with west over hostages

By Laura Silber in Belgrade

The Bosnian Serbs claimed yesterday they had received international guarantees of a halt to Nato air strikes in exchange for yesterday's release of 150 United Nations peacekeepers, which left only 14 still in custody.

Western governments strongly denied any deal had been struck with Serbs, and said they had not ruled out any military options in their handling of the conflict.

However, the apparent defusing of the hostage crisis was overshadowed by reports that Bosnia's Moslem-led government could be preparing a substantial offensive to end the Bosnian Serbs' siege of Sarajevo.

A UN official told Reuters news agency that between 20,000 and 30,000 troops had gathered about kilometres north-west of the capital, and added: "There's never

been a massing of troops like this in the Bosnian war. They clearly intend to strike towards Sarajevo."

News of the hostages' release came shortly after the circulation by Britain and France of a draft UN Security Council resolution which provides for the despatch of up to 12,500 extra peacekeepers to Bosnia but makes it plain they that would not enter the war as combatants.

The draft resolution calls for a "negotiated demilitarisation" of the UN-designated safe areas in Bosnia.

The Serbs have often said they are ready to co-operate with this process while it is viewed with suspicion by Bosnia's Moslem-led government, because it would call into question their army's right to use force and regain lost territory.

Announcing the release, Mr Radovan Karadzic, Bosnian Serb leader, said 92 of the UN soldiers

who had been blockaded in the Sarajevo area were free to resume their work.

Another 28 UN personnel were travelling to Serbia, escorted by Mr Jovica Stanisic, the Serbian secret police chief who negotiated their release in the Bosnian Serb stronghold of Pale.

Serb officials said, however, that the remaining 14 UN soldiers would be detained until the end of the week for "technical reasons".

Mr Aleksa Buha, the Bosnian Serb "foreign minister" claimed that his leadership had won their sought-after guarantees that they would refrain from further air strikes after the hostage release.

"We understand the international community will keep their promise to President Milosevic that there will not be any more bombing," Mr Buha said. "Those promises were given by people we trust."

## Illegal UK arms deals may have been made with Iran

By Robert Peston and John Kampfrer in London

An investigation by Britain's Department of Trade and Industry has concluded that illegal shipments of arms to Iran may have been made in the mid to late 1980s by BMARC, a company whose directors included Mr Jonathan Aitken, now UK Treasury chief secretary.

Mr Michael Heseltine, UK trade and industry secretary, said yesterday the DTI's controls over exports of arms and sensitive technology in the 1980s had been inadequate.

Officials at the prime minister's office said last night there was no pressure on Mr Aitken to stand down.

Mr Aitken repeated he had no knowledge of the shipments, a position he has adopted over the past few months, after a series of allegations that BMARC may have breached an embargo on arms trade with Iran. The final BMARC shipment under the contract in question was approved by the DTI in December 1988, three months after Mr Aitken became a director.

Mr Heseltine, however, conspicuously failed to make any statement in support of Mr Aitken, saying only that the chief secretary had "made his position clear".

Mr Jack Cunningham, the opposition Labour party's trade and industry spokesman, said: "The house and the country have learnt of another scandal, another plain piece of unvarnished government duplicity."

Because of concerns about inadequate scrutiny by the DTI of BMARC's applications for export licences, Mr Heseltine commissioned a sample survey of all military list licence applications during 1986 to 1989. This shows that 74 per cent "did not include the full supporting documentation".

Mr Heseltine said this was explained by a doubling in the number of applications between 1984 and the end of 1985, peaking at 88,945 in 1987. This overstretched the staff processing the applications, he said.

The DTI has sent details of BMARC's possible breach of the arms embargo to the department of Customs and Excise, which is the prosecuting authority in such cases. Customs said it was taking the matter very seriously. "It is too early to say if there will be prosecutions," a Customs official said.

The DTI launched its investigation after a series of parliamentary questions by Labour MPs.

BMARC had told the DTI the destination of the naval guns was Singapore. However, British intelligence reports suggested the ultimate destination may have been Iran, in breach of an embargo.

## Spain to call for majority voting on EU foreign policy

By Lionel Barber in Luxembourg

Spain is expected today to join German-led calls for more majority voting in EU foreign policy as part of a radical overhaul of the Maastricht treaty.

The proposals are likely to draw opposition from Britain and France, which are keen to preserve the national veto and maintain loose inter-governmental co-operation in foreign policy and on justice affairs.

The Spanish initiative follows publication in Berlin yesterday of a new document by the ruling Christian Democratic Union-Christian Social Union which calls for an end to the present consensus system in foreign policy and more majority voting.

But the CDU excluded any mention of a fast-track, or hard-core group of states which would set the pace of European political union and monetary union. These policies, advocated last September by Mr Karl Lamers, the CDU's foreign policy spokesman, provoked sharp criticism from Britain.

Mr Carlos Westendorp, Spanish state secretary for European affairs, will outline ideas to streamline EU decision-making at a meeting in Luxembourg

today of the Reflection Group preparing next year's inter-governmental conference.

Mr Westendorp, chairman of the group, intends to challenge the three-pillar system in the Maastricht treaty, the elaborate compromise between federalist-minded states such as the Benelux countries and Germany, and the sovereignty-conscious British and France.

In Maastricht, pillar one covers subjects liable to qualified majority voting such as the internal market; pillars two and three cover foreign policy and interior affairs respectively.

Madrid favours a new division which separates super-sensitive areas such as defence requiring veto powers, and non-sensitive

areas which merit more streamlined decision-making. A drawback is that one country's sensitive area - Spanish fishing rights off Morocco or Greek opposition to financial aid to Turkey - might be non-sensitive to other EU partners.

Britain has already pledged to resist all moves to dilute the national veto or to end the pillar system. It is seeking to recruit the new Gaullist government in France as an ally to block German-led efforts to introduce more majority voting.

As in the Maastricht negotiations, France is the crucial "swing state". A senior EU diplomat said. He pointed out that President Jacques Chirac had made a big impression at last Friday's state dinner for the heads of EU governments.

Mr Chirac said the European Commission must be kept under control, that national parliaments should be given a bigger role rather than the European Parliament, and the European Council composed of the heads of state or government.

The nation state in Europe was not dead, he said.

CDU seeks majority voting, Page 2; Editorial Comment, Page 15

## US bonds surge on weak retail sales data

Continued from Page 1

cent last month, less than most economists expected. The overall index was up 0.3 per cent and by 3.2 per cent in the year to May.

The failure of sales to rebound robustly is significant as it raises the risk that economic growth will not revive later this year.

The Fed and most private sector economists believe the econ-

omy is experiencing an "inventory correction" involving temporary cuts in production and jobs as companies try to reduce excessive levels of stocks of unsold goods. On this view, the economy should rebound once stocks are cut to desired levels.

The Fed, however, is known to be watching consumer demand closely. If spending fails to revive this summer, the risk of the

inventory correction turning into a recession proper would rise. Prolonged weakness of consumer spending could spark a further round of production and employment cuts.

Mr Wayne Angell, a former Fed governor and chief economist at Bear Stearns, the Wall Street securities house, notes that sales had been "lacklustre at best for six months".

### FT WEATHER GUIDE

#### Europe today

An active low pressure system over Denmark will cause rain in northern parts of the Netherlands and Germany with strong winds along the coast.

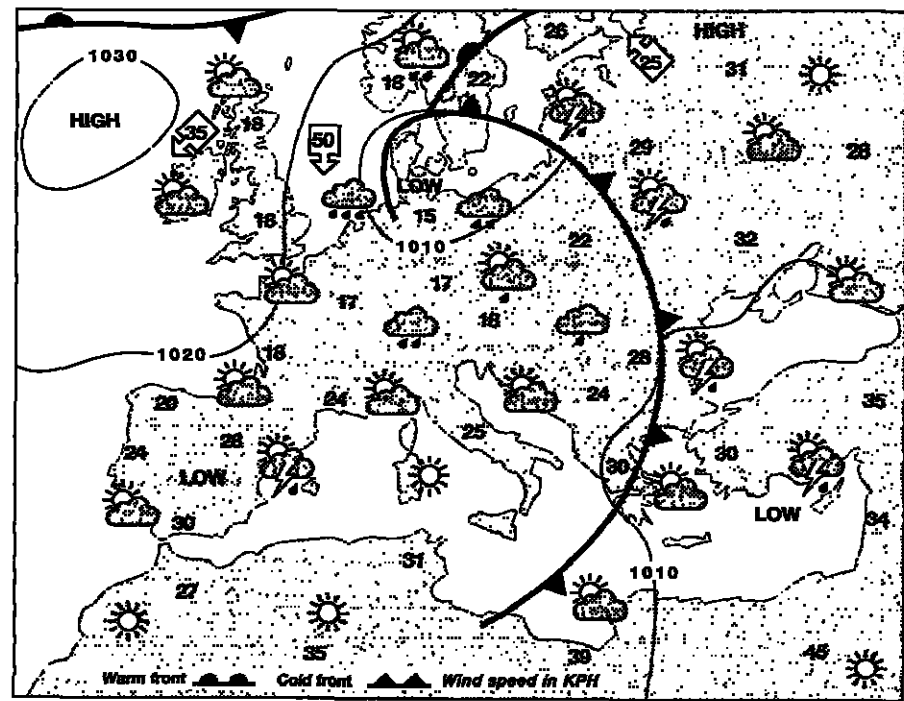
Temperatures will struggle to reach 10C-14C. The British Isles, France and Spain will have sunny periods, with showers in north-eastern parts of France and Spain. Heavy rain and thunder storms, which could linger through midnight, will develop in a narrow area stretching from the eastern Balkans across eastern Poland and into Finland. East of this stormy area, it will be warm with tropical temperatures over much of European Russia. Italy and southern Greece will have a lot of sun and maximum temperatures between 25C-30C.

#### Five-day forecast

Western Europe will remain cool and countries bordering the North Sea will have a lot of rain. Thunder storms will develop in Spain and Italy by the weekend. Greece will continue to be very warm with occasional thunder storms inland. Northern Europe will remain wet.

#### TODAY'S TEMPERATURES

Location	Temp	Location	Temp	Location	Temp
Madrid	30	Paris	24	London	19
Belgrade	28	Frankfurt	24	Edinburgh	13
Belcast	28	Geneva	24		
Berlin	28	Glasgow	24		
Bombay	28	Hamburg	24		
Buenos Aires	28	Heidelberg	24		
Calcutta	28	Hong Kong	24		
Cairo	28	Honolulu	24		
Chengdu	28	Island	24		
Colombo	28	Jakarta	24		
Dubai	28	Jersey	24		
Dubrovnik	28	Karachi	24		
Edinburgh	13	Kuala Lumpur	24		
		Las Vegas	24		
		Los Angeles	24		
		London	19		
		Luxembourg	24		
		Lyon	24		
		Madrid	30		



Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Centre of the Netherlands

Location	Temp	Location	Temp	Location	Temp
Madrid	30	Paris	24	London	19
Belgrade	28	Frankfurt	24	Edinburgh	13
Belcast	28	Geneva	24		
Berlin	28	Glasgow	24		
Bombay	28	Hamburg	24		
Buenos Aires	28	Heidelberg	24		
Calcutta	28	Hong Kong	24		
Cairo	28	Honolulu	24		
Chengdu	28	Island	24		
Colombo	28	Jakarta	24		
Dubai	28	Jersey	24		
Dubrovnik	28	Karachi	24		
Edinburgh	13	Kuala Lumpur	24		
		Las Vegas	24		
		Los Angeles	24		
		London	19		
		Luxembourg	24		
		Lyon	24		
		Madrid	30		

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### THE LEX COLUMN

## SplITTING up

ITT's decision to split itself into three may not spell the extinction of the conglomerate but it does show how far the species has fallen out of fashion with investors. ITT for long epitomised the idea of the diversified conglomerate. The prospect of its break-up has led to a sharp outperformance of its shares since the start of the year.

The most obvious advantages of a break-up are financial. As a conglomerate, the value of ITT's fast-growing leisure business was submerged by the more staid manufacturing and insurance businesses. As an independent company, the leisure business should earn a higher market rating. All three businesses could also command takeover premiums. As a single entity, ITT was probably too big to be acquired: its three parts, though still large, will be more vulnerable.

In the UK, the benefits of providing investors a "pure play" in a highly-valued subsidiary have been amply demonstrated by cases such as Rascal's demerger of its Vodafone mobile communications business and Imperial Chemical Industries' demerger of Zeneca. Similarly, speculation that a demerger of the EMI music business is on the cards is helping drive Thorn EMI's share price upwards.

The other main advantage of unbundling is that greater focus can lead to better performance of the underlying businesses. Instead of spreading its capital resources and management attention over a range of disconnected businesses, a focused company can concentrate on one line of business. In ITT's case, this argument cannot be pressed too far, as two of the newly-created spin-offs, in manufacturing and leisure, will still be fairly diversified. Only the insurance company will have a sharp focus. Nevertheless, this is an improvement.

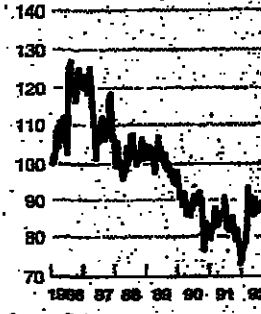
The gospel of focus is rapidly displacing the gospel of diversification. Kodak has refocused on its core imaging business; Volvo is retreating from food, drink and drugs to devote its resources to making cars and trucks. Even Daimler-Benz is making tentative steps to streamline its operations.

The main reason for conglomerates' fall from favour is the increasing efficiency of capital markets. It is harder now to argue that a conglomerate is needed to spread investment risk. Investors are capable of spreading risk themselves, by building diversified portfolios, if that is what they want.

In parts of continental Europe the benefits of focus are still disputed. But

FT-SE Eurotrack 200: 1446.0 (+1.9)

Share price relative to the S&amp;P Composite

 140  
130  
120  
110  
100  
90  
80  
70


Source: Datastream

conglomerates are under threat even there. France's Suez, for example, today faces shareholders unhappy that its diversified approach has not delivered value.

Some will argue that focus is just as much a fad as creating conglomerates was. Certainly, unbundling is not a panacea. There must be some role for the corporate jungle for predators, like the UK's Hanson, to buy up underperforming companies. Conglomerates also have a role in managing boring businesses, which as independent entities might not command investor attention. But it is hard to see the pendulum swinging back.

### First Data Corp

Occasionally, big can be better. First Data Corp's merger with First Financial Management clearly offers cost savings, but, for once, these are not the primary reason for the deal. The fusion, creating a payment and credit card processing company with a market capitalisation of more than \$13bn (\$8.2bn), provides the possibility of economies of scale as well as scale.

The substantial economies of scale involved in high volume transaction processing should permit the merged group to reduce unit costs and so win outsourced business from low volume credit card issuers. In addition, it should be able to cross-sell services and even create new ones, allowing card issuers to target consumers based on their past purchasing history.

True, the move could run foul of competition authorities, concerned by First Data's already strong position. But the groups argue they need greater resources to compete with

large banks which are increasingly prepared to process other companies' transactions. Still more worrying for them are non-bank competitors such as General Motors, General Electric and AT&T - which have been attracted by the market's heady growth.

The market's expansion has been driven by increases in the number of cards as well as the number of transactions per card. The potential for further growth is huge, given that 86 per cent of transactions are still in cash. Further momentum could eventually be provided if home shopping and electronic alternatives to cash prove successful. In the short term, there should be adequate growth to accommodate the new company and its competitors.

### Provisions

Northern Foods and Unigate have become the latest in a line of food manufacturers to announce large restructuring provisions. Unilever, Cadbury Schweppes, Grand Metropolitan and United Biscuits are among the many companies in the sector to have made such provisions. Some of these follow acquisitions, others result from the rationalisation of existing businesses.

The provisions reflect intense competitive pressures which are forcing companies to seek out acquisitions and cut costs to stimulate earnings growth. But provisioning also gives a cosmetic fillip to reported earnings, admittedly not when the charge is booked, but thereafter when the restructuring is implemented. Hence, Unigate's \$55.1m charge and Northern's \$31.4m provision will be taken in 1994-95, while the redundancies and dairy closures will take place over the next two to three years. Analysts will be able to make adjustments for the provisions when examining future figures, but the numbers as reported will present a misleadingly rosy picture of business performance in the years ahead.

Accounting rules on provisions have been tightened up in recent years and there is no suggestion that Unigate, Northern or other food companies are in breach of regulations. But they allow companies to shelter their profits from the pain of restructuring which - as Unilever for one acknowledges - has become a normal part of doing business. Rationalisation costs should be treated as such and deducted from earnings in the year in which they are incurred.

## MERCURY ASSET MANAGEMENT

## Leaders not followers

MERCURY SELECTED TRUST	QUARTILE RANKING IN SECTOR	
	1 Year	5 Years/Since launch if less*
<b>BOND FUNDS</b>		
DM Global Bond Fund	2nd	1st
Peseta Global Bond Fund	1st	1st*
European Bond Fund	1st	2nd*
<b>BALANCED FUNDS</b>		
Global Portfolio Fund	2nd	2nd*
<b>EQUITY FUNDS</b>		
North American Fund	1st	2nd
European Opportunities Fund	1st	2nd
North American Opportunities Fund	1st	1st
<b>MERCURY INTERNATIONAL GOLD AND GENERAL FUND</b>	1st	1st

Source: Micropal. Based on offer to offer prices with gross income reinvested to 1/5/95.

Quartile rankings are based on the Micropal universe of competitor funds included in the

Offshore Territories and Luxembourg databases.

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July 10 1995

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# FINANCIAL TIMES COMPANIES & MARKETS

Wednesday June 14 1995

**HENRY BUTCHER**  
International Property & Plant Consultants  
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## IN BRIEF

### Mexico rescues Banca Serfin

The Mexican government is to take over the problem loans of Banca Serfin, Mexico's third largest bank, in return for a commitment from existing shareholders to recapitalize the bank. The finance ministry said Grupo Financiero Serfin, the financial group which owns Banca Serfin, would inject 2.17bn pesos (\$350m) of fresh capital into its troubled bank in return for being allowed to sell 4.34bn pesos of discounted non-performing loans to the government. Page 19

### Moulinex cuts its losses

Moulinex, the French household appliances group, recorded losses of FF213m (\$32.5m) for the year to March 31, a substantial reduction on the losses of FF564m in the previous 12 months. The group said it was on target to return to profitability in the next two years. Page 18

### Business class lifts Finnair

Increased business class ticket sales helped lift annual profits at Finnair more than three-fold. Pre-tax profits jumped to FM419m from FM120m as the number of passengers rose more than 10 per cent to 5.43m. Page 18

### Saint Gobain forecasts strong gains

Saint Gobain, the French glass and building materials group, forecast a "very significant" increase in first-half net profits. Last year, the group made first-half profits of FF1.35bn (\$255m). Page 18

### Renault to ration sales

Renault, the French cars and trucks group, will ration sales of some models in Spain and Italy after currency upheavals in Europe. It fears cut-price parallel imports back to France. Page 18

### US oil refiner slashes dividend

Sum, the largest independent refining and marketing company in the US, has slashed its dividend and announced a cost-cutting programme following the prolonged squeeze on US oil refining margins. Page 20

### NEC plans semiconductor expansion

NEC, the Japanese computer and electronics company, is considering building a semiconductor plant in northern Japan at a cost of ¥50bn-¥60bn (£373m-£448m). Page 21

### Setback at Northern Foods

Northern Foods of the UK, reported its first profits reduction in 33 years as public company as cost pressures and changing consumer patterns revealed problems across its businesses. Page 22

### UK insurer considers demerger

C. E. Heath, the UK insurance broker, may consider floating or demerging its successful computer services division. Page 22

### Post Office breaks profits record

The British Post Office declared record pre-tax profits of £473m (\$741m) for 1994-95, 54 per cent ahead of last year's record £309m. It is the 18th year in succession in which the state-owned group has operated without subsidy. Page 22

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Chief price changes yesterday		
FRANKFURT (DM)		
Rhein	805	+ 8
Spritzer Aut	745	+ 10
Zanders Polypor	205	+ 7
PARIS (FF)		
Alcatel	752	- 2
Alcatel	775	- 10
Alcatel	1110	- 10
NEW YORK (\$)		
Rhein	84%	+ 2%
Capitol	7%	+ 1%
Delta Air	71%	+ 3%
ITT	114%	+ 3%
Full Data	55%	+ 1%
Sun	20%	+ 1%
LONDON (£)		
Rhein	34%	+ 10%
Cable & Wire	157	+ 15
Flair	69	- 8
Heath	225	- 12
Heath (CE)	225	- 12
TOKYO (¥)		
Rhein	201%	+ 1%
Chir Highte 8	5%	+ 1%
Fairfax Fin	77	+ 1
Seagram	414%	+ 1%
Full Data	65%	+ 1%
Post	16%	+ 1%
Utr Can Str	16%	+ 1%
PARIS (FF)		
Alcatel	462.7	+ 13.2
Alcatel	780	+ 15
Alcatel	1110	+ 20
Alcatel	292	- 10
Alcatel	710	- 21
Alcatel	825	- 25
TOKYO (¥)		
Rhein	103	+ 11
Capitol	230	- 25
Delta Air	1230	- 60
ITT	142	- 19
Full Data	559	- 11
Sun	3800	- 220
HONG KONG (HK\$)		
Rhein	37.1	+ 0.5
Capitol	35.5	+ 0.4
Delta Air	13	+ 0.3
ITT	19.25	- 0.3
Full Data	57	- 0.5
Heath	10.4	- 0.7
Heath (CE)	10.4	- 0.7
SINGAPORE (S\$)		
Rhein	126	+ 11
Capitol	138	+ 11
Delta Air	95	+ 9
ITT	142	- 19
Full Data	559	- 11
Sun	3800	- 220
NEW YORK (\$)		
Rhein	84%	+ 2%
Capitol	7%	+ 1%
Delta Air	71%	+ 3%
ITT	114%	+ 3%
Full Data	55%	+ 1%
Sun	20%	+ 1%

## UAP chief launches attack on Suez

By Andrew Jack in Paris

Mr Jacques Friedmann, the chairman of Union des Assurances de Paris, one of France's largest insurance groups, yesterday attacked the management of Compagnie de Suez, the flagship French industrial and financial holding company.

He strongly criticised discussions being held between Suez and Pinault Printemps Redoute, the retail group, which could lead to a possible exchange of shares or takeover.

Mr Friedmann said the way in which Mr Gerard Worms, Suez's

chairman, had approached Mr François Pinault, the head of Pinault Printemps Redoute, was "shocking", and questioned the logic of Suez developing links with the retail group, according to a newspaper report.

His comments come following a week of growing criticism and speculation about the future of Suez before the group's annual general meeting this afternoon.

Suez has been the target of intensifying attacks after a long period of relatively weak share performance and questions over its long-term strategy and profitability.

It emerged last week that Suez had been in talks with UAP and Banque Nationale de Paris, another large shareholder in the group, to create closer financial links.

Mr Friedmann rejected suggestions that there was any formal discussion of a merger between the three groups, but confirmed that there had been discussions about greater collaboration in response to concerns about the relatively small size of French financial groups compared with their international competitors.

He said that he learnt in late

April that Mr Worms had been holding alternative discussions with Mr Pinault for several months about the idea of a possible link-up, but the board of Suez had not been informed.

Mr Friedmann argued that a connection between Suez and Pinault would not be in the interests of Suez's shareholders and appeared more to be a financial operation than one that fitted with the group's strategy. He said it would probably not help improve Suez's profitability.

UAP and BNP are believed to be talking about ways in which they could collaborate more

closely with Suez, although the publicity given to their discussions and news of the alternative discussions with Pinault has been a setback. However, other shareholders in the group, including Crédit Agricole, are opposed to any such development which they see as a competitive threat.

Other shareholders did not comment on reports they might try to block two resolutions at the AGM which would give the group the power to increase its share capital in a way which could be used to develop links with Pinault.

## MCA hitches DreamWorks to its wagon with wide-ranging distribution tie-up

### Bronfman clinches deal with dream team

By Alice Rawsthorn

Mr Edgar Bronfman Jr yesterday scored his first coup as the new owner of the MCA, the entertainment group, by striking a deal with the founders of DreamWorks SKG, the new entertainment company, to distribute most of its films, videos and music.

The deal, which follows the recent takeover of MCA by Seagram, the Canadian drinks group, chaired by Mr Ron Perleman, cements its close links with two of DreamWorks' founders, Mr Steven Spielberg, the Oscar-winning film director, and Mr David Geffen, the billionaire music mogul.

Mr Bronfman viewed clinching an agreement with DreamWorks as a top priority for MCA. Yesterday's announcement should help to compensate for his embarrass-



Edgar's screen test: (from left) Edgar Bronfman and the founders of DreamWorks, David Geffen, Jeffrey Katzenberg and Steven Spielberg



ment last week when Mr Michael Ovitz, the Hollywood agent, withdrew at the eleventh hour from talks over MCA's chairmanship.

The agreement means that DreamWorks will use MCA's distribution network for many of its products including feature films, animated films, recorded music and video cassettes. MCA will also have the rights to use DreamWorks' characters and concepts for its theme parks.

Mr Bronfman described the alliance as a "tremendously exciting opportunity" for MCA to

involve a wide range of DreamWorks' activities and distribution is one of the most profitable areas of the entertainment industry.

The agreement comes as a great relief to MCA which otherwise risked losing two of its most important collaborators. Mr Spielberg has directed a string of hits for Universal, its film subsidiary, including *Jurassic Park* and *ET*.

Mr Geffen played a pivotal part in the development of MCA's music business until his contract

expired this spring. He realised \$800m by selling his Geffen Records label to MCA. Geffen has since become one of MCA's successful subsidiaries with acts such as Nirvana and Guns n' Roses.

Mr Geffen has ambitious plans to develop DreamWorks music interests and is in talks with Sony over the signing of George Michael, one of the most successful singers of the 1990s.

Meanwhile Mr Bronfman is still searching for a new head of MCA.

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Meanwhile Mr Bronfman is still searching for a new head of MCA.

## Costs of job losses to drag Cordiant into red

By Diane Summers, Marketing Correspondent

Cordiant, the troubled advertising group formerly called Saatchi & Saatchi, will dip back into loss in the first half of this year because of redundancy payments to 470 staff and a goodwill write-off, the company said yesterday.

The full extent of job losses in the wake of Mr Maurice Saatchi's departure from the group and the loss of several important clients, was disclosed at the first annual meeting since the company changed its name.

Exceptional severance costs of about \$10m (£15.7m) will come in addition to a non-cash goodwill write-off of £14m relating to the sale in April of a US advertising subsidiary, Campbell Midway Esty.

Analysts' forecasts for the full year had been £18m-£27m but it is expected that once severance payments are factored in, forecasts will cluster around £15m. Profits in 1994 were £32.4m. The shares closed 3p higher at 104p.

Mr Robert Jolliffe, media analyst with Hoare Govett, said he was upgrading his 1995 profit forecast from £22m to £25.5m before exceptional costs.

He said: "We've now got proper solid forecasts for the group. For the first time in six months we know there are probably no major new accounts going, we know, broadly speaking what the earnings are going to be, and it's particularly encouraging to see senior advertising executives elevated to board level."

The number of redundancies announced yesterday was slightly higher than some analysts had been expecting. The 470 redundancies out of a total of about 11,000 staff, are mainly because of the loss of accounts from Mars, the confectionery and pet food group, British Airways, and Dix-

ons, the electrical retailers. About 410 employees have already left.

Mr Scott said revenue losses amounted on an annualised basis to 6 per cent of revenue but the group had also won new business amounting to 3 per cent of revenue so far this year.

Cordiant has been using headhunters to find a new chairman to replace Mr Saatchi who was ousted at the end of last year. Yesterday, Mr Scott said the new recruit could, instead, fill the position of chief executive, while he stepped into the chairman's role permanently. He said the search was "progressing well".

### Barry Riley

## Persuading the British to hedge their bets



That currency risks should be ignored by UK pension funds but the object of intense concern and management effort for their US counterparts is one of the curiosities of international investment.

The divergence between the two countries is seen as a challenge by the British and of the New York-based investment bank Goldman Sachs, which is trying to convince UK funds to look again at their currency exposures. It is going to be an uphill task to persuade UK funds of the attractions of elaborate hedging strategies or currency overlay managers. Just possibly, however, the minimum funding requirement (MFR) being imposed on UK pension schemes will raise risk consciousness.

UK funds have built their overseas equity exposures up to around 25 per cent of their portfolios to provide high returns coupled with geographical diversification. But currency risk is not managed separately, although for equity markets such as those of Japan and Germany the currency has provided 30 to 40 per cent of the total return over the past 20 years or so.

Starting has been regarded as a chronically weak currency, and hedging might reduce returns, it is feared. As for the possibility of more active currency management, the foreign exchanges are thought to be generally efficient, at least when exchange rates float freely; picking currencies is therefore thought unlikely to be profitable in the long run.

Not so, claims Goldman. It

shows that there has been little difference historically between hedged and unhedged returns to sterling-based investors. Hedging benefits derived from interest rate differentials have offset currency gains from sterling depreciation, taking one year with another. Moreover, investment in unhedged overseas equities has raised overall equity portfolio volatility, not reduced it. The underlying equity risk has been more than justified by handsome returns but exposure to currency risk has been unrewarded, so why accept it?

Goldman also promotes cur-

rency overlay strategies but is less than convincing about their merits. Active currency managers, it says, can pursue return-maximising strategies successfully because other market participants, such as central banks or companies engaged in cross-border trade, have different objectives. But speculative trading is vast compared with trade or investment activity; and Goldman admits that benchmarks vary so much that it is hard to measure the success of currency overlays.

Definitions of risk are crucial to these arguments. Volatility is dangerous for US funds, which are subject to inflexible market-based valuations; in any case, the dollar tends to be more volatile than sterling. UK schemes, in

contrast, are cushioned by long-term actuarial valuation techniques, which also form the basis of the relevant accounting standard. In normal conditions price volatility is therefore not a problem for UK funds.

In fact risk is more commonly measured against the median fund return than against the market; thus, currency hedging by one fund in isolation could reduce the absolute volatility of its returns but increase the volatility against the unhedged peer group. Fund managers see that as akin to suicide. Suppose they had begun to hedge before the UK's Black Wednesday exit from the European exchange rate mechanism? Nightmares are made of this.

Now for the MFR. For the first time a market-based valuation is being imposed upon UK pension schemes. The crucial point is that the minimum risk benchmark implied by the MFR is expressed purely in terms of domestic securities (a variable mixture of equities and gilt-edged).

For a typical fund with 30 per cent of its portfolio in unhedged overseas equities and bonds the currency contribution to the overall funding risk could be substantial - some 27 per cent, according to Goldman. Funds uncomfortably close to the 100 per cent funding level are under pressure to reduce their risks by selling overseas assets and switching into gilts.

Alternatively, worried about the consequences of this for their future returns, they could hold on to the high-return overseas assets and hedge the currencies instead. But they should avoid doing it just before the next Black Wednesday.

## US paper group calls off pursuit of Holvis

By Ian Rodger in Zurich and Tim Burt in London

International Paper, the world's largest paper company, yesterday abandoned its pursuit of Holvis, the Swiss non-woven fabrics and paper distribution group.

This cleared the way for Britain's BBA Group to complete a SFR460m (\$605m) recommended offer and marked the end of Switzerland's first takeover battle. "Naturally, we are pleased by International Paper's decision. It means that BBA's offer can now proceed quickly," Holvis said.

IP's withdrawal came a day after a Swiss court refused to grant injunctions that could have delayed or overturned a controversial lock-out agreement between BBA and Holvis. The lock-out guaranteed that Holvis would sell its Fiberweb non-wovens subsidiary to BBA for SFR250m, even if a higher offer emerged for the group.

Without the injunctions, IP said it could see no way to continue to pursue Holvis. "The Holvis board of directors has succeeded in preventing International Paper from offering shareholders a higher price for their shares," said Mr Milan Turk, IP senior vice-president.

IP said it had not decided whether to tender its 25 per cent Holvis stake, acquired from Mercury Asset Management of the UK last month at SFR435 a share. If it tendered the stake, it would make a SFR14m profit. Nor had IP decided on withdrawing its demand to convene an extraordinary Holvis shareholders' meeting to replace the current board.

Officials close to the company said IP was angered by the failure of its bid and hinted that it would have trumped BBA had it known that a SFR500-a-share bid was in the offing. BBA said it was drawing up plans for the integration of Fiberweb and Mühlebach. Holvis's two main operating divisions.

Mr Roberto Quarta, BBA chief executive, said his group expected to improve margins by focusing on cost controls and more competitive pricing.

He played down expectations that BBA would sell Mühlebach to Arjo Wiggins Appleton, the Anglo-French paper group, which had agreed to buy the business from IP - had its takeover offer been successful.

In London, BBA's shares closed up 7p at 244p, a high for the year.

Which company is at the forefront of environmental consultancy from Hexham to Hong Kong?

For the full picture, see this paper on Friday







INT'L COMPANIES AND FINANCE

# Rescue package for Banca Serfin

By Leslie Crawford  
in Mexico City

The Mexican government yesterday agreed to take over the problem loans of Banca Serfin, Mexico's third biggest bank in terms of assets, in return for a commitment from existing shareholders to recapitalise the bank.

The finance ministry said Grupo Financiero Serfin, the financial group which owns Banca Serfin, would inject 2.17bn pesos (\$350m) of fresh capital into its troubled bank in return for being allowed to sell 4.34bn pesos of discounted non-performing loans to the government.

The ministry said the government had agreed to acquire Serfin's problem loans in order to strengthen the liquidity and solvency of the bank.

The loans will be purchased at market value, implying that a far higher nominal value of problem loans will be removed from Serfin's books.

Serfin's non-performing loans increased 85 per cent in the year to March, to 11.5bn

pesos, or 12 per cent of its total loan portfolio.

Banking analysts forecast Banca Serfin's problem loans would continue to grow as the recession in Mexico deepened, and expressed fears the bank would not be able to generate sufficient earnings to make additional loan-loss provisions.

The government's rescue scheme is therefore regarded as the only way of keeping the bank afloat.

The scheme is similar to the one which last month allowed Banco Bilbao Vizcaya of Spain to take control of Probrusa, one of Mexico's smaller banks. In the Probrusa deal, BBV agreed to inject \$350m of fresh capital into the bank, while the government agreed to purchase \$800m worth of Probrusa loans, duly provisioned against default.

The Probrusa deal provided a template for the recapitalisation of other banks which are experiencing liquidity problems.

High interest rates and recession in Mexico have accel-

erated the number of loan defaults.

The Bankers' Association estimates past-due loans increased 45 per cent in the first three months of the year and totalled 80bn pesos or 15 per cent of the banking system's total loan portfolio, at the end of March.

Fast-due loans now exceed the capitalisation of the entire banking system, which has placed the solvency of Mexico's financial groups in jeopardy.

Unlike Probrusa, however, Serfin was too large to be taken over by a foreign bank. The burden of recapitalising the bank will therefore fall on the present shareholders, including the Sada family of Monterrey, which owns a controlling stake in Serfin, as well as Vitro, one of the world's three biggest glass container producers.

The ministry said Banca Serfin would be recapitalised through a rights issue totalling 1.24bn pesos, while the remaining 900m pesos would come in the form of subordi-

nated bonds which will be con-

vertible into shares after five years.

Grupo Financiero Serfin, which includes a brokerage house and leasing and factoring operations, had a market capitalisation of \$480m at the end of March.

The group reported first-quarter earnings of 171m pesos, down 47 per cent from the same period last year.

The results would have been much worse but for the bank's decision to request 3.2bn pesos of emergency funds from the Mexican central bank to shore up capital and reserves.

Two other financial groups are reported to be holding similar discussions with the government.

Grupo Financiero Bital, the owners of Mexico's fifth largest bank, Banco Internacional, is hoping its two foreign shareholders - Banco Central Hispanoamericano of Spain and Banco de Portugal - will contribute additional funds for a capital injection.

The Bank of Nova Scotia has also been asked to increase its equity stake in Banco Inverlat.

# Banco Itaú moves into the fast lane

The bank has shed its cautious image and is investing in new countries and services, writes Angus Foster



Roberto Setubal: 'changes you are seeing now are not sudden'

These are heady days at Banco Itaú, Brazil's second-biggest private sector banking group. Throwing off its mantle of conservatism and cautious accounting, the bank has in recent months set up shop in Europe, announced it will open 35 branches in Argentina, and moved into investment banking via a joint venture with Bankers Trust of the US.

Long-term followers of Itaú, pronounced it-ow-á, are used to a more laconic pace. Mr Roberto Setubal, who last year became executive president at the age of 40, assures them there has been no revolution.

Itaú is still conservative. The changes at the bank stem from decisions taken three or four years ago when Itaú reviewed its commercial strategy. There were various initiatives on internal reorganisation, new products and revamping of the branches.

"The changes you are seeing now are not sudden, but they are just more visible," he says.

Itaú is one of Latin America's biggest banks, with more than 1,000 branches and total assets of more than \$150bn. As a mark of its caution, and the years of high inflation which left Brazilian banks averse to long-term lending, it has a risk-weighted capital ratio of more than 24 per cent, three times the Basel minimum requirement.

Its rating from London-based agency IBCA is the highest in Latin America, along with Brazilian rival Bradesco. In Brazil, where inflation also created one of the world's most advanced electronic banking systems, Itaú is considered market leader in new services such as telephone banking.

Its three new ventures tie in with broader changes under way in Brazil since 1990, when

the country started opening its economy. Growing foreign trade prompted the bank's decision to go to Argentina and Europe, where it last year opened a subsidiary in Lisbon.

The restructuring of Brazil's private sector, expected to lead to more takeovers and foreign fundraising, spawned the link with Bankers Trust.

Although the ventures were approved before he became president, their success or failure will be Mr Setubal's responsibility. An engineer by training, his father is president of the bank's advisory board and his family has joint control of the Itaú group.

However, outsiders say Mr Setubal was not appointed because of his name. With the bank since 1981, he also worked for two years in New York as an assistant to Citibank's president John Reed.

Argentina is the most interesting, and most risky, of the three ventures since it will be the first time a Brazilian bank has entered foreign retail banking. Mr Setubal says the first four branches will be ready in the second half of this year.

Mr Rodrigo Filles, a banking analyst in Rio de Janeiro, says Itaú's strong balance sheet gives it "a gigantic room" to grow. "But Argentina's credit expansion has already taken place. I would put my resources in Brazil rather than Argentina at the moment," he says.

Mr Setubal dismisses one concern: that Argentina will distract management's attention from Brazil, saying that only about 10 Itaú employees would be transferred.

Indeed, it cannot be accused of ignoring Brazil. It is one of three banks bidding for the 54 per cent stake held by Crédito Lyonnais, the French state-owned bank, in Banco Paranaense, Brazil's 14th big-

gest bank. Its investment banking joint venture with Bankers Trust, which will have initial capital of \$500m (US\$55m), is expected to begin operating later this year under the name IBT.

According to Mr Setubal, the venture will mix Itaú's client base with Bankers Trust's international capital markets experience, and focus on areas such as underwriting, privatisations and merger and acquisition work.

Rivals agree IBT looks a good idea in theory, but they remain sceptical about the practice. Itaú's conservative commercial banking traditions may not mix with BT's aggression. BT has tried and failed two previous forays into Brazil. "I am still to be convinced it will work," says one São Paulo banker.

Mr Setubal, now in office for 15 months, will face much scepticism until the ventures have built a track record. In the meantime, the bank's immediate future is likely to be less animated than its recent past.

"After Argentina, I don't see other countries as a prerequisite. Our overseas operations will always be closely linked to our clients, so further expansion will depend on Brazil's external trade side," he says.

## The Financial Times plans to publish a survey on

CHILE on Wednesday, July 5

The government of Eduardo Frei, which will remain in power until the year 2000, marks a continuation of economic and political stability that has become the envy of Latin America. The survey will report on the country's economy, political scene, financial markets and more.

For more information on editorial content and details of advertising opportunities available in this survey, please contact:

Penny Scott in New York  
Tel: (212) 688-6900 Fax: (212) 688-6222

Sue Matheson in London  
Tel: (+44171) 873-3050 Fax: (+44171) 873-3595

Rosario Vaz in Santiago  
Tel: (56 2) 242-1232

FT Surveys

The following companies have declared final dividends, in South African currency, payable on 2 August 1995 to members registered in the books of the companies concerned at the close of business on 30 June 1995:

Name of Company (All companies are incorporated in the Republic of South Africa)	Dividend No.	Amount per share (cents)
Driefontein Consolidated Limited (Registration No. 68/04889/06)	44	130
Kloof Gold Mining Company Limited (Registration No. 64/04462/06)	51	105

Dividends will be electronically transferred to members bank or building society accounts on 2 August 1995, or, where this method of payment has not been mandated, dividend warrants will be posted to members on 1 August 1995.

Standard conditions relating to the payment of dividends are obtainable at the share transfer office and the London Office of the companies.

Requests for payment of the dividends in South African currency by members on the United Kingdom registers must be received by the companies concerned on or before 30 June 1995, in accordance with the above-mentioned conditions.

The registers of members of the above companies will be closed from 1 to 7 July 1995, inclusive.

The following companies have not declared final dividends:

Deelkraal Gold Mining Company Limited  
(Registration No. 74/00160/06)

Driefontein Gold Mining Company Limited  
(Registration No. 05/24709/06)

By order of the board  
per pro GOLD FIELDS CORPORATE SERVICES LIMITED  
London Secretary  
S.J. Dunning, Secretary

London Office and Office of  
United Kingdom Registrar:  
Gold Fields Corporate Services Limited  
Grosvenor House  
Francis Street  
London SW1P 1DH

Head Office:  
75 Finsbury Square  
London EC2A 3DU  
Republic of South Africa

13 June 1995

THE ROYAL BANK OF CANADA  
U.S. \$200,000,000 Floating Rate  
Determining Rate due 2006

NOTICE IS HEREBY GIVEN that for the interest period commencing on 15th June 1995, the Notes will bear interest at the rate of 6% per annum. The interest payable on the Notes will be U.S. \$15.972222 per U.S. \$100 nominal.

Agent Bank  
EUROPE LIMITED

ROYAL BANK OF CANADA

EUROPE LIMITED

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The Financial Times

One Southwark Bridge

London SE1 9HL

Tel: +44 0171 873 3223

Fax: +44 0171 407 5758

## To the Holders of Middletown Trust 10% Notes Series B due 1998

NOTICE IS HEREBY GIVEN that, pursuant to Article Eleven of the General Covenant, for the Sinking Fund due July 15, 1995 U.S. \$18,360,000 of the Notes will be redeemed at 100% of their principal amount plus accrued interest to July 15, 1995, when interest on the Notes shall cease to accrue. Following the above redemption, U.S. \$67,965,000 10% Notes Series B due 1998 and U.S. \$37,205,000 10% Notes Series C due 2010 will remain outstanding.

The redemption price and accrued interest are payable against surrender of the Bearer Notes together with all coupons maturing subsequent to July 15, 1995 at the offices of the Paying Agents outside of the United States listed below on or after July 15, 1995:

The Chase Manhattan Bank, N.A.  
Woolgate House  
Coleman Street  
London EC2P 2HD  
England

Chase Manhattan Bank  
Luxembourg, S.A.  
5 Rue Princesse  
L-2338  
Luxembourg-Grand

Banque Bruxelles Lambert  
Avenue Marix 2  
1050 Brussels  
Belgium

Chase Manhattan Bank  
(Switzerland)  
63 Rue du Rhône  
CH-1204 Geneva  
Switzerland

The serial numbers of U.S. \$18,360,000 Bearer Notes to be redeemed are as follows:

14	367	1920	3839	4783	5732	6721	7781	8794	9636	10535	11478	12375	13292	14248	14918	15793	16688	17593	18576	19564
15	368	1921	3840	4784	5733	6722	7782	8795	9637	10536	11479	12376	13293	14249	14919	15794	16689	17594	18577	19565
16	369	1922	3841	4785	5734	6723	7783	8796	9638	10537	11480	12377	13294	14250	14920	15795	16690	17595	18578	19566
17	370	1923	3842	4786	5735	6724	7784	8797	9639	10538	11481	12378	13295	14251	14921	15796	16691	17596	18579	19567
18	371	1924	3843	4787	5736	6725	7785	8798	9640	10539	11482	12379	13296	14252	14922	15797	16692	17597	18580	19568
19	372	1925	3844	4788	5737	6726	7786	8799	9641	10540	11483	12380	13297	14253	14923	15798	16693	17598	18581	19569
20	373	1926	3845	4789	5738	6727	7787	8800	9642	10541	11484	12381	13298	14254	14924	15799	16694	17599	18582	19570
21	374	1927	3846	4790	5739	6728	7788	8801	9643	10542	11485	12382	13299	14255	14925	15800	16695	17600	18583	19571
22	375	1928	3847	4791	5740	6729	7789	8802	9644	10543	11486	12383	13300	14256	14926	15801	16696	17601	18584	19572
23	376	1929	3848	4792	5741	6730	7790	8803	9645	10544	11487	12384	13301	14257	14927	15802	16697	17602	18585	19573
24	377	1930	3849	4793	5742	6731	7791	8804	9646	10545	11488	12385	13302	14258	14928	15803	16698	17603	18586	19574
25	378	1931	3850	4794	5743	6732	7792	8805	9647	10546	11489	12386	13303	14259	14929	15804	16699	17604	18587	19575
26	379	1932	3851	4795	5744	6733	7793	8806	9648	10547	11490	12387	13304	14260	14930	15805	16700	17605	18588	19576
27	380	1933	3852	4796	5745	6734	7794	8807	9649	10548	11491	12388	13305	14261	14931	15806	16701	17606	18589	19577
28	381	1934	3853	4797	5746	6735	7795	8808	9650	10549	11492	12389	13306	14262	14932	15807	16702	17607	18590	19578
29	382	1935	3854	4798	5747	6736	7796	8809	9651	10550	11493	12390	13307	14263	14933	15808	16703	17608	18591	19579
30	383	1936	3855	4799	5748	6737	7797	8810	9652	10551	11494	12391	13308	14264	14934	15809	16704	17609	18592	19580
31	384	1937	3856	4800	5749	6738	7798	8811	9653	10552	11495	12392	13309	14265	14935	15810	16705	17610	18593	19581
32	385	1938	3857	4801	5750	6739	7799	8812	9654	10553	11496	12393	13310	14266	14936	15811	16706	17611	18594	19582
33	386	1939	3858	4802	5751	6740	7800	8813	9655	10554	11497	12394	13311	14267	14937	15812	16707	17612	18595	19583
34	387	1940	3859	4803	5752	6741	7801	8814	9656	10555	11498	12395	13312	14268	14938	15813	16708	17613	18596	19584
35	388	1941	3860	4804	5753	6742	7802	8815	9657	10556	11499	12396	13313	14269	14939	15814	16709	17614	18597	19585
36	389	1942	3861	4805	5754	6743	7803	8816	9658	10557	11500	12397	13314	14270	14940	15815	16710	17615	18598	19586
37	390	1943	3862	4806	5755	6744	7804	8817	9659	10558	11501	12398	13315	14271	14941	15816	16711	17616	18599	19587
38	391	1944	3863	4807	5756	6745	7805	8818	9660	10559	11502	12399	13316	14272	14942	15817	16712	17617	18600	19588
39	392	1945	3864	4808	5757	6746	7806	8819	9661	10560	11503	12400	13317	14273	14943	15818	16713	17618	18601	19589
40	393	1946	3865	4809	5758	6747	7807	8820	9662	10561	11504	12401	13318	14274	14944	15819	16714	17619	18602	19590
41	394	1947	3866	4810	5759	6748	7808	8821	9663	10562	11505	12402	13319	14275	14945	15820	16715	17620	18603	19591
42	395	1948	3867	4811	5760	6749	7809	8822	9664	10563	11506	12403	13320	14276	14946	15821	16716	17621	18604	19592
43	396	1949	3868	4812	5761	6750	7810	8823	9665	10564	11507	12404	13321	14277	14947	15822	16717	17622	18605	19593
44	397	1950	3869	4813	5762	6751	7811	8824	9666	10565	11508	12405	13322	14278	14948	15823	16718	17623	18606	19594
45	398	1951	3870	4814	5763	6752	7812	8825	9667	10566	11509	12406	13323	14279	14949	15824	16719	17624	18607	19595
46	399	1952	3871	4815	5764	6753	7813	8826	9668	10567	11510	12407	13324	14280	14950	15825	16720	17625	18608	19596
47	400	1953	3872	4816	5765	6754	7814	8827	9669	10568	11511	12408	13325	14281	14951	15826	16721	17626	18609	19597
48	401	1954	3873	4817	5766	6755	7815	8828	9670	10569	11512	12409	13326	14282	14952	15827	16722	17627	18610	19598
49	402	1955	3874	4818	5767	6756	7816	8829	9671	10570	11513	12410	13327	14283	14953	15828	16723	17628	18611	19599
50	403	1956	3875	4819	5768	6757	7817	8830	9672	10571	11514	12411	13328	14284	14954	15829	16724	17629	18612	19600
51	404	1957	3876	4820	5769	6758	7818	8831	9673	10572	11515	12412	13329	14285	14955	15830	16725	17630	18613	19601
52	405	1958	3877	4821	5770	6759	7819	8832	9674	10573	11516	12413	13330	14286	14956	15831	16726	17631	18614	19602
53	406	1959	3878	4822	5771	6760	7820	8833	9675	10574	11517	12414	13331	14287	14957	15832	16727	17632	18615	19603
54	407	1960	3879	4823	5772	6761	7821	8834	9676	10575	11518	12415	13332	14288	14958	15833	16728	17633	18616	19604
55	408	1961	3880	4824	5773	6762	7822	8835	9677	10576	11519	12416	13333	14289	14959	15834	16729	17634	18617	19605
56	409	1962	3881	4825	5774	6763	7823	8836	9678	10577	11520	12417	13334	14290	14960	15835	16730	17635	18618	19606
57	410	1963	3882	4826	5775	6764	7824	8837	9679	10578	11521	12418	13335	14291	14961	15836	16731	17636	18619	19607
58	411	1964	3883	4827	5776	6765	7825	8838	9680	10579	11522	12419	13336	14292	14962	15837	16732	17637	18620	19608
59	412	1965	3884	4828	5777	6766	7826	8839	9681	10580	11523	12420	13337	14293	14963	15838	16733	17638	18621	19609
60	413	1966	3885	4829	5778	6767	7827	8840	9682	10581	11524	12421	13338	14294	14964	15839	16734	17639	18622	19610
61	414	1967	3886	4830	5779	6768	7828	8841	9683	10582	11525	12422	13339	14295	14965	15840	16735	17640	18623	19611
62	415	1968	3887	4831	5780	6769	7829	8842	9684	10583	11526	12423	13340	14296	14966	15841	16736	17641	18624	19612
63	416	1969	3888	4832	5781	6770	7830	8843	9685	10584	11527	12424	13341	14297	14967	15842	16737	17642	18625	19613
64	417	1970	3889	4833	5782	6771	7831	8844	9686	10585	11528	12425	13342	14298	14968	15843	16738	17643	18626	19614
65	418	1971	3890	4834	5783	6772	7832	8845	9687	10586	11529	12426	13343	14299	14969	15844	16739	17644	18627	19615
66	419	1972	3891	4835	5784	6773	7833	8846	9688	10587	11530	12427	13344	14300	14970	15845	16740	17645	18628	19616
67	420	1973	3892	4836	5785	6774	7834	8847	9689	10588	11531	12428	13345	14301	14971	15846	16741	17646	18629	19617
68	421	1974	3893	4837	5786	6775	7835	8848	9690	10589	11532	12429	13346	14302	14972	15847	16742	17647	18630	19618
69	422	1975	3894	4838	5787	6776	7836	8849	9691	10590	11533	12430	13347	14303	14973	15848	16743	17648	18631	19619
70	423	1976	3895	4839	5788	6777	7837	8850	9692	10591	11534	12431	13348	14304	14974	15849	16744	17649	18632	19620
71	424	1977	3896	4840	5789	6778	7838	8851	9693	10592	11535	12432	13349	14305	14975	15850	16745	17650	18633	19621
72	425	1978	3897	4841	5790	6779	7839	8852	9694	10593	11536	12433	13350	14306	14976	15851	16746	17651	18634	19622
73	426	1979	3898	4842	5791	6780	7840	8853	9695	10594	11537	12434	13351	14307	14977	15852	16747	17652	18635	19623
74	427	1980	3899	4843	5792	6781	7841	8854	9696	10595	11538	12435	13352	14308	14978	15853	16748	17653	18636	19624
75	428	1981	3900	4844	5793	6782	7842	8855	9697	10596	11539	12436								





## Yukong Limited

(Incorporated in the Republic of Korea with limited liability)

### Notice

to the holders of the outstanding

**U.S. \$20,000,000 3 per cent.  
Convertible Bonds due 2001**

of

## Yukong Limited

(the "Bonds" and the "Company" respectively)

NOTICE IS HEREBY GIVEN to the holders of the Bonds that as a result of the grant by the Company to holders of its shares and to employees of rights to subscribe for up to 8,163,000 shares of common stock of the Company, the existing Conversion Price per share of common stock of the Company has, pursuant to the provisions of the Trust Deed constituting the Bonds, been adjusted from \$434.470 to \$434.158 with effect from 20th March, 1995 (the date of resolution of the Board of Directors of the Company authorising the above grant) to \$433.252 with effect from 5th May, 1995 (the day after the record date in respect of the above grant).

14th June, 1995

Yukong Limited

### INTERSHARE (EN LIQUIDATION)

Société d'investissement à Capital Variable à participation multiples  
47, Boulevard Royal, L-2449 Luxembourg

#### AVIS AUX ACTIONNAIRES DE INTERSHARE (EN LIQUIDATION)

Il est porté à la connaissance des actionnaires de INTERSHARE (en liquidation) que la liquidation de la Sicav a été déclarée le 8 juin 1995. Les actionnaires qui n'ont pas présenté leurs actions au remboursement lors de l'assemblée de clôture du 9 juin 1995 sont invités à présenter leurs actions en vue de leur remboursement au siège social de la société dans un délai de six semaines à dater de la clôture de la liquidation soit jusqu'au 24 juillet 1995. Les sommes restant dues aux actionnaires n'ayant pas présenté leurs actions au remboursement dans le délai mentionné ci-dessus seront déposées auprès de la Caisse de Consignation.

Luxembourg, le 12 juin 1995

Le Liquidateur



## The Chase Manhattan Corporation

U.S. \$400,000,000

Floating Rate Subordinated Notes due 2009

For the three months 14th June, 1995 to 14th September, 1995 the Notes will carry an interest rate of 6.1875% per annum with a coupon amount of U.S. \$158.13 per U.S. \$10,000 Notes, payable on 14th September, 1995.

Bankers Trust  
Company, London

Agent Bank

### SCI TECH

16, avenue Marie-Thérèse  
L-2132 Luxembourg

R.C. Luxembourg B 20.058

We have the pleasure of inviting the shareholders to attend the Annual General Meeting of the Shareholders, to be held at 58, bd Grande-Duchesse Charlotte, L-1330 Luxembourg, on 30 June 1995 at 3.00 pm.

#### AGENDA

1. Submission of the reports of the Board of Directors and of the Auditors;
2. Approval of the Statement of Assets and Liabilities as at 31 March 1995 and of the Statement of Operations for the year ended 31 March 1995;
3. Allocation of the net results;
4. Discharge to the Directors;
5. Election or re-election of Directors and of the Auditors;
6. Miscellaneous.

The shareholders are advised that no quorum for the items of the agenda is required, and that the decisions will be taken at a simple majority of the shares present or represented at the meeting. A shareholder may act by proxy.

The Board of Directors



## U.S. Industries, Inc.

has demerged from

## Hanson PLC

The undersigned acted as financial advisors to U.S. Industries, Inc. and Hanson PLC in this transaction.

### Goldman, Sachs & Co.

### Smith Barney Inc.

June 1, 1995

### ALCATEL ALSTHOM

COMPAGNIE GÉNÉRALE D'ÉLECTRICITÉ

Corporation organized under French Law (Société Anonyme)

Capital: French Francs 5,961,704,720

Head Office: 34, rue de Belfort - 75003 PARIS

Registered Head Office: PARIS B 542 019 008

#### SECOND NOTICE

Due to the failure to reach the requested quorum for the General Meeting of the holders of 80% of the 1000 Series of FRF 500 nominal value issued by ALCATEL ALSTHOM COMPAGNIE GÉNÉRALE D'ÉLECTRICITÉ convened on June 8, 1995 the holders of these bonds are convened to a new General Meeting to be held on 14th June 1995 at 10.00 AM (Paris time) at the offices of the former General Meeting, namely:

Board of Directors' Report

- Approval of the decisions proposed to the Mixed Meeting (Ordinary and Extraordinary) of shareholders, authorizing the board:
- to issue shares possibly with equity warrants
- to issue equity warrants
- to issue bonds with equity warrants
- to issue shares on presentation of securities issued by companies in which ALCATEL ALSTHOM holds directly or indirectly more than half of the capital stock
- to issue shares reserved to members of a company saving scheme
- to use, in case of public offering to purchase or exchange shares, the authorizations given to it in order to raise the capital.

Decision on the method of recording the documents of the General Meeting. In order to permit the bondholders to attend, or to be represented at the meeting, the Bonds or their deposit receipts must be deposited at least five days before the date fixed for the meeting, with one of the banks having participated in the placement of these Bonds and from whom problem or admission cards can be requested. No quorum is required for this meeting.

The Board of Directors

## Sun slashes dividend and announces broad shake-up

By Richard Waters  
in New York

The prolonged squeeze on US oil refining margins forced Sun Co., the country's biggest independent refining and marketing company, to slash its annual dividend and announce a broad cost-cutting programme yesterday.

The dividend cut, to \$1.00 from \$1.80 last time, will save the company about \$85m in cash a year.

A plan to cut staff by 800, along with other expense reductions, is intended to save a further \$110m a year.

The stock market reacted negatively to the news, marking down the shares by 12 per cent yesterday morning, to \$29.

Mr Robert Campbell, chairman and chief executive, said: "We maintained [the previous] dividend level in anticipation that market conditions would

right themselves shortly and financial performance would improve, but we can no longer wait for that to happen."

It would be a "risky strategy" to assume that the pressure on refining margins will ease soon, he said.

The company's shareholders will be able to opt for a new class of share under which they can continue to receive a \$1.80 dividend for the next three years. However, they will have to accept other restrictions as a result.

Sun said the partial exchange offer would apply to 25m shares, or nearly a quarter of the total.

The new class of preference share, which is redeemable into ordinary shares, will have a ceiling price of \$40 and carry only half the voting rights of ordinary shares.

As part of the overhaul, the Philadelphia-based company said it would split its busi-

nesses into eight separate operating units.

Sun operates 4,000 retail outlets in the north-east of the US under the Sunoco brand name, and owns five US refineries. It also sells lubricants and petrochemicals worldwide.

The company spun off its US exploration and production operations in 1988, but continues to produce oil and gas internationally, mainly in the North Sea.

Sun also outlined plans for the first \$635m of the \$700m it is due to receive from the sale of its 55 per cent interest in Suncor, a Canadian subsidiary.

Some \$335m of the cash will be used to repay debt, while about \$200m will be used to mount an auction to buy back 6.4m of the company's shares. Some \$100m will be set aside for a possible further share repurchase programme.

## Mexican media group agrees loan restructure

By Daniel Dornbey  
in Mexico City

Grupo Televisa, Mexico's dominant media group, has reached an agreement with Banamex, the country's largest bank, to restructure a loan of 3.4bn pesos (\$541m) that initially was due in August 1996.

The loan's maturity will be extended to 2000 and its interest rate increased from the current level, which was agreed before Mexico's economic crisis pushed rates above 50 per cent.

"This agreement gives Televisa some breathing space," said Mr Jorge Sanchez, an analyst with Vector, a Mexico City stockbroker.

Banamex will benefit from the increase in interest paid on one of its largest corporate loans. The rate of 16 per cent payable on the Televisa loan until now compares with current interbank interest rates of more than 53 per cent.

"This agreement is much more favourable to Banamex than to Televisa," said an analyst. "Before, Banamex was losing money on this loan."

Until August 1996, the rate will be fixed by the average of interbank interest rates and the 16 per cent payable on the loan until now. From August 1996 to August 1997, the rate will shift up to the monthly interbank rate plus an extra 1.25 per cent, and from August 1997 until the loan's maturity date it will be equivalent to the most favourable rate for equivalent corporate loans.

This year, Televisa's advertising sales, its most important source of income, are expected to drop by between 10 and 25 per cent in real terms, as even big advertisers cut back on expenditure. Total sales for 1994 were \$1.9bn for the television, magazine and entertainment company.

The company is also waiting for a decision from Mexico's competition commission on a proposed \$211m sale of a minority stake in its cable television operator.

## Amoco to retail petrol in Poland

By Christopher Bohinski  
in Warsaw

Amoco, the US oil and gas company, is expanding into petrol retail operations in Poland as the first step in a strategy aimed at developing new retail markets in eastern Europe, China, Russia and Mexico.

The group, which has concentrated its oil refining and petrochemical operations in North America, said it planned to open its first Polish stations next year and build 150 in the country over the next decade.

The stations, costing about \$750,000 each - exclusive of the price of the land - would be supplied from local refineries.

The Polish government has still to take long-delayed decisions on the privatisation of the country's oil refining and petrol distribution sector.

Flock and Gdansk, the two main refineries, are embarking on modernisation programmes worth more than \$1.5bn.

Under preliminary government plans, they are to be merged with CPN, the state-owned petrol distribution network. Shares in both refineries would then be offered separately to strategic investors.

Yesterday, Amoco said it would "consider the possibilities" when the refineries were put up for privatisation.

Statpol of Norway and Neste of Finland already have 11 petrol stations each in Poland; Conoco of the US has nine.

Esso and Shell have six each and Aral of Germany, four. Texaco is about to start its own petrol station building programme.

There are nearly 1,400 outlets and more than 3,000 stations which have been built by local private operators in the past five years.

## UDI acquires Flair

By Robert Gibbons  
in Montreal

United Dominion Industries, 40 per cent held by Canadian Pacific, has completed its acquisition of Flair, a leading US manufacturer of filtration equipment, for US\$208m. It plans to spend up to \$700m on further acquisitions in the next few years.

UDI, which earned US\$62m, or \$1.55 a share, on revenues of \$2.04bn last year, does most of its business in the US and overseas.

UDI's industrial group makes a range of products from com-

paction equipment to pumps. The company owns Litvin, the oil and petrochemical engineer, and operates a diversified construction product division. It moved out of US machine tools several years ago.

However, UDI remains sensitive to the economic cycle and some analysts say future acquisitions would only offset weakness in existing businesses if the North American slowdown proves protracted.

Flair has annual sales of \$200m and is profitable. Its products are distributed worldwide by Ingersoll-Rand, the US industrial equipment group.

## Canadian bank in Mexico

By Robert Gibbons

National Bank of Canada has linked up with Confa, a mid-sized Mexican bank, to provide its business customers with access to Mexican banking services. Confa's Mexican clients will get access to the Canadian market.

Confa is a subsidiary of Abaco Grupo Financiero and National's customers will

also get access to Abaco's brokerage, foreign exchange, leasing and insurance services.

National Bank opened a representative office in Mexico City a year ago. The three biggest Canadian banks have representative offices there, and Toronto Dominion has just reopened an office after a decade's absence.

### NOTICE TO THE HOLDERS OF THE OUTSTANDING

U.S. \$100,000,000 2 1/2% Convertible Bonds 1999

(the "Bonds")

(the "Company")

EIDEN SAKAKIYA CO., LTD.

(formerly EIDENSHA CO., LTD.)

(the "Company")

At the Ordinary General Meeting of Shareholders of the Company held on 13th June, 1995 a resolution was adopted to amend the Company's Articles of Incorporation so as to change the Company's financial year-end from 20th March to 31st March. As a result of the change, the Company will have a six month and 10 day financial period running from 21st March, 1995 until 30th September, 1995, a six-month financial period running from 1st October, 1995 until 31st March, 1996 and thereafter its financial year will run from 1st April to 31st March. In addition, the record dates for the payment by the Company of annual cash dividends and interim dividends will become 31st March and 30th September, respectively, in each year.

- (1) The definition of "Dividend Accrual Period" in Condition 5(B)(ii) from "a six month period ending on 20th March or 20th September" to "the six-month and 10 day period ending 30th September, 1995 and thereafter a six-month period ending on 31st March or 30th September in a year"; and
- (2) Condition 5(B)(iii) to provide that any Bondholder who converts his Bonds(s) on or after (a) 1st October, 1995 and during the period from and including 1st October and to and including 30th March of the following year or during the period from and including 1st April and to and including 30th September of the same year will receive an amount in respect of interest accrued on such Bonds(s) since the Interest Payment Date (as defined in Condition 3) last preceding the relevant Conversion Date (as defined in Condition 3(B)(i)) to the 30th September (being interest in respect of a 10-day period) or, as the case may be, the 31st March (being interest in respect of an 11-day period) last preceding such Conversion Date. Payment of such amount will be made on conversion of such Bonds(s) through the Custodian's Agent in Japan to or in the order of such Bondholder.

No amendments have been made in relation to the conversion of Bonds where the Conversion Date falls during the ten days ending 30th September or during the eleven days ending 31st March. Thus, after 30th September, 1995, shares issued upon such conversion will be entitled to the full six-month dividend (if such is paid) for the period commencing on 1st April immediately preceding and ending on each 30th September or commencing on 1st October immediately preceding and ending on each 31st March despite the fact that interest for the full six-month period ending on 30th September, or, as the case may be, 31st March, last preceding such 30th September or 31st March, as the case may be, is also payable on the Bonds so converted.

The foregoing amendments became effective as of 13th June, 1995. Copies of the Trust Deed and the first supplemental trust deed are available for inspection at the specified offices of the Paying and Conversion Agents and the principal office of the Trustee listed below.

The Tokyo-Mitsubishi Bank, Limited  
One Exchange Square, London EC2A 2EH  
Fujitsu Bank (Luxembourg) S.A.  
Centre Financier, 29, Avenue de la Poste-Neuve, L-2221 Luxembourg  
Morgan Guaranty Trust Company of New York  
15 Avenue des Arts, B-1040 Brussels  
The Fuji Bank and Trust Company  
Two World Trade Center, 31st Floor, New York, N.Y. 10048  
EIDEN SAKAKIYA CO., LTD.  
Shoichi Okajima  
President and Representative Director

Dated: 14th June, 1995

### NOTICE TO THE HOLDERS OF

THE MITSUBISHI BANK, LIMITED

(the "Bank")

U.S. \$100,000,000 2 1/2% Convertible Bonds due 2000

U.S. \$300,000,000 1 1/2% Convertible Bonds due 2002

U.S. \$300,000,000 3 1/4% Convertible Bonds due 2004

In accordance with Clause 6(B) of the Trust Deeds dated 25th July, 1985, 24th August, 1987 and 25th April, 1989, between Morgan Guaranty Trust Company of New York, as trustee, and the Bank, as issuer, constituting each of the above-captioned Bonds and Condition 14 of Terms and Conditions of the Bonds contained therein, we hereby give you notice of the proposed merger by the Bank with The Bank of Tokyo, Ltd., a Japanese corporation, and its related information as follows:

1. The date on which the merger is to be submitted to the shareholders of the Bank for approval: 29th June, 1995; and
2. The date on which the merger is expected to become effective: The merger is expected to be consummated on 1st April, 1996 and finally to become effective upon its entry into the Commercial Register thereafter.

The Bank will be the surviving entity in the merger and the holders of the Shares of the Bank will not be entitled to exchange their Shares for any securities or other property as a result of the merger. There will be no adjustment to the Conversion Price of each of the Bonds due to the proposed merger.

14th June, 1995

THE MITSUBISHI BANK, LIMITED

### ITOCHU CORPORATION

To the Holders of the Bearer Depositary Receipts

Notice is hereby given that the 71st Ordinary General Meeting of Shareholders of Itochu Corporation will be held at 10.00 a.m. on 29th June, 1995, at the Osaka Head Office of the company located at 1-3 Kyurakomachi, 4-Chome, Chuo-Ku, Osaka. Notice of convening of the meeting is available at the Custodian's Office, Hambro Bank Ltd., 41 Tower Hill, London EC3N 4HA, U.K. and Banque Internationale à Luxembourg S.A., 2 Boulevard Royal, Luxembourg.

Business Operations and Results for 1994/1995  
Fiscal Year (ended 31st March, 1995)

In Fiscal 1995, ended March 31, 1995, investment in public works and housing helped to support the Japanese economy in the first half of the period. Starting in the summer, personal consumption began to revive under the influence of tax cuts and unusually hot weather. A long decline in capital investment showed signs of levelling off, but the amount of investment remained low. From the summer onward, Japanese exports rose on the strength of favourable economic conditions overseas. At the same time, imports to Japan, especially of manufactured goods, increased even faster than exports. As a result, Japan's current account began to show a deficit during the period, although it was still large in absolute terms.

In late June 1994, the value of the U.S. Dollar dropped below 100 Yen for the first time in the postwar era. Since then, the Dollar has repeatedly fallen to new record lows against the Yen, resulting in a remarkably weak Dollar and strong Yen to March 1995. Furthermore, the Russian ruble collapsed on January 17, 1995 caused huge losses of life and property. Under these circumstances, economic conditions remained averse, leaving the Japanese people with an uneasy feeling about their employment.

In overseas developments, the U.S. economic expansion stayed on track, led by increases in personal consumption and capital investment. There were signs, however, that excessive interest rate hikes began to slow down the economy in early 1995. In Europe, the U.K. continued to grow at a healthy pace. Recoveries centered on exports and capital investment got under way in Germany and France, but unemployment generally remained high. Most Asian countries maintained high rates of economic growth throughout the period. China in particular was on the verge of overheating and was forced to tighten credit. Other notable milestones during Fiscal 1995 included the election of the Korean President, the election of Nelson Mandela in the Republic of South Africa, the U.S. congressional election, progress toward peace in the Middle East and the Asia-Pacific Economic Cooperation (APEC) declaration on trade and investment liberalization.

In this business environment, Itochu started a new midterm operational plan called "Global 96", which is aimed at transforming the company into a "globally integrated corporation" by the 21st century. The plan will cover the three fiscal years from 1995 to 1997. We are also implementing a variety of measures to expand our earnings capability and prepare for the future.

To expand earnings, Itochu is stepping up its investment in the information and multimedia sectors, where rapid growth is expected. In concrete terms, we have established a joint venture with Toshiba Corporation, Telex Japan Inc. and U.S. West, Inc. to manage a nationwide cable television network in Japan. Itochu has also begun a personal handyphone system business and is selling significant minority stakes in this project in an effort to make it a major pillar in the company's earnings structure.

Itochu has expanded imports of manufactured goods to Japan while strengthening its overseas production bases. We have established joint ventures in the rapidly growing countries of Asia, particularly China, to produce and process clothing, food, processed paper goods, automobile parts and building materials for export to Japan.

Japan's price-conscious, individualistic, diverse consumers have brought about far-reaching changes in the nation's distribution system. Itochu has dealt with these changes by strengthening its distribution functions. In the fields of clothing and foods, which are closely tied to the retail market, Itochu has cooperated with a leading retailer to establish a distribution centre that is equipped with an advanced information system.

Itochu donated money and relief materials to people affected by the Hiroshima earthquake. We also contributed to Kobe's recovery by giving our full support to employees who participated in volunteer activities there.

Unusually hot summer helped to boost Itochu's domestic transactions in foodstuffs and foods in Fiscal 1995, but Japan's sluggish economy resulted in lower machine, metals and construction transactions. Export transactions fell because large-scale plant exports to 88 existing contracts had already peaked. Lower peak and automobile exports to Europe and North America were likewise hit. In contrast, the company's exports of textiles, metals and paper pulp rose, as did overseas transactions in precious metals. As a result of these factors, total overseas transactions in Fiscal 1995 were 15,942.4 billion Yen, down 1.2 percent (192.5 billion Yen) from the previous period.

Lower sales revenues were reflected in a 1.5 percent decline (by 3.4 billion Yen) in gross trading profit to 224.9 billion Yen. Owing to 3.4 billion Yen improvement in selling, general and administrative expenses, trading income edged down only 1.1 percent (by 0.4 billion Yen) to 40.2 billion Yen. Lower financial expenses and the company's sale of marketable securities resulted in recurring income of 36.6 billion Yen, up 19 percent (by 5.9 billion Yen) from the previous period.

Extraordinary items included loss incurred from reorganization and disposal of subsidiaries and affiliates and loss incurred from disposal of money funds in trust of 25.9 billion Yen, but these were partially offset by a gain on sales of investment securities of 12.2 billion Yen. The net result of extraordinary items was a loss of 13.7 billion Yen. Itochu's net income increased 7.4 billion Yen from the previous period to 9.4 billion Yen in Fiscal 1995.

Annual Report for Fiscal 1995 will be available at Hambro Bank Ltd. and Banque Internationale à Luxembourg S.A. by the end of July, 1995.

FINANCIAL TIMES WEDNESDAY JUNE 14 1995

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## INTERNATIONAL COMPANIES AND FINANCE

## NEC set to expand with new semiconductor plant

By Michio Nakamoto in Tokyo

NEC, the Japanese computer and electronics company, is considering building a new semiconductor plant in northern Japan at a cost of ¥500bn to ¥600bn (\$4.4bn to \$5.2bn).

Plans for the new facility, for the production of next-generation semiconductor chips, reflects strong demand for semiconductors worldwide. NEC had originally planned to build the plant in Yamagata, northern Japan, in 1991 with production commencing in 1993. However, the poor economic climate at the time forced it to postpone the plan.

Expectations for continuing growth in the semiconductor

market means that the climate for investment in capacity has changed dramatically. In the year just ended, NEC saw strong growth in semiconductor sales, to \$8.1bn, which it expects to increase this year to \$10bn.

The company's capital expenditure plans for semiconductor plants in the current year, at ¥150bn, are the highest in its history.

The new facility under consideration follows the group's decision last year to build a \$800m production facility in Scotland and expand its production site in California.

NEC has also just completed a \$1bn facility for the production of memory chips in Kyushu, in southern Japan.

Behind the confidence, NEC has for growth in its semiconductor business is the strength of the market, particularly in the US where the book-to-billings ratio - an indicator of demand for semiconductors - was the highest in a decade.

"The growing memory requirement of personal computers, the rapid development of multimedia, the revolution in networking and the more widespread use of semiconductor products have combined to create an across-the-board surge in demand," Mr Hajime Sasaki, NEC executive vice-president, said yesterday.

NEC expects strong demand for semiconductors to continue until the end of 1996.

## Connections lend appeal to Indonesia IPO

Bimantara Citra's part flotation is oversubscribed, write Manuela Saragosa and Louise Lucas

Mr Bambang Trihatmodjo, the second son of Indonesia's President Suharto, has had a hectic few weeks.

Since May 28, the usually publicity-shy 42-year-old has taken his company, Bimantara Citra - a broadcasting-to-infrastructure holding company - on a roadshow to Singapore, London, Edinburgh, New York, Hong Kong and Dallas, ahead of its initial public offering in Jakarta later this month.

Mr Bambang's trip was interrupted only once, when he made a short visit back to Jakarta on June 8 to attend his father's 74th birthday celebrations, forcing him to miss the company's presentations in Tokyo and Fort Lauderdale.

Today he returns to Jakarta, probably with some sense of success. According to Bimantara Citra's board of directors and Makindio, the managing underwriters, the 200m shares to be sold at between Rp1,100 and Rp1,500 (\$3.01 to \$4.75) each are already three to four times oversubscribed.

The shares represent 20 per cent of the company, and the price range puts Bimantara Citra on a price/earnings multiple of between 10 and 13.7 times 1995 earnings on a fully diluted basis, compared with about 15 for the Indonesian market.

An additional 50m shares will be issued by the founding members, if demand warrants it. The group has also pledged not to return to the market

telecommunications and media sectors.

According to Makindio's estimates for last year, some 35 per cent of Bimantara Citra's revenue came from broadcasting, while 22 per cent came from telecoms.

One of the holding company's units, Rima Graha Telekomindo, has a 45 per cent stake in Satelindo, an Indonesian satellite telecommunications company which competes with Indosat in providing international telephone services.

However, competition is limited to marketing techniques and does not extend to pricing. Satelindo also has a government licence to operate Indonesia's next generation of satellites, known as Palapa C.

The government did not call a tender when it awarded the Bimantara Citra unit the licence to set up Satelindo with the state-controlled companies Telkom and Indosat. This sparked speculation that Mr Bambang was given special treatment of the kind he may not see under a new president.

It is the kind of accusation which Mr Peter Gontha, commissioner at Bimantara Citra and an outspoken defender of Mr Bambang, abhors. He argues that, unlike some Indonesian companies, Bimantara Citra has always implemented the licences it has been awarded, be they for running a TV station or building a petrochemical plant.

"Bambang is committed to the development of Indonesia," he says. "Our partners are the

BIMANTARA CITRA: FINANCIAL PROJECTIONS (Rp bn)			
	Revenue	Net Income	Dividend (Rp)
1993	638.8	51.7	-
1994	844.4	54.9	-
1995	713.0	111.1	27
1996	855.0	154.7	38
1997	1,080.0	187.4	48
1998	1,272.0	238.7	64
1999	1,516.5	293.8	75
2000	1,747.2	388.9	92

Source: Makindio

with any cash calls for two years from the issue date.

Investor interest seems to suggest that few are perturbed by the company's political connections, which some analysts allege have helped Bimantara Citra win licences and contracts and could become problematic if President Suharto, now serving his sixth five-year term, steps down.

Bimantara Citra is jointly owned by Mr Bambang, who holds a 55 per cent stake; Mr Indra Rukmana, Mr Bambang's brother-in-law, who owns 20 per cent; and Mr Rosano Barak, Mr Peter Gontha and Mr Mohamed Tachir Sapie, long-time friends and business associates of Mr Bambang, who own 10 per cent, 5 per cent and 10 per cent, respectively.

Speaking at the Hong Kong leg of the roadshow, Makindio directors said appetite for the company had been strong across the globe, with European demand especially keen. They said that one UK investor placed an order of \$20m.

In Indonesia, whetting foreign investors' appetites has added significance because about 80 per cent of all trading is foreign-driven. Some 75 investors attended Bimantara Citra's Japanese roadshow, and twice as many turned up in Hong Kong, while in Singapore, Bimantara Citra attracted 200 potential investors.

Jakarta-based analysts say that in spite of the company's complicated and broad structure, which includes stakes of various sizes in 27 companies, investors are drawn to it because of its exposure to Indonesia's rapidly expanding

biggest companies: Mercedes-Benz, Nestlé. We have loans from foreign companies, Exim Bank, you go to Paribas, you go to Sumitomo, or Industrial Bank of Japan. These are all companies that extend loans to us. Don't they evaluate? Yes, they evaluate much deeper, they go all the way. I mean people have to give us credit for the professional management that we have put in place."

He also points to Bimantara Citra's flagship company, the Indonesian TV station RCTI, in which Bimantara has a 33.33 per cent stake, and which last year attracted 48 per cent of the country's gross TV advertising spending.

The company predicts growth of 17 per cent a year in advertising revenues at RCTI, in spite of growing competition from other private stations.

Mr Barak, Bimantara's vice-president, says the projection is low compared with historical growth rates of between 30 and 40 per cent. He notes that the advertising pie as a whole is growing in Indonesia. Advertising spending per capita stand at \$6 in Indonesia compared with \$13 in the Philippines, \$34 for Malaysia and \$215 for Singapore.

Bimantara's directors say 30 per cent of the funds raised through the IPO will go to the telecoms sector; 21 per cent is earmarked for strengthening working capital; 13 per cent for broadcasting; and the remainder will go into the automotive, finance, chemical and pipeline sectors.

Says one Jakarta-based foreign analyst: "It's worth a trade."

S.G. Warburg Group plc

## NOTICE OF ADJOURNED MEETING OF THE HOLDERS OF THE 6.5 PER CENT SUBORDINATED CONVERTIBLE BONDS 2008 OF S.G. WARBURG GROUP plc

NOTICE IS HEREBY GIVEN that the meeting of the holders of the 6.5 per cent Subordinated Convertible Bonds 2008 (the "Bonds") of S.G. Warburg Group plc (the "Company"), constituted by a trust deed (the "Trust Deed") dated 4th August, 1993 made between the Company and The Law Debenture Trust Corporation plc, is postponed to 10.00 a.m. (London time) on 14th June, 1995 at 10.00 a.m. (London time) to consider and, if thought fit, pass the Resolution set out below, which will be proposed as an Extraordinary Resolution in accordance with the provisions contained in the Trust Deed. The purpose of the Extraordinary Resolution is to approve the implementation of the early redemption proposal and the cancellation of the conversion rights attaching to the Bonds described below.

It is noted that the Bondsholders agreeing that the conversion rights attaching to the Bonds shall be cancelled as from the date of business in London on 29th June, 1995, it is proposed to repay the Bonds in full at 100 per cent, of their principal amount (the "Repayment Price") on or before the date of 14th June, 1995 and the date upon which the Bonds are repaid following the date on which the sale of the investment banking business of the Company is completed, and the date upon which the Bonds are repaid following the date on which the sale of the investment banking business of the Company is completed, and the date upon which the Bonds are repaid following the date on which the sale of the investment banking business of the Company is completed.

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## COMPANY NEWS: UK

First reduction in 39 years after £91.4m restructuring charge  
**Northern Foods falls to £16m**By Frederick Oram,  
Consumer Industries Editor

Northern Foods, yesterday reported its first profits reduction in 39 years as a public company as cost pressures and changing consumer patterns revealed problems across its businesses.

Pre-tax profits for the year to March slumped to £16.4m from £157.3m. A £91.4m charge for restructuring many of its operations, announced in March, accounted for some of the setback. Operating profits fell to £136.4m from £178.8m.

"These are extremely disappointing results," Mr Christopher Haskins, chairman, said. But the company was confident the restructuring, involving the loss of 3,500 jobs, would cut costs. And trading in the first two months of this year was "mildly encouraging".

However, he warned only some of the cost savings totaling £90m up to March 1998 would flow through to pre-tax profits because of continuing margin pressure.

In contrast, Unigate, which reported on Monday, pushed operating profits ahead with a sharp rise in fresh food profits offsetting a modest decline in dairy.

Northern's dairy profits fell 36 per cent to £57.4m as its margin fell from 9 per cent to 6 per cent. Its doorstep deliveries of milk fell 12 per cent and margins remained under pressure from higher costs.

Under its restructuring, Northern is cutting its glass bottling capacity by 40 per cent by 1997. It has closed three plants in the past year and more closures will be announced this summer.

Lex, Page 16



Christopher Haskins: extremely disappointing results

**Marshall's advances 39% but cautious**

Pre-tax profits of Marshall's, the West Yorkshire-based building materials group, rose by 39 per cent from £20.4m to £28.5m in the 12 months to March 31, writes Andrew Taylor.

Trading, however, had become more difficult as the UK housing market has

declined. Profits growth as a result was likely to be more modest in the current year, cautioned Mr Andrew Marshall, chairman. He was particularly concerned about brick sales, which had fallen by about 12 per cent in volume during April and May compared with the same two

months last year.

About a quarter of group turnover including repairs and maintenance generated by the UK and US housing market which also has been suffering of late. The outlook in the UK was much better for concrete and stone products.

**CE Heath may float computer services**By Ralph Atkins,  
Insurance Correspondent

C.E. Heath, the insurance broker, said yesterday that it might consider floating or demerging its successful computer services division.

Mr Peter Presland, chief executive, said there were no immediate plans but the creation of a holding company for the division meant the group "has some flexibility in that area".

His comments came as Heath announced pre-tax profits of £19.1m (£30m) for the year to March 31 against a restated £3.4m struck after exceptional charges of £26.5m. The result reflected losses at Premium Search, its new direct insurance broking service, and reduced profits from Australian underwriting.

There was a rise in operating profits in computer services from £5.3m to £8.4m. The group reported "sound" performances from both Peterborough Software, which specialises in human resource management software, and Datastore which sells software systems to insurance companies. The two could be worth £65m in total.

However, there were tough trading conditions in insurance broking, particularly UK retail operations where brokerage revenues fell by 8 per cent. Revenues from personal financial services fell 15 per cent. It made an undisclosed loss in this area, blaming adverse publicity over financial services and pension sales.

**Severn Trent splits the spoils in £174m package**

By Peggy Hollinger

A storm was brewing yesterday as Severn Trent unveiled a £174m (£273m) five-year shareholder and customer benefits package which came under almost immediate attack from the region's water consumer watchdog.

Announcing lower 1995 pre-tax profits of £287.5m profits after £55m restructuring charges Severn Trent said it would distribute the benefits of efficiency savings achieved since privatisation equally to customers and shareholders.

Domestic customers are to receive £30 off the average annual bill of £180 over the next five years - £4 this year

and £6.50 in each of the following four - at a total cost of £87m. Shareholders will also receive £87m through an annual special dividend of 3.84p over the same period.

Mr Clive Wilkinson, chairman of the Central Customer Service Committee, the consumer arm of the Office of Water Services, said yesterday that customers deserved all the benefits of efficiency savings.

They had suffered a 70 per cent increase in prices since privatisation, he said, while investors had enjoyed substantial returns. "Sadly, it seems the shareholder gets the big bucks and the customer the loss change."

- Mr Vic Cocker, Severn's

chief executive, dismissed Mr Wilkinson's claims and said Ofwat had been consulted on the division of savings.

"At the end of the day, the water licence says 100 per cent of these benefits belong to shareholders," he said. "Giving them 50 per cent seems to be a good deal."

Water and sewerage increased operating profits from £224.6m to £262.6m before exceptional costs. The improvement was achieved by holding cost increases to 1.2 per cent and a small rise in water consumption from larger commercial users. Biffa, the waste management business, increased operating profits by 22.5 per cent to £17.4m.

**Post Office rises to record £472m**

By Alan Cane

The Post Office yesterday declared record pre-tax profits of £472m (£741m) for 1994-95, 54 per cent ahead of last year's record £306m. It is the 19th year in succession in which the state-owned group has operated without subsidy.

However the figures were accompanied by a warning from Mr Michael Heron, chairman, that the Post Office needed more freedom to respond to competition by investing in areas adjacent to its traditional businesses.

Developments in communications technology and expansion by overseas postal administrations meant that the

group's commercial situation was fragile.

He gave as an example an office the group opened last year in Manhattan, New York's financial district, which was already turning over \$10m annually delivering mail to Europe through the UK.

Mr Bill Cockburn, chief executive, said: "The pace of change is remorseless. Today's success will only be repeated tomorrow with the freedom to develop and invest in new market opportunities, take commercial risks and collaborate with new partners in the private sector."

Turnover rose 5.56 per cent and the group surpassed commercial targets set by the government.

**ABN hires ex-Barings employees**

ABN Amro of the Netherlands has given new impetus to its investment banking expansion by hiring derivatives specialists formerly employed by Barings, the investment bank, and appointing a senior executive from James Capel, the stockbroker, writes Nicholas Denton.

A derivatives joint venture managed by Barings employees and owned by Abbey National has lost all its staff of more than 30 following the collapse of Barings.

Barings said the departures did not affect its business because Abbey National had been assuming full control of the joint venture. Abbey said it had seconded about 10 employees to maintain ongoing business.

Meanwhile ABN Amro Hoare Govett, the bank's London-based investment banking subsidiary, said it had appointed a new global head of sales: Mr Bob Benton, formerly managing director of James Capel, number three in the stockbroker's hierarchy.

The appointments are part of ABN Amro's effort to integrate a diverse portfolio of securities operations recently expanded by its acquisition of Alfred Berg.

**British Land net assets static**

British Land, the property investment company, achieved only a marginal increase in net assets per share in the year to the end of March, despite enlarging its property portfolio by more than 50 per cent, writes Simon London.

Net assets advanced by less than 1 per cent to 421p from a restated 418p. The positive impact of acquisitions was offset by additional borrowing and the issue of new shares in March, when the company raised £210m through a placing and open offer.

During the year British Land expanded its portfolio by £1.2bn to £3.4bn (£5.33bn). In addition to acquiring properties valued at £300m, the company bought out Mr George Soros's Quantum Fund from their £500m joint venture.

In March it acquired a half share in Broadgate Properties, which owns the £1bn Broadgate office complex in the City of London. The company remains willing to buy out the remainder of Broadgate Properties if an agreement could be reached with bank creditors to Rosehaugh.

## RESULTS

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current payment (p)	Date of payment	Dividends	Total for year	Total last year
Aztec Group	Yr to Mar 31	90.5 (61.5)	3.9 (3.87)	12.5 (12.4)	2.1	Aug 31	2	3.1
Bertram	Yr to Dec 31	2.16 (1.52)	4.41 (1.34)	16.99 (4.76)	4 SS	July 21	2.5	2.5
British Land	Yr to Mar 31	191.21 (155.1)	48.1 (53.9)	8.5 (11.5)	5.48	-	5.08	8.12
British Thomson	Yr to Mar 31	10 (10.3)	0.857 (2.1)	2.9 (11.4)	1	Sept 15	3.5	2
BSG	Yr to Mar 31	294 (258)	14.1 (8.06)	34.7 (24)	13.25	July 28	12	15.5
DBS II	Yr to Mar 31	55.5 (50.6)	2.25 (1.14)	48.5 (24.5)	12	-	10	12
Elliot (B)	Yr to Mar 31	104 (86.6)	4.25 (2.81)	8.84 (8.72)	1.5	Aug 1	1	2.5
Ernst & Young	6 mths to Mar 31	21.8 (16.4)	4.02 (4.78)	11.5 (15.9)	1.5	July 27	1.35	5.9
Great Portland	Yr to Mar 31	30.69 (83.7)	53.1W (24.54)	12.7 (5.5)	5.85	-	9.75	8
Huddell & Sons	Yr to Mar 31	30.4 (30.3)	0.837 (0.832)	8.2 (8)	2	Oct 2	1.5	3
Heath	6 mths to Mar 31	17.1 (14.4)	1.85 (0.82)	1.53 (0.78)	0.4	Oct 3	0.275	1.15
Heath (C)	Yr to Mar 31	172 (175)	19.1 (3.84)	15.9 (13)	11	July 28	11	16
WFP Ltd	Yr to Mar 31	150 (121)	16.64 (15W)	29.9 (34.5)	5.2	Sept 15	4.75	8.8
Marshall	Yr to Mar 31	223.5 (191.5)	23.5 (20.4W)	13.5 (8.62)	3.5	Oct 2	5	4.25
Marshall Thompson	Yr to Mar 25	153.4 (142.8)	24.6 (23.3)	20.96 (18.21)	4.8	Aug 5	4.36	5.96
Monmouth Estates	Yr to Mar 31	17.25 (14.1)	9.32 (7.24)	138.6 (105.6)	15	Aug 14	12	27
Northern Foods	Yr to Mar 31	1,971 (2,049)	16.44 (157.2)	0.1 (20.51)	5.3	Sept 22	5.3	8.8
Osborne	Yr to Mar 31	13.6 (14.7)	1.59 (2.89)	14.27 (23.88)	2.25	July 27	2	2.875
Outright	Yr to Mar 31	13.9 (12.9)	0.788 (2.18)	2.45L (11.45)	nl	-	nl	nl
Power House	Yr to Dec 31	6.65 (5.58)	5.91W (3.37)	8.3 (4.45)	34	Sept 1	2	3
Severn Trent	Yr to Mar 31	1,078 (998)	287.5 (281.4)	66 (72.7)	20.64	July 21	15.2	28.87
Shopton	61 weeks to Jan 14	225 (184)	29.24 (5.08)	35.9L (8.46)	2.84	-	1.60	nl
Tring Int	Yr to Mar 31	25.5 (22.2)	5.76 (5.16)	5.09 (8.46)	2.84	-	4.26	2.1
Velox	Yr to Mar 31	165.9 (142.2)	12W (10.3)	29.4 (23.6)	12.3	Oct 2	11.6	18.1

Investment Trusts

	NAV (p)	Attributable earnings (p)	EPS (p)	Current payment (p)	Date of payment	Dividends	Total for year	Total last year
Thornycroft Prof'd	6 mths to Apr 30	85.9 (80.5)	1.47 (1.28)	2.45 (2.1)	2.2	July 21	2	4.8

Dividends shown net. Figures in brackets are for corresponding period. 10p increased capital. SSUK stock. 30pms rental income. SSForeign income dividend. \* Includes foreign income dividend of 2.75p. WAfter exceptional charge. WAfter exceptional credit. Irish currency. 110TC-traded. Includes second interim of 3.84p. WComparatives for 84 months. WComparatives restated. WComparatives for year to October 31 1993. W600s.

**Crossing Borders in German M&A**

<p><b>M.A. Hanna Company</b></p> <p>has acquired</p> <p><b>Th. Bergmann GmbH &amp; Co. Kunststoffwerke KG</b></p> <p>We advised the acquiror in this transaction.</p> <p>Morgan Grenfell GmbH</p> <p>July 1994</p>	<p><b>Siemens AG</b></p> <p>has sold its worldwide cardiac pacemaker manufacturing business to</p> <p><b>St. Jude Medical Inc.</b></p> <p>We advised the vendor in this transaction.</p> <p>Glaxco &amp; Co. Morgan Grenfell &amp; Co. Limited</p> <p>September 1994</p>	<p><b>Unilever N.V.</b></p> <p>has sold</p> <p><b>Warncke Elskrem GmbH &amp; Co. KG</b></p> <p>to</p> <p><b>Nestlé AG</b></p> <p>We advised the vendor in this transaction.</p> <p>Morgan Grenfell GmbH</p> <p>October 1994</p>	<p><b>Metallwerke Neheim Goeke &amp; Co. GmbH</b></p> <p>has been sold by the private owners to</p> <p><b>Honeywell Holding AG</b></p> <p>We advised the vendors in this transaction.</p> <p>Morgan Grenfell GmbH</p> <p>October 1994</p>	
<p><b>Fried. Krupp AG Hoesch-Krupp</b></p> <p>through KAI S.r.l. a newly formed company in joint venture with Acciaierie Ferriere Lombarda Falda S.p.A., Finc. Ferriere S.p.A. and Tefin S.p.A.</p> <p>acquired 100% of the share capital of <b>AST social special steel spa</b></p> <p>from</p> <p><b>IRI Istituto Per La Ricostruzione Industriale S.p.A.</b></p> <p>We advised Fried. Krupp AG Hoesch-Krupp in this transaction.</p> <p>Morgan Grenfell GmbH Morgan Grenfell &amp; Co. Limited Morgan Grenfell S.p.A.</p> <p>December 1994</p>	<p><b>Koninklijke Nedlloyd Groep N.V.</b></p> <p>has sold</p> <p><b>Trans-Pakot Service GmbH &amp; Co. OHG</b></p> <p>to</p> <p><b>Erich Denkhäus Internationale Spedition AG</b></p> <p>We advised the vendor in this transaction.</p> <p>Morgan Grenfell GmbH</p> <p>January 1995</p>	<p><b>Mercedes-Benz AG</b></p> <p>has acquired</p> <p><b>Karl Kässbohrer Fahrzeugwerke GmbH</b></p> <p>We advised the acquiror in this transaction.</p> <p>Morgan Grenfell GmbH</p> <p>February 1995</p>	<p><b>Boral Keramik Wand und Boden GmbH, a subsidiary of Boral Ltd. (Australia)</b></p> <p>has acquired</p> <p><b>Mecklenburger Verblend-Ziegelwerk MVB GmbH &amp; Co. KG</b></p> <p>from</p> <p><b>Advent International and others.</b></p> <p>We advised the acquiror in this transaction.</p> <p>Morgan Grenfell GmbH</p> <p>March 1995</p>	<p><b>Gehe AG</b></p> <p>has acquired</p> <p><b>AAH plc</b></p> <p>through a public offer.</p> <p>We advised the acquiror in this transaction.</p> <p>Morgan Grenfell &amp; Co. Limited Morgan Grenfell GmbH</p> <p>May 1995</p>

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A member of the Dresdner Bank Group

MORGAN GRENFELL

FINANCIAL TIMES WEDNESDAY JUNE 14 1995

US likely export sub

Glencore to Wales copper

RECENTS

NEW METAL EXCHANGE

NEW BILLION MARKET

PRECIOUS METALS











introduce...  
bund...

CURRENCIES AND MONEY

MARKETS REPORT

Dollar shrugs off weak US economic figures

The buoyant tone of US asset markets yesterday helped the dollar finish the week despite the increased possibility of lower interest rates in the US, writes Philip Garside.

Weaker than expected May retail sales figures, and good consumer inflation numbers, prompted asset prices to rally and also helped the dollar break above Y84 and DM1.40, after languishing below these levels for most of the day. It finished in London at DM1.4044 and Y84.16.

The rally in the bond market extended across the yield curve, with interest rate futures all moving sharply higher. With the prospect of lower interest rates again on the cards, the December euro-dollar contract rallied by 31 basis points, to finish at 94.39.

The D-Mark's failure to breach the DM1.250 level limited its gains in Europe, where there was little change on most of the cross-rates. The D-Mark finished at FF73.521 against the

French franc from FF73.517. The repo rate remained unchanged at 4.5 per cent, and there is little City expectation of any shift in official interest rates when the Bundesbank council meets today.

Sterling had an uneventful day, finishing at DM2.2394, from DM2.2395. Against the dollar it closed at \$1.5946 from \$1.5965. The trade weighted index was unchanged at 84.3.

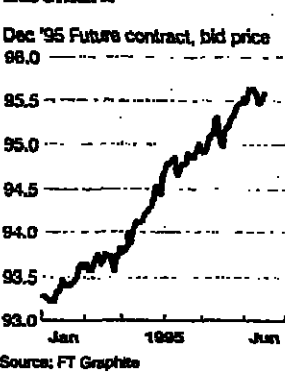
Before the release of the CPI and retail sales figures, markets had little to focus on, contenting themselves instead with conspiracy theories about the G7 summit. One view is that the authorities have gone so far out of their way to raise expectations as to raise alarm bells that perhaps they

"doth protest too much". Although the majority tendency is to believe that the summit will live down to the market's lowest expectations - that is, will offer nothing decisive on the currency front - the occasional straw in the breeze has left traders nervous.

Mr Paul Martin, the Canadian finance minister, for example, told reporters that he "would not be surprised" if currencies were discussed in Halifax. There are also some who see in the statement, made by the G7 finance ministers and central bankers in April, the seeds of further co-operation.

The key words then were "that recent movements have gone beyond the levels justified by underlying economic conditions... (and) that orderly reversal of those movements is desirable". The G7 nations "further agreed to strengthen their efforts in reducing internal and external imbalances and to continue to cooperate

Euromarket



Source: FT Graphite

think about. Mr Mark Cliffe, international economist at HSBC Markets in London, said: "This certainly puts rate cuts by the Fed back on the agenda... This is more than a pause we are looking at."

It is far from obvious that a falling interest rate trend should help the dollar. The rally seen yesterday was as likely a function of the market covering short positions ahead of Halifax as anything else.

But as Mr Jonathan Griggs, economist at Barclays in London, notes: "Anybody who wants to sell dollars at this level has to look over his shoulder and think that the interest rate cuts are more likely in Germany and Japan than the US."

Bundesbank will allow the repo rate to fall further before cutting the discount rate. Previously the repo was fixed at 4.85 per cent for around eight months, so there is scope for German rates to stay on hold for some while yet.

The futures market is discounting three month money at 4.40 per cent in December compared to 4.45 per cent at present.

The Bank of England provided £114m assistance at established rates, and £350m assistance, after forecasting a 570m shortage. Three month LIBOR was unchanged at 6 1/8 per cent. The September short sterling contract finished 15 basis points higher at 93.11.

Only one of the twenty economists polled by Reuters predicted a cut in official rates today, though a further 14 expect a cut in the coming months.

Most economists believe the

POUND SPOT FORWARD AGAINST THE POUND

Jun 13	Closing	Change	Settle	Day's	One	Three	One	Bank
	mid-point		spread	high/low	month	month	year	of
					%/p	%/p	%/p	Eng. Index
Europe	157.485	-0.0017	397	535	15.777	15.670	15.725	1.8
Austria	46.026	-0.0026	558	573	46.070	45.780	45.961	1.7
Belgium	87.446	-0.0056	412	480	87.580	87.033	87.482	-0.5
Denmark	8.746	-0.0007	608	724	8.789	8.630	8.710	-0.1
France	2.284	-0.0005	614	680	2.288	2.235	2.282	-0.2
Germany	2.234	-0.0002	595	602	2.234	2.227	2.236	1.8
Greece	362.245	-0.001	393	388	362.883	359.625	-	-
Ireland	0.5783	-0.0007	775	781	0.5795	0.5789	0.5779	0.5
Italy	0.848	-0.001	654	654	0.848	0.848	0.848	-0.1
Japan	164.256	-0.0006	595	575	164.256	164.256	164.256	-0.1
Netherlands	2.5083	-0.0018	654	672	2.5087	2.4921	2.5022	2.0
Norway	9.8987	-0.0005	628	745	9.8987	9.8987	9.8987	1.6
Portugal	235.634	-0.008	484	474	235.634	234.670	234.780	4.4
Spain	194.388	-0.0025	281	514	194.388	193.531	194.388	-0.1
Sweden	11.5876	-0.0002	482	673	11.5876	11.5876	11.5876	-0.2
Switzerland	1.4642	-0.0009	454	449	1.4642	1.4642	1.4642	3.2
UK	1.2141	-0.0004	133	149	1.2141	1.2141	1.2141	0.7
US	1.5946	-0.0016	841	949	1.5946	1.5946	1.5946	-0.1
SDR	1.02098	-	-	-	1.02098	1.02098	1.02098	-

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Jun 13	Closing	Change	Settle	Day's	One	Three	One	Bank
	mid-point		spread	high/low	month	month	year	of
					%/p	%/p	%/p	J.P. Morgan
Europe	9.8750	-0.0104	725	774	9.8820	9.6100	9.863	1.5
Austria	28.8540	-0.002	500	780	28.8540	28.650	28.829	1.5
Belgium	5.4359	-0.0023	828	850	5.4359	5.4352	5.4377	-0.8
Denmark	4.3062	-0.0027	633	680	4.3062	4.2775	4.3044	0.5
France	4.9443	-0.0003	638	648	4.9443	4.9443	4.9443	-1.6
Germany	1.4044	-0.0015	614	614	1.4044	1.3950	1.4025	1.5
Greece	227.170	-0.889	220	227	227.370	225.360	225.170	-10.6
Ireland	1.6300	-0.0008	290	310	1.6355	1.6290	1.6305	-0.4
Italy	1.689	-0.001	525	530	1.689	1.689	1.689	-0.7
Japan	164.256	-0.001	595	575	164.256	164.256	164.256	-0.1
Netherlands	1.5718	-0.001	715	720	1.5725	1.5695	1.5697	1.5
Norway	6.2516	-0.0003	640	640	6.2516	6.2516	6.2516	0.2
Portugal	242.770	-0.011	710	710	242.770	242.770	242.770	-0.1
Spain	121.910	-0.008	434	437	121.910	121.910	121.910	-0.3
Sweden	7.2481	-0.0004	434	437	7.2481	7.2481	7.2481	-0.3
Switzerland	1.1578	-0.0008	578	580	1.1578	1.1578	1.1578	2.7
UK	1.5946	-0.0019	849	949	1.5946	1.5946	1.5946	0.3
US	1.02098	-0.0002	128	140	1.02098	1.02098	1.02098	0.1
SDR	1.02098	-	-	-	1.02098	1.02098	1.02098	-

CROSS RATES AND DERIVATIVES

EXCHANGE CROSS RATES	Jun 13	BF	DF	FF	DM	EC	L	FI	NGR	ES	PLN	SKR	SFR	E	CS	S	Y	ECU
Belgium	(BF)	100	19.00	17.13	4.884	2.125	8753	5.444	21.66	511.8	422.3	25.11	4.010	2.172	4.795	3.455	291.5	2.837
Denmark	(DK)	82.84	10	9.015	2.650	1.118	3028	2.888	11.40	288.4	222.3	13.22	2.111	1.144	2.324	1.824	155.5	1.388
France	(FF)	58.38	11.09	10	2.640	1.118	3028	2.888	11.40	288.4	222.3	13.22	2.111	1.144	2.324	1.824	155.5	1.388
Germany	(DM)	20.58	3.906	3.521	1	0.437	1183	1.119	4.452	105.2	86.2	5.163	0.824	0.447	0.986	0.712	59.4	0.542
Ireland	(Ir)	47.07	8.812	8.061	2.289	1	2708	2.582	10.19	240.8	188.8	11.82	1.888	1.022	2.257	1.631	137.2	1.241
Italy	(L)	1.738	0.330	0.298	0.085	0.057	100	0.095	0.376	6.887	7.941	0.437	0.077	0.038	0.083	0.068	0.068	0.068
Netherlands	(D)	18.37	3.890	3.148	0.893	0.330	1057	0.91	3.878	105.8	86.2	5.163	0.824	0.447	0.986	0.712	59.4	0.542
Norway	(Nkr)	48.17	8.772	7.909	2.248	0.881	2655	2.514	10	236.3	188.8	11.82	1.888	1.022	2.257	1.631	137.2	1.241
Portugal	(P)	19.54	3.712	3.346	0.955	0.345	1124	1.054	4.231	100	82.61	4.807	0.784	0.424	0.937	0.677	56.96	0.515
Spain	(P)	23.28	4.498	4.055	1.182	0.430	1282	1.289	12.21	287.8	222.3	13.22	2.111	1.144	2.324	1.824	155.5	1.388
Sweden	(S)	30.92	5.655	5.251	1.557	0.448	2281	2.168	14.88	369.8	285.8	16.82	10	1.597	3.683	2.680	116.1	1.050
Switzerland	(Sfr)	24.93	4.737	4.271	1.213	0.530	1434	1.358	5.400	127.5	105.3	6.282	1	0.542	1.198	0.864	72.0	0.658
UK	(£)	46.03	8.745	7.894	2.239	0.878	2648	2.508	9.898	236.8	184.1	11.56	1.848	1	2.207	1.695	134.2	1.214
Canada	(C)	20.46	3.892	3.512	1.014	0.448	1135	1.057	4.517	105.8	86.2	5.163	0.824	0.447	0.986	0.712	59.4	0.542
US	(US)	28.86	5.483	4.943	1.404	0.818	1860	1.571	6.250	147.7	121.9	7.248	1.157	0.627	1.384	1	64.1	0.761
Japan	(Y)	34.30	6.518	5.875	1.688	0.728	1873	1.887	14.88	369.8	285.8	16.82	10	1.597	3.683	2.680	116.1	1.050
Sou	(S)	37.82	7.203	6.584	1.844	0.808	2181	2.064	8.212	194.1	150.1	8.222	1.521	0.824	1.618	1.314	110.5	1

1 SDR rate per 100 US dollars. 2 SDR rate per 100 Japanese Yen. 3 SDR rate per 100 British Pounds. 4 SDR rate per 100 French Francs. 5 SDR rate per 100 Italian Lira. 6 SDR rate per 100 Spanish Pesetas. 7 SDR rate per 100 Portuguese Escudos. 8 SDR rate per 100 Greek Dracmas. 9 SDR rate per 100 Turkish Lira. 10 SDR rate per 100 New Zealand Dollars. 11 SDR rate per 100 Australian Dollars. 12 SDR rate per 100 South African Rand. 13 SDR rate per 100 Indian Rupee. 14 SDR rate per 100 Hong Kong Dollars. 15 SDR rate per 100 Singapore Dollars. 16 SDR rate per 100 Thai Baht. 17 SDR rate per 100 Malaysian Ringgit. 18 SDR rate per 100 Philippine Peso. 19 SDR rate per 100 Indonesian Rupiah. 20 SDR rate per 100 Vietnamese Dong. 21 SDR rate per 100 Cambodian Riel. 22 SDR rate per 100 Lao Kip. 23 SDR rate per 100 Burmese Kyat. 24 SDR rate per 100 Nepalese Rupee. 25 SDR rate per 100 Sri Lankan Rupee. 26 SDR rate per 100 Pakistani Rupee. 27 SDR rate per 100 Bangladeshi Taka. 28 SDR rate per 100 Indian Rupee. 29 SDR rate per 100 Chinese Yuan. 30 SDR rate per 100 Japanese Yen. 31 SDR rate per 100 US Dollar. 32 SDR rate per 100 British Pound. 33 SDR rate per 100 French Franc. 34 SDR rate per 100 Italian Lira. 35 SDR rate per 100 Spanish Peseta. 36 SDR rate per 100 Portuguese Escudo. 37 SDR rate per 100 Greek Dracma. 38 SDR rate per 100 Turkish Lira. 39 SDR rate per 100 New Zealand Dollar. 40 SDR rate per 100 Australian Dollar. 41 SDR rate per 100 South African Rand. 42 SDR rate per 100 Indian Rupee. 43 SDR rate per 100 Hong Kong Dollar. 44 SDR rate per 100 Singapore Dollar. 45 SDR rate per 100 Thai Baht. 46 SDR rate per 100 Malaysian Ringgit. 47 SDR rate per 100 Philippine Peso. 48 SDR rate per 100 Indonesian Rupiah. 49 SDR rate per 100 Vietnamese Dong. 50 SDR rate per 100 Cambodian Riel. 51 SDR rate per 100 Lao Kip. 52 SDR rate per 100 Burmese Kyat. 53 SDR rate per 100 Nepalese Rupee. 54 SDR rate per 100 Sri Lankan Rupee. 55 SDR rate per 100 Pakistani Rupee. 56 SDR rate per 100 Bangladeshi Taka. 57 SDR rate per 100 Indian Rupee. 58 SDR rate per 100 Chinese Yuan. 59 SDR rate per 100 Japanese Yen. 60 SDR rate per 100 US Dollar. 61 SDR rate per 100 British Pound. 62 SDR rate per 100 French Franc. 63 SDR rate per 100 Italian Lira. 64 SDR rate per 100 Spanish Peseta. 65 SDR rate per 100 Portuguese Escudo. 66 SDR rate per 100 Greek Dracma. 67 SDR rate per 100 Turkish Lira. 68 SDR rate per 100 New Zealand Dollar. 69 SDR rate per 100 Australian Dollar. 70 SDR rate per 100 South African Rand. 71 SDR rate per 100 Indian Rupee. 72 SDR rate per 100 Hong Kong Dollar. 73 SDR rate per 100 Singapore Dollar. 74 SDR rate per 100 Thai Baht. 75 SDR rate per 100 Malaysian Ringgit. 76 SDR rate per 100 Philippine Peso. 77 SDR rate per 100 Indonesian Rupiah. 78 SDR rate per 100 Vietnamese Dong. 79 SDR rate per 100 Cambodian Riel. 80 SDR rate per 100 Lao Kip. 81 SDR rate per 100 Burmese Kyat. 82 SDR rate per 100 Nepalese Rupee. 83 SDR rate per 100 Sri Lankan Rupee. 84 SDR rate per 100 Pakistani Rupee. 85 SDR rate per 100 Bangladeshi Taka. 86 SDR rate per 100 Indian Rupee. 87 SDR rate per 100 Chinese Yuan. 88 SDR rate per 100 Japanese Yen. 89 SDR rate per 100 US Dollar. 90 SDR rate per 100 British Pound. 91 SDR rate per 100 French Franc. 92 SDR rate per 100 Italian Lira. 93 SDR rate per 100 Spanish Peseta. 94 SDR rate per 100 Portuguese Escudo. 95 SDR rate per 100 Greek Dracma. 96 SDR rate per 100 Turkish Lira. 97 SDR rate per 100 New Zealand Dollar. 98 SDR rate per 100 Australian Dollar. 99 SDR rate per 100 South African Rand. 100 SDR rate per 100 Indian Rupee.

UK INTEREST RATES

	Open	Latest	Change	High	Low	Est. vol	Open int.
un	1.1936	1.1961	+0.0045	1.1955	1.1918	30,482	47,899
un	1.2058	1.2094	+0.0040	1.2117	1.2051	14,888	20,954
ec	1.2220	1.2229	+0.0029	1.2220	1.2229	165	1,517

**STERLING FUTURES (MMA) £62,500 per £**

un	1.5680	1.5680	+0.0032	1.5694	1.5674	14,903	22,345
un	1.5680	1.5684	+0.0008	1.5672	1.5650	8,440	12,747



**INVESTMENT TRUSTS - Contd.**[illegible]



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[illegible][illegible]

**★ Yield based**—The investment's dividend yield, not only based on the largest annual earnings, but also on the average of the last three years' earnings (annual dividend).  
**★ P/E ratio**—The company's price per share divided by its previous year's earnings.  
**★ P/E ratios** are also based on the average of the last three years' earnings.

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Percentage of total effort	Yellow perch (%)	Rock bass (%)	Rock bass + yellow perch (%)	Rock bass + yellow perch + white perch (%)	White perch (%)
0	0	0	0	0	0
20	80	10	90	95	20
40	70	15	85	90	40
60	60	20	80	85	60
80	50	25	75	80	80
100	40	30	70	75	100

[illegible]



**Schroder Investment Manager (Guernsey) Ltd**  
 PO Box 255, St Peter Port, Guernsey GY1 0ET  
 European B15 3 811 6948 12 3721  
 Approx Sdg Lev 3 17 5062 17 15 17

**GUERNSEY REGULATORY**

**GUERNSEY (REGULATED)(\*)**

[illegible]

Lazard Freres Asset Management (G) Ltd	520.34	520.21	—
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[illegible]

<b>Dynamic Pacific Portfolio Fund Plc</b>		
NAV	\$8.69	-0.34
<b>Egerton Capital European Fund Plc</b>		
NAV Jun 9	£10.90	—
<b>Emerging Dynamic Fund Plc</b>		
NAV	\$2.11	-0.13

[illegible]

Korean Golden Dynasty Fund Plc		
NAV	\$10.02	+0.038

[illegible]

1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398</
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[illegible]

Yield Korea Fund	NAV	5592.18	+16.05
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[illegible]

**Lloyds Private Banking (G) Ltd**  
Lloydsbank World law Post 1 82.178 3.378  
Dealing Weekly on Thursday  
**London Office (Jersey) Ltd**  
Fixed Income Funds  
Offshore Ltd  
Accumulation Schemes

[illegible]

Mercury Bond, Jan 7	\$30.75	37.93	
Marc Money Mkt Sdg		249.93	+0.02
Marc Int Gold & Bonds	\$1.50	1.85	

[illegible]

7-00	100% Cash	100%
7-01	European Bond	100%
7-02	North American Bond	100%
7-03	Export	100%
7-04	Export Limit	100%

[illegible]

SE Asia Equity	\$120,856
Swedish Equity	\$122,736
UK Equity	\$17,466

[illegible]

	47 Boulevard Royal, L-2499, Lux.	DD 382 46
16	Reynolds Growth F	371.54
28	Pacific Growth Corp	514.00
	111 East 1st Street	39.41
31	45 Growth Center F	\$17.48
	Utility Street F	\$17.73
	Reynolds Global Fund (B) (2)	
	18 rue de la Paix, L-2002	DD 382 47

[illegible]

For Cash	1158.10	170.20	-17
Japan Gds	1178.00	126.20	-12
U.S. Goods	21,515.50	9,407.1	-94
Disbursements	27,082.50	1,330.4	-13

[illegible]

Deutsche Bank AG	100.00	-0.02
Alfred E. Brown Co.	100.00	-0.01
Bank of America	100.00	-0.01
Bank of New York	100.00	-0.01
Bank of Montreal	100.00	-0.01
Bank of Tokyo-Mitsubishi	100.00	-0.01
Bank of West	100.00	-0.01
Bank of England	100.00	-0.01
Bank of France	100.00	-0.01
Bank of Italy	100.00	-0.01
Bank of Spain	100.00	-0.01
Bank of Portugal	100.00	-0.01
Bank of Greece	100.00	-0.01
Bank of Turkey	100.00	-0.01
Bank of Argentina	100.00	-0.01
Bank of Brazil	100.00	-0.01
Bank of Chile	100.00	-0.01
Bank of Colombia	100.00	-0.01
Bank of Cuba	100.00	-0.01
Bank of Ecuador	100.00	-0.01
Bank of El Salvador	100.00	-0.01
Bank of Guatemala	100.00	-0.01
Bank of Honduras	100.00	-0.01
Bank of Nicaragua	100.00	-0.01
Bank of Panama	100.00	-0.01
Bank of Peru	100.00	-0.01
Bank of Venezuela	100.00	-0.01
Bank of Mexico	100.00	-0.01
Bank of Central America	100.00	-0.01
Bank of the Caribbean	100.00	-0.01
Bank of the Andes	100.00	-0.01
Bank of the Pacific	100.00	-0.01
Bank of the Atlantic	100.00	-0.01
Bank of the Indian Ocean	100.00	-0.01
Bank of the Arctic	100.00	-0.01
Bank of the Antarctic	100.00	-0.01
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Bank of the Eastern Ocean	100.00</	

Asia Pacific Fund	1990-91	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-00	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35	2035-36	2036-37	2037-38	2038-39	2039-40	2040-41	2041-42	2042-43	2043-44	2044-45	2045-46	2046-47	2047-48	2048-49	2049-50	2050-51	2051-52	2052-53	2053-54	2054-55	2055-56	2056-57	2057-58	2058-59	2059-60	2060-61	2061-62	2062-63	2063-64	2064-65	2065-66	2066-67	2067-68	2068-69	2069-70	2070-71	2071-72	2072-73	2073-74	2074-75	2075-76	2076-77	2077-78	2078-79	2079-80	2080-81	2081-82	2082-83	2083-84	2084-85	2085-86	2086-87	2087-88	2088-89	2089-90	2090-91	2091-92	2092-93	2093-94	2094-95	2095-96	2096-97	2097-98	2098-99	2099-00	2100-01	2101-02	2102-03	2103-04	2104-05	2105-06	2106-07	2107-08	2108-09	2109-10	2110-11	2111-12	2112-13	2113-14	2114-15	2115-16	2116-17	2117-18	2118-19	2119-20	2120-21	2121-22	2122-23	2123-24	2124-25	2125-26	2126-27	2127-28	2128-29	2129-30	2130-31	2131-32	2132-33	2133-34	2134-35	2135-36	2136-37	2137-38	2138-39	2139-40	2140-41	2141-42	2142-43	2143-44	2144-45	2145-46	2146-47	2147-48	2148-49	2149-50	2150-51	2151-52	2152-53	2153-54	2154-55	2155-56	2156-57	2157-58	2158-59	2159-60	2160-61	2161-62	2162-63	2163-64	2164-65	2165-66	2166-67	2167-68	2168-69	2169-70	2170-71	2171-72	2172-73	2173-74	2174-75	2175-76	2176-77	2177-78	2178-79	2179-80	2180-81	2181-82	2182-83	2183-84	2184-85	2185-86	2186-87	2187-88	2188-89	2189-90	2190-91	2191-92	2192-93	2193-94	2194-95	2195-96	2196-97	2197-98	2198-99	2199-00	2200-01	2201-02	2202-03	2203-04	2204-05	2205-06	2206-07	2207-08	2208-09	2209-10	2210-11	2211-12	2212-13	2213-14	2214-15	2215-16	2216-17	2217-18	2218-19	2219-20	2220-21	2221-22	2222-23	2223-24	2224-25	2225-26	2226-27	2227-28	2228-29	2229-30	2230-31	2231-32	2232-33	2233-34	2234-35	2235-36	2236-37	2237-38	2238-39	2239-40	2240-41	2241-42	2242-43	2243-44	2244-45	2245-46	2246-47	2247-48	2248-49	2249-50	2250-51	2251-52	2252-53	2253-54	2254-55	2255-56	2256-57	2257-58	2258-59	2259-60	2260-61	2261-62	2262-63	2263-64	2264-65	2265-66	2266-67	2267-68	2268-69	2269-70	2270-71	2271-72	2272-73	2273-74	2274-75	2275-76	2276-77	2277-78	2278-79	2279-80	2280-81	2281-82	2282-83	2283-84	2284-85	2285-86	2286-87	2287-88	2288-89	2289-90	2290-91	2291-92	2292-93	2293-94	2294-95	2295-96	2296-97	2297-98	2298-99	2299-00	2300-01	2301-02	2302-03	2303-04	2304-05	2305-06	2306-07	2307-08	2308-09	2309-10	2310-11	2311-12	2312-13	2313-14	2314-15	2315-16	2316-17	2317-18	2318-19	2319-20	2320-21	2321-22	2322-23	2323-24	2324-25	2325-26	2326-27	2327-28	2328-29	2329-30	2330-31	2331-32	2332-33	2333-34	2334-35	2335-36	2336-37	2337-38	2338-39	2339-40	2340-41	2341-42	2342-43	2343-44	2344-45	2345-46	2346-47	2347-48	2348-49	2349-50	2350-51	2351-52	2352-53	2353-54	2354-55	2355-56	2356-57	2357-58	2358-59	2359-60	2360-61	2361-62	2362-63	2363-64	2364-65	2365-66	2366-67	2367-68	2368-69	2369-70	2370-71	2371-72	2372-73	2373-74	2374-75	2375-76	2376-77	2377-78	2378-79	2379-80	2380-81	2381-82	2382-83	2383-84	2384-85	2385-86	2386-87	2387-88	2388-89	2389-90	2390-91	2391-92	2392-93	2393-94	2394-95	2395-96	2396-97	2397-98	2398-99	2399-00	2400-01	2401-02	2402-03	2403-04	2404-05	2405-06	2406-07	2407-08	2408-09	2409-10	2410-11	2411-12	2412-13	2413-14	2414-15	2415-16	2416-17	2417-18	2418-19	2419-20	2420-21	2421-22	2422-23	2423-24	2424-25	2425-26	2426-27	2427-28	2428-29	2429-30	2430-31	2431-32	2432-33	2433-34	2434-35	2435-36	2436-37	2437-38	2438-39	2439-40	2440-41	2441-42	2442-43	2443-44	2444-45	2445-46	2446-47	2447-48	2448-49	2449-50	2450-51	2451-52	2452-53	2453-54	2454-55	2455-56	2456-57	2457-58	2458-59	2459-60	2460-61	2461-62	2462-63	2463-64	2464-65	2465-66	2466-67	2467-68	2468-69	2469-70	2470-71	2471-72	2472-73	2473-74	2474-75	2475-76	2476-77	2477-78	2478-79	2479-80	2480-81	2481-82	2482-83	2483-84	2484-85	2485-86	2486-87	2487-88	2488-89	2489-90	2490-91	2491-92	2492-93	2493-94	2494-95	2495-96	2496-97	2497-98	2498-99	2499-00	2500-01	2501-02	2502-03	2503-04	2504-05	2505-06	2506-07	2507-08	2508-09	2509-10	2510-11	2511-12	2512-13	2513-14	2514-15	2515-16	2516-17	2517-18	2518-19	2519-20	2520-21	2521-22	2522-23	2523-24	2524-25	2525-26	2526-27	2527-28	2528-29	2529-30	2530-31	2531-32	2532-33	2533-34	2534-35	2535-36	2536-37	2537-38	2538-39	2539-40	2540-41	2541-42	2542-43	2543-44	2544-45	2545-46	2546-47	2547-48	2548-49	2549-50	2550-51	2551-52	2552-53	2553-54	2554-55	2555-56	2556-57	2557-58	2558-59	2559-60	2560-61	2561-62	2562-63	2563-64	2564-65	2565-66	2566-67	2567-68	2568-69	2569-70	2570-71	2571-72	2572-73	2573-74	2574-75	2575-76	2576-77	2577-78	2578-79	2579-80	2580-81	2581-82	2582-83	2583-84	2584-85	2585-86	2586-87	2587-88	2588-89	2589-90	2590-91	2591-92	2592-93	2593-94	2594-95	2595-96	2596-97	2597-98	2598-99	2599-00	2600-01	2601-02	2602-03	2603-04	2604-05	2605-06	2606-07	2607-08	2608-09	2609-10	2610-11	2611-12	2612-13	2613-14	2614-15	2615-16	2616-17	2617-18	2618-19	2619-20	2620-21	2621-22	2622-23	2623-24	2624-25	2625-26	2626-27	2627-28	2628-29	2629-30	2630-31	2631-32	2632-33	2633-34	2634-35	2635-36	2636-37	2637-38	2638-39	2639-40	2640-41	2641-42	2642-43	2643-44	2644-45	2645-46	2646-47	2647-48	2648-49	2649-50	2650-51	2651-52	2652-53	2653-54	2654-55	2655-56	2656-57	2657-58	2658-59	2659-60	2660-61	2661-62	2662-63	2663-64	2664-65	2665-66	2666-67	2667-68	2668-69	2669-70	2670-71	2671-72	2672-73	2673-74	2674-75	2675-76	2676-77	2677-78	2678-79	2679-80	2680-81	2681-82	2682-83	2683-84	2684-85	2685-86	2686-87	2687-88	2688-89	2689-90	2690-91	2691-92	2692-93	2693-94	2694-95	2695-96	2696-97	2697-98	2698-99	2699-00	2700-01	2701-02	2702-03	2703-04	2704-05	2705-06	2706-07	2707-08	2708-09	2709-10	2710-11	2711-12	2712-13	2713-14	2714-15	2715-16	2716-17	2717-18	2718-19	2719-20	2720-21	2721-22	2722-23	2723-24	2724-25	2725-26	2726-27	2727-28	2728-29	2729-30	2730-31	2731-32	2732-33	2733-34	2734-35	2735-36	2736-37	2737-38	2738-39	2739-40	2740-41	2741-42	2742-43	2743-44	2744-45	2745-46	2746-47	2747-48	2748-49	2749-50	2750-51	2751-52	2752-53	2753-54	2754-55	2755-56	2756-57	2757-58	2758-59	2759-60	2760-61	2761-62	2762-63	2763-64	2764-65	2765-66	2766-67	2767-68	2768-69	2769-70	2770-71	2771-72	2772-73	2773-74	2774-75	2775-76	2776-77	2777-78	2778-79	2779-80	2780-81	2781-82	2782-83	2783-84	2784-85	2785-86	2786-87	2787-88	2788-89	2789-90	2790-91	2791-92	2792-93	2793-94	2794-95	2795-96	2796-97	2797-98	2798-99	2799-00	2800-01	2801-02	2802-03	2803-04	2804-05	2805-06	2806-07	2807-08	2808-09	2809-10	2810-11	2811-12	2812-13	2813-14	2814-15	2815-16	2816-17	2817-18	2818-19	2819-20	2820-21	2821-22	2822-23	2823-24	2824-25	2825-26	2826-27	2827-28	2828-29	2829-30	2830-31	2831-32	2832-33	2833-34	2834-35	2835-36	2836-37	2837-38	2838-39	2839-40	2840-41	2841-42	2842-43	2843-44	2844-45	2845-46	2846-47	2847-48	2848-49	2849-50	2850-51	2851-52	2852-53	2853-54	2854-55	2855-56	2856-57	2857-58	2858-59	2859-60	2860-61	2861-62	2862-63	2863-64	2864-65	2865-66	2866-67	2867-68	2868-69	2869-70	2870-71	2871-72	2872-73	2873-74	2874-75	2875-76	2876-77	2877-78	2878-79	2879-80	2880-81	2881-82	2882-83	2883-84	2884-85	2885-86	2886-87	2887-88	2888-89	2889-90	2890-91	2891-92	2892-93	2893-94	2894-95	2895-96	2896-97	2897-98	2898-99	2899-00	2900-01	2901-02	2902-03	2903-04	2904-05	2905-06	2906-07	2907-08	2908-09	2909-10	2910-11	2911-12	2912-13	2913-14	2914-15	2915-16	2916-17	2917-18	2918-19	2919-20	2920-21	2921-22	2922-23	2923-24	2924-25	2925-26	2926-27	2927-28	2928-29	2929-30	2930-31	2931-32	2932-33	2933-34	2934-35	2935-36	2936-37	2937-38	2938-39	2939-40	2940-41	2941-42	2942-43	2943-44	2944-45	2945-46	2946-47	2947-48	2948-49	2949-50	2950-51	2951-52	2952-53	2953-54	2954-55	2955-56	2956-57	2957-58	2958-59	2959-60	2960-61	2961-62	2962-63	2963-64	2964-65	2965-66	2966-67	2967-68	2968-69	2969-70	2970-71	2971-72	2972-73	2973-74	2974-75	2975-76	2976-77	2977-78	2978-79	2979-80	2980-81	2981-82	2982-83	2983-84	2984-85	2985-86	2986-87	2987-88	2988-89	2989-90	2990-91	2991-92	2992-93	2993-94	2994-95	2995-96	2996-97	2997-98	2998-99	2999-00	3000-01	3001-02	3002-03	3003-04	3004-05	3005-06	3006-07	3007-08	3008-09	3009-10	3010-11	3011-12	3012-13	3013-14	3014-15	3015-16	3016-17	3017-18	3018-19	3019-20	3020-21
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● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4378 for more details.

[illegible]



Symbol	Open	High	Low	Close	Change	Volume
IBM	125.00	126.00	124.00	125.50	+0.50	1,200,000
Microsoft	45.00	46.00	44.00	45.25	+0.25	800,000
Apple	100.00	102.00	98.00	101.00	+1.00	500,000
Amazon	200.00	205.00	195.00	202.00	+2.00	300,000
Google	300.00	305.00	295.00	302.00	+2.00	200,000
Facebook	150.00	155.00	145.00	152.00	+2.00	150,000
Twitter	40.00	42.00	38.00	41.00	+1.00	100,000
LinkedIn	25.00	26.00	24.00	25.50	+0.50	50,000
Slack	18.00	19.00	17.00	18.50	+0.50	30,000
Zoom	12.00	13.00	11.00	12.50	+0.50	20,000
Dropbox	8.00	9.00	7.00	8.50	+0.50	10,000
Spotify	6.00	7.00	5.00	6.50	+0.50	5,000
Netflix	4.00	5.00	3.00	4.50	+0.50	3,000
Amazon	2.00	3.00	1.00	2.50	+0.50	2,000
Google	1.00	2.00	0.50	1.50	+0.50	1,000
Facebook	0.50	1.00	0.25	0.75	+0.25	500
Twitter	0.25	0.50	0.10	0.35	+0.15	200
LinkedIn	0.10	0.25	0.05	0.15	+0.05	100
Slack	0.05	0.10	0.02	0.07	+0.03	50
Zoom	0.02	0.05	0.01	0.03	+0.02	20
Dropbox	0.01	0.02	0.00	0.01	+0.01	10
Spotify	0.00	0.01	0.00	0.00	0.00	5
Netflix	0.00	0.01	0.00	0.00	0.00	2
Amazon	0.00	0.01	0.00	0.00	0.00	1
Google	0.00	0.01	0.00	0.00	0.00	0
Facebook	0.00	0.01	0.00	0.00	0.00	0
Twitter	0.00	0.01	0.00	0.00	0.00	0
LinkedIn	0.00	0.01	0.00	0.00	0.00	0
Slack	0.00	0.01	0.00	0.00	0.00	0
Zoom	0.00	0.01	0.00	0.00	0.00	0
Dropbox	0.00	0.01	0.00	0.00	0.00	0
Spotify	0.00	0.01	0.00	0.00	0.00	0
Netflix	0.00	0.01	0.00	0.00	0.00	0
Amazon	0.00	0.01	0.00	0.00	0.00	0
Google	0.00	0.01	0.00	0.00	0.00	0
Facebook	0.00	0.01	0.00	0.00	0.00	0
Twitter	0.00	0.01	0.00	0.00	0.00	0
LinkedIn	0.00	0.01	0.00	0.00	0.00	0
Slack	0.00	0.01	0.00	0.00	0.00	0
Zoom	0.00	0.01	0.00	0.00	0.00	0
Dropbox	0.00	0.01	0.00	0.00	0.00	0
Spotify	0.00	0.01	0.00	0.00	0.00	0
Netflix	0.00	0.01	0.00	0.00	0.00	0
Amazon	0.00	0.01	0.00	0.00	0.00	0
Google	0.00	0.01	0.00	0.00	0.00	0
Facebook	0.00	0.01	0.00	0.00	0.00	0
Twitter	0.00	0.01	0.00	0.00	0.00	0
LinkedIn	0.00	0.01	0.00	0.00	0.00	0
Slack	0.00	0.01	0.00	0.00	0.00	0
Zoom	0.00	0.01	0.00	0.00	0.00	0
Dropbox	0.00	0.01	0.00	0.00	0.00	0
Spotify	0.00	0.01	0.00	0.00	0.00	0
Netflix	0.00	0.01	0.00	0.00	0.00	0
Amazon	0.00	0.01	0.00	0.00	0.00	0
Google	0.00	0.01</				















